Thermax Limited,
Thermax House, 14 Mumbai - Pune Road,
Wakdewadi, Pune - 411 003, India

Regd. Office:
D-13, MIDC Industrial Area, R D Aga Road,
Chinchwad, Pune 411019, India

+91 20 6605 1200, 6605 1202
www.thermaxglobal.com
PAN AAACT 3910D
CIN L29299PN1980PLC022787
27AAACT3910D1ZS
enquiry@thermaxglobal.com

THERMAX

November 26, 2026

To

The Secretary
BSE Limited
PJ Towers, Dalal Street
Mumbai: 400 001
Company Scrip Code: 500411

National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex,
Bandra (E)
Mumbai – 400 051
Company Scrip Code: THERMAX EQ

Sub: Intimation of Schedule of Analyst / Investor(s) Meet

Dear Sir / Ma'am,

In compliance with the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015, we wish to inform you about the scheduled interaction of management with following investor / analyst:

Sr. No.	Name of Analyst / Investor	Nature of Interaction	Day and Date	Place of Meeting
1	Jefferies India Private Limited	Group Equity Conference (In-person meeting)	Tuesday, December 1, 2026	Thermax House, Wakdewadi, Pune (Corporate Office)

Kindly note that changes may happen due to exigencies on the part of Company / Participants.

No Unpublished Price Sensitive Information (UPSI) will be shared during the aforesaid meeting.

Thanking you,

Yours faithfully,
For **THERMAX LIMITED**,

SANGEET KAUR HUNJAN
Digitally signed by SANGEET KAUR HUNJAN
Date: 2026.11.26 12:25:24 +05'30'

Sangeet Hunjan
Company Secretary & Compliance Officer
M.N.: A23218