THE PHOENIX MILLS LIMITED

Corp. Office: Shree Laxmi Woolen Mills Estate, 2nd Floor,
R.R. Hosiery, Off Dr. E. Moses Rd. Mahalaxmi, Mumbai - 400 011
Tel: (022) 3001 6600
CIN No. : L17100MH1905PLC000200

November 16, 2026

To,

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street Fort,
Mumbai- 400 001

Security Code: 503100

The National Stock Exchange of India Limited
Exchange Plaza,
Bandra-Kurla Complex, Bandra East,
Mumbai- 400051.

SYMBOL: PHOENIXLTD

Dear Sir/Madam,

Sub: Outcome of Interaction with Analyst/Institutional Investor - Regulation 30 of Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("Listing Regulations")

This is further to our letter dated November 06, 2026, wherein we had given an advance intimation of interaction with Institutional Investors.

In compliance with Regulation 30 of the Listing Regulations, we hereby inform you that The Phoenix Mills Limited **('Company')** on Monday, November 16, 2026, participated in Avendus Spark INDX: Annual Investor Conference (Group Meetings) organized by Spark Institutional Equities Private Limited at Mumbai.

The Investors were briefed on general business overview of the Company and industry updates.

This Intimation is also being uploaded on the Company's website at: https://www.thephoenixmills.com/investors/FY2027/Exchange-Intimations.

Kindly take the same on record.

Thanking you,

Yours faithfully,

For The Phoenix Mills Limited

BHAVIK MANILAL GALA
Digitally signed by BHAVIK MANILAL GALA
Date: 2026.11.16 17:51:12 +05'30'

Bhavik Gala
Company Secretary
Membership No. F8671