Date: 14.11.2026

To,
Manager - Listing Compliance
National Stock Exchange of India Limited
'Exchange Plaza'. C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai - 400 051
Symbol: LANCORHOL

To,

Corporate Relationship Department,
BSE Limited,
Phiroze Jeejheebhoy Towers,
Dalal Street,
Mumbai – 532370.
Scrip Code : 509048

Sub: Outcome of the Board Meeting
Ref: Regulations 30 and 33 of SEBI (Listing Obligations & Disclosure Requirements Regulations, 2015

In Continuation to the Notice of the Board Meeting dated 6th November, 2026 and 11th November, 2026, we wish to inform you that the meeting of the Board of Directors held on 14th November, 2026 at 11.00am. The Board in the meeting considered and approved the Un-audited Financial Results both Standalone and Consolidated for the quarter and half year ended 30th September, 2026. The same was also reviewed by the Audit Committee in its meeting held today i.e. 14th November, 2026.

We are herewith enclosing the copy of the Unaudited Financial Results along with the Limited Review Report of the Statutory Auditors for Standalone and Consolidated Financial Results of the Company for the quarter and half year ended 30th September, 2026 as required under Regulation 33 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015.

The meeting of the Board of Directors of the Company concluded at 6.00PM.

Request you to kindly take the same on record.

Thanking You,

Yours Faithfully,

For **LANCOR HOLDINGS LIMITED**

KAUSHANI CHATTERJEE
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Date: 2026.11.14 18:59:13 +05'30'

KAUSHANI CHATTERJEE
COMPANY SECRETARY & COMPLIANCE OFFICER

G. M. KAPADIA & CO.

(REGISTERED)

CHARTERED ACCOUNTANTS

7A, P.M.TOWER, 37, GREAMS ROAD, CHENNAI 600 006. INDIA

PHONE : (91-44) 2829 1795

Independent Auditor's Review Report on unaudited standalone financial results for the quarter and half year ended on September 30, 2026 of Lancor Holdings Limited pursuant to the Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

To
The Board of Directors
Lancor Holdings Limited
Chennai

1. We have reviewed the accompanying statement of unaudited standalone financial results ("the Statement") of **Lancor Holdings Limited** ("the Company") for the quarter and half year ended September 30, 2026, being submitted by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("the Listing Regulations").

2. This Statement, which is the responsibility of the Company's Management and approved by the Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34") prescribed under Section 133 of The Companies Act, 2013 read with the relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with the Regulation 33 of the Listing Regulations. Our responsibility is to issue a report on the Statement based on our review.

3. We conducted our review of the statement in accordance with Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of the company's persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing specified under section 143 (10) of the Companies Act 2013 and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards and other accounting principles generally accepted in India, has not disclosed

G.M. KAPADIA & CO. CHENNAI Chartered Accountants

the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.

Other Matters

5. We draw attention to note no. 3 with respect to amalgamation of one of the wholly owned subsidiaries with the Company. The figures for the year ended March 31, 2026 and quarter and half year ended September 2025 included in the statement have been restated to give effect to the Scheme of Amalgamation. Our opinion is not modified in respect of this matters.

For G.M. Kapadia & Co.,
Chartered Accountants
Firm Registration No. 104767W

SATYA RANJAN DHALL

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Date: 2026.11.14 18:58:56 +05'30'

Satya Ranjan Dhall
Partner
Membership No. 214046
UDIN: 26214046YLNTNS4357

Place: Chennai
Date: November 14, 2026

LANCOR HOLDINGS LIMITED

CREATING ENDURING VALUE

STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND HALF YEAR ENDED SEPTEMBER 30, 2026

(Rs. in Lakhs, Except EPS)

S.No	Particulars	Quarter ended			Half Year Ended		Year Ended
		30.09.2026	30.06.2026	30.09.2025	30.09.2026	30.09.2025	31.03.2026
		Un Audited	Un Audited	Un Audited	Un Audited	Un Audited	Audited
1	Income						
	a) Revenue from operations	3,563.48	4,323.50	3,226.45	7,887.06	7,169.40	11,962.17
	b) Other income	124.58	1,912.49	116.53	2,037.07	224.88	7,431.70
	Total Income from operations (Net)	**3,688.06**	**6,236.08**	**3,342.98**	**9,924.14**	**7,394.35**	**19,393.87**
2	Expenses						
	a) Land and land related expenses	1,703.43	154.79	8.04	1,858.21	327.89	1,046.33
	b) Cost of materials & construction expenses	2,877.52	3,194.41	2,101.26	6,071.93	4,611.46	10,218.76
	c) Changes in inventory of finished goods and work-in-progress	(2,036.03)	(450.71)	119.61	(2,486.73)	(90.34)	(2,674.64)
	d) Employee benefits expense	287.79	228.67	276.02	516.45	616.51	1,138.44
	e) Finance Cost	363.55	521.88	468.08	885.44	1,008.86	2,179.41
	f) Depreciation and amortization expense	42.09	50.81	84.60	92.90	173.52	340.60
	g) Other expenses	444.92	400.60	615.09	845.53	1,028.13	2,365.86
	Total Expenses	**3,683.27**	**4,100.45**	**3,672.71**	**7,783.72**	**7,676.03**	**14,634.78**
3	**Profit / (Loss) before exceptional items and tax (1-2)**	**4.79**	**2,135.63**	**(329.73)**	**2,140.42**	**(281.68)**	**4,759.09**
4	Exceptional Items (net)	-	-	-	-	-	24.98
5	**Profit / (loss) before tax (3-4)**	**4.79**	**2,135.63**	**(329.73)**	**2,140.42**	**(281.68)**	**4,734.11**
6	Tax expense						
	(a) Current tax (including earlier years)	(4.94)	356.72	(6.58)	351.78	-	900.11
	(b) Deferred tax	5.88	(8.16)	(38.05)	(2.28)	(34.92)	(228.37)
7	**Profit / (loss) for the period (5-6)**	**3.85**	**1,787.07**	**(285.10)**	**1,790.92**	**(246.76)**	**4,062.37**
8	Other Comprehensive Income / (loss) (net of tax)						
	Items that will not be reclassified to profit or loss	4.69	(0.39)	0.67	4.29	1.34	2.01
9	Total Comprehensive Income / (loss) after tax (7+8)	8.53	1,786.68	(284.43)	1,795.21	(245.42)	4,064.38
10	Paid up equity share capital (face value Rs.2/- each)	1,471.01	1,471.01	1,471.01	1,471.01	1,471.01	1,471.01
11	Other Equity	-	-	-	-	-	22,579.10
12	Earnings / (loss) Per Share (EPS) (Face Value of Rs.2/- each) (not annualized for quarters) :						
	a) Basic (in Rs.)	0.01	2.43	(0.39)	2.43	(0.34)	5.54
	b) Diluted (in Rs.)	0.01	2.43	(0.39)	2.43	(0.34)	5.54

for and on behalf of the Board of Directors

VASUDEVAN SRINIVASAN

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Date: 2026.11.14 18:53:25 +05'30'

S. VASUDEVAN
Director
DIN: 01567080

Place: Chennai
Date: 14th Nov. 2026

LANCOR HOLDINGS LIMITED T.NAGAR CHENNAI 600 017

Lancor Holdings Limited
VTN Square, 2nd Floor, No.58, (Old No.104) G.N. Chetty Road,
T. Nagar, Chennai - 600017 +91 44 28345880-83 | www.lancor.in
CIN:- L65921TN1985PLC049092 GSTIN:- 33AAACD2547C1ZA

LANCOR
CREATING ENDURING VALUE

LANCOR HOLDINGS LIMITED

UNAUDITED STANDALONE STATEMENT OF ASSETS & LIABILITIES AS AT SEPTEMBER 30, 2026

(Rs. in Lakhs)

	Particulars	As at September 30, 2026 Un Audited	As at March 31, 2026 Audited
	ASSETS		
1	**Non-Current Assets**		
	a. Property, Plant and Equipment	1,686.56	1,723.59
	b. Right Of Use Asset	16.43	2.14
	c. Capital Work-In-Progress	126.60	-
	d. Investment Property	81.06	81.70
	e. Intangible Assets	1.79	13.35
	f. Financial Assets		
	i) Investments	428.84	428.99
	ii) Other Financial Assets	1,740.55	615.71
	g. Deferred Tax Assets (Net)	1,385.70	1,463.84
	h. Non Current Tax Assets	62.15	58.33
	i. Other Non-Current Assets	647.78	645.68
	Total Non-Current Assets	**6,177.46**	**5,033.33**
2	**Current Assets**		
	a. Inventories	32,065.84	29,674.79
	b. Financial Assets		
	i) Trade Receivables	1,518.39	1,213.73
	ii) Cash and Cash Equivalents	620.23	1,420.61
	iii) Bank balances other than Cash & Cash Equivalents	1.23	14.33
	iv) Other Financial Assets	773.34	629.10
	c. Current Tax Assets (Net)	28.68	28.68
	d. Other Current Assets	1,129.26	934.26
	Total Current Assets	**36,136.98**	**33,915.51**
	Non-Current Asset held for Sale	1,674.99	2,093.74
	Total Assets	**43,989.43**	**41,042.59**
	EQUITY AND LIABILITIES		
1	**Equity**		
	a. Equity Share Capital	1,471.01	1,471.01
	b. Other Equity	24,374.31	22,579.10
	Total Equity	**25,845.32**	**24,050.11**
2	**Non-Current Liabilities**		
	a. Financial Liabilities		
	i) Borrowings	3,421.49	4,116.24
	ii) Trade Payable		
	Total Outstanding Dues of Micro Enterprises and Small Enterprises	-	-
	Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	266.96	222.54
	b. Provisions	129.06	95.72
	Total Non-Current Liabilities	**3,817.51**	**4,434.50**
3	**Current Liabilities**		
	a. Financial Liabilities		
	i) Borrowings	6,390.38	5,383.16
	ia) Lease Liability	15.52	2.31
	ii) Trade Payables		
	Total Outstanding Dues of Micro Enterprises and Small Enterprises	67.38	71.38
	Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	1,190.52	1,342.75
	iii) Other Financial Liabilities	3,233.95	3,620.50
	b. Other Current Liabilities	2,397.29	1,362.61
	c. Short-Term Provisions	162.68	16.65
	d. Current Tax Liabilities (Net)	868.87	758.62
	Total Current Liabilities	**14,326.60**	**12,557.98**
	Total Equity and Liabilities	**43,989.43**	**41,042.59**

LANCOR HOLDINGS LIMITED T.NAGAR CHENNAI 600 017

for and on behalf of the Board of Directors

VASUDEVAN SRINIVASAN

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Date: 2026.11.14 18:53:50 +05'30'

S. VASUDEVAN
Director
DIN: 01567080

Place: Chennai
Date: 14th Nov. 2026

Lancor Holdings Limited
VTN Square, 2nd Floor, No.58, (Old No.104) G.N. Chetty Road,
T. Nagar, Chennai - 600017 +91 44 28345880-83 | www.lancor.in
CIN:- L65921TN1985PLC049092 GSTIN:- 33AAACD2547C1ZA

LANCOR

CREATING ENDURING VALUE

LANCOR HOLDINGS LIMITED

UNAUDITED STANDALONE STATEMENT OF CASHFLOW FOR THE PERIOD & HALF YEAR ENDED SEPTEMBER 30, 2026

(Rupees In Lakhs)

	Particulars	Period Ended	
		September 30, 2026	March 31, 2026
		Un Audited	Audited
I.	**Cash Flow from Operating Activities**		
	Net Profit Before Tax	2,140.42	4,759.09
	Adjustment of Non Cash Items		
	Interest Income on Fair Valuation of Loan to related Parties & Employees	(18.62)	(12.35)
	Provision for (Gain)/Loss on Fair Valuation of Investment	0.15	(44.77)
	Provision for Expected Credit Loss and Other Impairment	13.20	50.87
	Depreciation and Amortisation	92.90	340.60
	Interest Income	(20.50)	(57.23)
	Finance Cost	885.44	2,179.41
	Provision for Employees Benefits	22.38	46.08
	Property, Plant and Equipment Written Off / Sundry Balances Written Off / Trade Payables Written Back	0.00	1.12
	Profit or Loss on Sale of Property, Plant and Equipment	(1,807.05)	(7,009.26)
	Profit on Sale of Invesments	-	(9.73)
	Share of Profit from Investment in Partnership Firm	(10.10)	(29.49)
	Operating Profit before Working Capital Changes	**1,298.21**	**214.35**
	Changes in Assets and Liabilities		
	(Increase) in Inventories	(1,951.75)	(1,813.89)
	(Increase) / Decrease in Trade and Other Receivables	(417.15)	1,033.80
	(Increase) / Decrease in Other Financial Assets	(113.17)	974.61
	(Increase) in Other Assets	(195.00)	(192.36)
	Increase / (Decrease) in Provisions and Employee Benefits	158.91	(136.25)
	Increase / (Decrease) in Other Financial Liabilities	(373.48)	1,588.04
	Increase / (Decrease) in Other Current Liabilities	1,034.68	(836.62)
	(Decrease) in Trade Payables	(111.81)	(248.56)
	Cash Generated from Operations	**(652.48)**	**574.90**
	Less: Income Taxes Paid (Net of Refunds)	(166.33)	(307.80)
	Net Cash Flows from Operating Activities (A)	**(818.81)**	**267.09**
II.	**Cash Flow from Investing Activities**		
	Payment for aqcuisition of Property, Plant and Equipment / Capital Work in Progress / Intangible Assets / Capital Advance	(61.43)	(1,103.53)
	Proceeds from Sale of Property, Plant and Equipment	2,227.19	8,599.62
	Proceeds from Sale of Investments	-	111.71
	Investment in / Redemption of Fixed Deposit	(1,122.07)	126.86
	Finance Income	4.12	12.56
	Net Cash Flows from Investing Activities	**1,047.80**	**7,747.23**
III.	**Cash Flow from Financing Activities**		
	Proceeds from Non-Current Borrowings	620.75	3,628.12
	Repayment of Non-Current Borrowings	(1,371.95)	(5,429.02)
	Increase / (Decrease) in Current Borrowings	604.03	(2,366.27)
	Proceeds from Warrants Issue	-	250.00
	Proceeds from ESOP Allotment	-	11.10
	Payment towards Expenses relating to ESOP / Convertible Warrants	-	(8.71)
	Dividend Paid	(13.07)	(133.48)
	Repayment towards Lease Liability	(4.86)	-
	Finance Charges paid	(1,267.48)	(3,424.34)
	Unpaid Dividend transfer to IEPF	-	(0.86)
	Net cash flows from Financing Activities	**(1,432.58)**	**(7,473.46)**
	Net increase / (Decrease) in Cash and Cash Equivalents	**(1,203.58)**	**540.85**
	Cash and Cash Equivalents at the beginning of the year	1,420.61	879.76
	Cash and Cash Equivalents at the end of the year	**217.03**	**1,420.61**
	Components of Cash and Cash Equivalent		
	Balances with Banks under various accounts	620.20	160.97
	Cash on Hand	0.03	0.07
	Bank Overdraft account	(403.20)	1,259.57
	Cash and Cash equivalents reported in Balance Sheet	**217.03**	**1,420.61**
	Cash and Cash equivalents reported in Cash Flow Statement	**217.03**	**1,420.61**

Note: Above statements has been prepared by using Indirect method as per Ind AS 7 on Statement of Cash flows

for and on behalf of the Board of Directors

VASUDEVAN SRINIVASAN

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Date: 2026.11.14 18:54:08 +05'30'

S. VASUDEVAN
Director
DIN: 01567080

LANCOR HOLDINGS LIMITED T.NAGAR CHENNAI 600 017

Chennai
Date: 14th Nov, 2026

LANCOR
CREATING ENDURING VALUE

Notes to Standalone Results:

1 The above results were reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on November 14, 2026. The statutory auditor's have carried outthe the limited review of the results.

2 As the Company's business activity falls within a single business in terms of Ind AS 108 on "Operating Segment ", the financial statement is reflective of information by Ind AS 108.

3 During the period, the Scheme of Merger of Lancor Maintenance and Services Limited ("LMSL"), the wholly owned subsidiary with the Company, pursuant to the sections 230 to 232 and other applicable provisions of the Companies Act, 2013 has received approval from the National Company Law Tribunal (NCLT), Chennai. The appointed date of the Scheme is April 1, 2024 and it has come into effect on June 3, 2026. The amalgamation has been accounted for under the 'pooling of interest' method as prescribed in the Appendix C to Indian Accounting Standard ("Ind AS – 103") "Business Combination". Accordingly, all assets and liabilities including retained earnings and general reserves of LMSL have been recognised by the Company at their respective carrying amounts as of the Appointed Date. Further, the amount recorded as investment of the Company in the equity share capital of the LMSL is adjusted with the equity share capital of the LMSL and the difference amounting to Rs. 19.74 lakhs is recognised as Capital Reserve on account of amalgamation. Accordingly, the amounts in the comparative column for the quarter and half year ended September 30, 2025 and for the year ended March 31, 2026 have been restated.
Further, in terms of the Scheme, the authorised capital of the Company stand increased to Rs.1,906.00 lakhs (9,53,00,000 equity shares of Rs.2/- each).

4 Pursuant to approval by the shareholders in the Extraordinary General Meeting held on April 26, 2025, the Company has issued 33,33,330 warrants of Rs. 30.00 per warrant on 26.04.2025 amounting to Rs. 999.99 Lakhs to be convertible into fully paid up equity shares of the Company in the ratio of 1:1 within 18 months from the date of allotment. The Warrant holders have paid 25% of the warrant issue price fixed per warrant. The balance of 75% of the warrant issue price shall be payable by the warrant holder at the time of excercising the rights attached to the warrants..

Signed for Identification By
SATYA RANJAN DHALL
Digitally signed by SATYA RANJAN DHALL
Date: 2026.11.14 18:59:42 +05'30'
C.M. Kapadia & Co.
Chartered Accountants

Place: Chennai
Date: 14th Nov. 2026

LANCOR HOLDINGS LIMITED T.NAGAR CHENNAI 600 017

for and on behalf of the Board of Directors

VASUDEVAN SRINIVASAN
Digitally signed by VASUDEVAN SRINIVASAN
Date: 2026.11.14 18:54:25 +05'30'

S. VASUDEVAN
Director
DIN: 01567080

Place: Chennai
Date: 14th Nov. 2026

G. M. KAPADIA & CO.

(REGISTERED)

CHARTERED ACCOUNTANTS

7A, P.M.TOWER, 37, GREAMS ROAD, CHENNAI 600 006. INDIA

PHONE : (91-44) 2829 1795

Independent Auditor's Review Report on unaudited consolidated financial results for the quarter and half year ended on September 30, 2026, of Lancor Holdings Limited pursuant to Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

To
The Board of Directors
Lancor Holdings Limited
Chennai

1. We have reviewed the accompanying statement of unaudited consolidated financial results of **Lancor Holdings Limited** ("the Parent") and its subsidiaries (the Parent and its subsidiaries together referred to as "the Group") for the quarter and half year ended September 30, 2026 ("the Statement"), being submitted by the Parent pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("the Listing Regulations").

2. This Statement, which is the responsibility of the Parent's Management and approved by the Parent's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India read with the relevant rules issued thereunder and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India (ICAI). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing specified under Section 143(10) of the Companies Act, 2013 and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

   We also performed procedures in accordance with the Circular issued by the SEBI under Regulation 33(8) of the SEBI (Listing Obligation and Disclosures Requirements) Regulations, 2015, as amended, to the extent applicable.

G.M. KAPADIA & CO. ★ CHENNAI ★ Chartered Accountants

4. The statement includes the unaudited standalone financial results of the following entities:

S. No.	Name of the Entities
A.	**Parent**
	Lancor Holdings Limited
B.	**Subsidiaries**
1	Central Park West Venture (Partnership firm)
2	Lancor City Developer Limited (formerly known as Lancor Infinys Limited)

5. Based on our review conducted and procedures performed as stated in paragraph 3 above nothing has come to the attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard ("Ind AS") and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.

6. The unaudited Consolidated financial results includes the Standalone financial results of one subsidiary which has not been reviewed by us, whose unaudited standalone financial information / financial results reflect total asset Rs. 7.59 Lakhs as at September 30, 2026, total revenue of Rs. 9.00 and Rs. 15.71 lakhs and total net loss after tax of Rs. 3.07 lakhs and Rs. 10.09 lakhs for the quarter and half year ended September 30, 2026, as considered in the Statement. These financial information / financial results have been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of this subsidiary is based solely on the unaudited and unreviewed financial results. In our opinion and according to the information and explanations given to us by the Management, the said financial results are not material to the group.

Our conclusion on the statement is not modified in respect of the above matter.

For G.M.Kapadia & Co.,
Chartered Accountants
Firm Registration No. 104767W

G.M. KAPADIA & CO. CHENNAI Chartered Accountants

SATYA RANJAN DHALL
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Date: 2026.11.14 19:01:04 +05'30'

Satya Ranjan Dhall
Partner
Membership No. 214046
UDIN: 26214046FWKPWJ7885

Place: Chennai
Date : November 14, 2026

LANCOR
CREATING ENDURING VALUE

LANCOR HOLDINGS LIMITED

STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND HALF YEAR ENDED SEPTEMBER 30, 2026

(Rs. in Lakhs, Except EPS)

S. No	Particulars	Quarter Ended			Six Months Ended		Year Ended
		30.09.2026	30.06.2026	30.09.2025	30.09.2026	30.09.2025	31.03.2026
		Un Audited	Un Audited	Un Audited	Un Audited	Un Audited	Audited
1	**Income from Operations**						
	a) Revenue from operations	3,587.70	4,467.11	3,375.29	8,054.81	7,494.60	13,128.94
	b) Other income	125.49	1,911.02	112.90	2,036.51	211.13	7,410.55
	Total Income from Operations (Net)	**3,713.19**	**6,378.12**	**3,488.20**	**10,091.32**	**7,705.74**	**20,539.49**
2	**Expenses**						
	a) Land and land related expenses	1,708.36	219.14	126.60	1,927.50	548.16	1,283.14
	b) Cost of materials & construction expenses	2,896.93	3,298.43	2,334.75	6,195.36	4,979.82	11,197.86
	c) Changes in inventory of finished goods and work-in-progress	(2,042.34)	(471.36)	(221.93)	(2,513.70)	(564.58)	(2,980.03)
	d) Employee benefits expense	287.79	228.67	276.02	516.45	616.51	1,138.44
	e) Finance Cost	415.55	570.04	582.58	985.59	1,214.65	2,447.25
	f) Depreciation and amortization expense	46.31	55.01	89.26	101.31	182.82	359.21
	g) Other expenses	450.89	405.70	618.56	856.59	1,034.04	2,415.14
	Total Expenses	**3,763.49**	**4,305.63**	**3,805.83**	**8,069.12**	**8,011.43**	**15,861.01**
3	**Profit / (loss) before exceptional items and tax (1-2)**	**(50.30)**	**2,072.50**	**(317.63)**	**2,022.20**	**(305.69)**	**4,678.48**
4	Exceptional Items (net)	-	-	-	-	-	**(24.98)**
5	**Profit / (loss) before tax (3-4)**	**(50.30)**	**2,072.50**	**(317.63)**	**2,022.20**	**(305.69)**	**4,653.51**
6	Tax expense						
	(a) Current tax (including earlier years)	(4.65)	356.72	(11.06)	352.07	0.72	892.78
	(b) Deferred tax	(5.34)	(8.76)	(54.09)	(14.10)	(65.52)	(284.35)
7	**Profit / (loss) for the period (5-6)**	**(40.30)**	**1,724.53**	**(252.49)**	**1,684.23**	**(240.90)**	**4,045.07**
8	Non Controlling Interest	-	-	-	-	-	-
9	**Profit / (Loss) after Tax and Non Controlling Interest**	**(40.30)**	**1,724.53**	**(252.49)**	**1,684.23**	**(240.90)**	**4,045.07**
10	Other Comprehensive Income / (loss) (net of tax)						
	Items that will not be reclassified to profit or loss	4.69	(0.39)	0.67	4.29	1.34	2.01
	a) Attributable to owners of the parent	4.69	(0.39)	0.67	4.29	1.34	2.01
	b) Attributable to Non Controlling Interest	-		-	-	-	-
11	Total comprehensive income / (loss) after tax (7+10)	(35.62)	1,724.14	(251.82)	1,688.52	(239.56)	4,047.08
	a) Attributable to owners of the parent (9+10a)	(35.62)	1,724.14	(251.82)	1,688.52	(239.56)	4,047.08
	b) Attributable to Non Controlling Interest (8+10b)	-	-	-	-	-	-
12	Paid up equity share capital (face value Rs.2 Per Share)	1,471.01	1,471.01	1,471.01	1,471.01	1,471.01	1,471.01
13	Other Equity	-	-	-	-	-	22,462.11
14	Earnings / (loss) Per Share (EPS) (Face Value of Rs.2/- each) (not annualized for quarters) :						
	a) Basic (in Rs.)	(0.05)	2.35	(0.34)	2.29	(0.33)	5.52
	b) Diluted (in Rs.)	(0.05)	2.35	(0.34)	2.29	(0.33)	5.52

LANCOR HOLDINGS LIMITED T.NAGAR CHENNAI 600 017

for and on behalf of the Board of Directors

VASUDEVAN SRINIVASAN

Digitally signed by VASUDEVAN SRINIVASAN
Date: 2026.11.14 18:54:47 +05'30'

S. VASUDEVAN
Director
DIN: 01567080

Place: Chennai
Date: 14th November 2026

Lancor Holdings Limited
VTN Square, 2nd Floor, No.58, (Old No.104) G.N. Chetty Road,
T. Nagar, Chennai - 600017 +91 44 28345880-83 | www.lancor.in
CIN:- L65921TN1985PLC049092 GSTIN:- 33AAACD2547C1ZA

LANCOR
CREATING ENDURING VALUE

LANCOR HOLDINGS LIMITED

UNAUDITED CONSOLIDATED STATEMENT OF ASSETS & LIABILITIES AS AT SEPTEMBER 30, 2026

(Rs. in Lakhs)

		Particulars	As at September 30, 2026 Un Audited	As at March 31, 2026 Audited
		ASSETS		
1		**Non-Current Assets**		
		a. Property, Plant and Equipment	2,440.64	2,486.09
		b. Right of use asset	16.43	2.14
		c. Capital Work In Progress	126.60	-
		d. Investment Property	81.06	81.70
		e. Other Intangible Assets	1.79	13.35
		f. Financial Assets		
		i) Investments	1.55	1.70
		ii) Other financial assets	1,651.18	529.10
		g. Deferred Tax Assets (Net)	1,407.23	1,473.55
		h. Non Current Tax Assets	62.15	58.33
		i. Other Non-Current Assets	647.88	645.78
		Total Non-Current Assets	**6,436.51**	**5,291.74**
2		**Current Assets**		
		a. Inventories	32,570.91	30,152.89
		b. Financial Assets		
		i) Invesments		
		ii) Trade Receivables	1,522.13	1,245.86
		iii) Cash and Cash Equivalents	800.94	2,062.91
		iv) Bank balance other than above	1.23	14.33
		v) Other financial assets	796.52	649.20
		c. Current Tax Assets (Net)	77.44	69.33
		d. Other Current Assets	1,107.71	933.80
		Total Current Assets	**36,876.88**	**35,128.32**
		Non-Current Asset held for Sale	1,674.99	2,093.74
		Total Assets	**44,988.38**	**42,513.81**
1		**EQUITY AND LIABILITIES**		
		Equity		
		a. Equity Share Capital	1,471.01	1,471.01
		b. Other Equity	24,150.63	22,462.11
			25,621.64	**23,933.12**
		Non controlling interest	-	-
		Total Equity	**25,621.64**	**23,933.12**
2		**Non-Current Liabilities**		
		a. Financial Liabilities		
		i) Borrowings	4,307.32	6,062.57
		ii) Trade Payable		
		Total outstanding dues of Micro enterprises and Small enterprises	-	-
		Total outstanding dues of creditors other than Micro enterprises and Small enterprises	280.92	234.54
		b. Provisions	129.06	95.72
		c. Other non current liablities	-	1.15
			4,717.30	**6,393.97**
3		**Current Liabilities**		
		a. Financial Liabilities		
		i) Borrowings	6,644.94	4,595.70
		ia) Lease Liability	15.52	2.31
		ii) Trade Payable		
		Total outstanding dues of Micro enterprises and Small enterprises	68.21	72.20
		Total outstanding dues of creditors other than Micro enterprises and Small enterprises	1,207.74	1,458.79
		iii) Other Financial Liabilities	3,198.95	3,585.50
		b. Other Current Liabilities	2,480.77	1,695.49
		c. Provisions	162.68	16.65
		d. Current Tax Liabilities (Net)	870.62	760.08
		Total Current Liabilities	**14,649.44**	**12,186.72**
		Total Equity and Liabilities	**44,988.38**	**42,513.81**

LANCOR HOLDINGS LIMITED T.NAGAR CHENNAI 600 017

for and on behalf of the Board of Directors

VASUDEVAN SRINIVASAN

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S. VASUDEVAN
Director
DIN: 01567080

Place: Chennai
Date: 14th November 2026

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LANCOR

CREATING ENDURING VALUE

LANCOR HOLDINGS LIMITED

UNAUDITED CONSOLIDATED STATEMENT OF CASH FLOW FOR THE PERIOD AND HALF YEAR ENDED SEPTEMBER 30, 2026

(Rupees in Lakhs)

Particulars	Period ended	
	September 30, 2026	March 31, 2026
	Un Audited	Audited
Cash flow from operating activities		
Net Profit Before Tax	**2,022.20**	**4,678.48**
Adjustments for Non Cash items		
Interest income on fair valuation of loan to related parties & employees	(9.49)	(0.32)
Provision for (gain)/loss in fair valuation of investment	0.15	(44.77)
Provision for Expected Credit Loss and Other Impairment	13.20	50.87
Depreciation and Amortisation	101.31	359.21
Profit or Loss on Sale of Property, Plant and Equipment	(1,807.05)	(7,009.26)
Interest income	(26.77)	(74.54)
Finance costs	985.59	2,447.25
Provision for Employee Benefits	22.38	46.08
Property, Plant and Equipment Written Off / Sundry Balances Written Off / Trade Payables Written Back	2.30	1.22
Operating profit before working capital changes	**1,303.82**	**454.22**
Changes in assets and liabilities		
(Increase) in Inventories	(1,978.72)	(1,268.42)
(Increase) / Decrease in trade and other receivables	(289.48)	1,154.24
(Increase) / Decrease in other financial assets	(102.98)	976.89
(Increase) / Decrease in other assets	(162.81)	93.53
Increase / (Decrease) in provisions and employee benefits	160.38	(136.25)
Increase / (Decrease) in Other Financial Liabilities	(373.48)	1,399.65
Increase / (Decrease) in Lease Liability	13.21	(8.22)
Increase / (Decrease) in Other Current Liabilities	784.13	(1,082.36)
(Decrease) in Trade Payables	(210.95)	(203.18)
Cash generated from operations	**(856.87)**	**1,380.09**
Less: Income Taxes Paid (net of refunds)	(174.58)	(396.32)
Net cash flows from operating activities	**(1,031.44)**	**983.77**
Cash flow from investing activities		
Payment for acquisition of Property, Plant and Equipment / Capital Work in Progress / Intangible Assets	(185.93)	(1,103.53)
Proceeds from sale of property, plant and equipment	2,227.19	8,599.62
Investment in Fixed Deposit	(1,122.07)	126.86
Proceeds from Sale of Investments	-	111.71
Interest received	8.28	20.78
Net cash flows from investing activities (B)	**927.46**	**7,755.45**
Cash flow from financing activities		
Proceeds from Non current borrowings	620.75	3,628.12
Repayment of Non current borrowings	(2,445.31)	(6,934.83)
Increase/(Decrease) in current borrowings	2,452.44	(1,341.67)
Proceeds from Warrants Issue	-	250.00
Proceeds from ESOP Allotment	-	11.10
Payment towards Expenses relating to Bonus Issue / Preferential Issue	-	(8.71)
Dividend Paid	(13.07)	(133.48)
Payment towards Lease Liability	(14.03)	(10.07)
Finance charges paid	(1,355.58)	(3,667.81)
Unpaid dividend transfer to IEFF	-	(0.86)
Net cash flows from financing activities (C)	**(754.80)**	**(8,208.22)**
Net increase / (decrease) in cash and cash equivalents - (A + B + C)	**(858.78)**	**531.00**
Cash and cash equivalents at the beginning of the year	2,062.91	1,531.91
Cash and cash equivalents at the end of the year	**1,204.14**	**2,062.91**
Reconciliation of Cash and cash equivalents as per the cash flow statement		
Components of Cash and Cash Equivalent		
Balances with banks under various accounts	800.91	803.27
Cash on hand	0.03	0.07
Bank Overdraft account	403.20	1,259.57
Cash and cash equivalents reported in balance sheet	**1,204.14**	**2,062.91**
Cash and cash equivalents reported in cash flow statement	**1,204.14**	**2,062.91**

Note: Above statement has been prepared by using Indirect method as per Ind AS 7 on Statement of Cash flows

LANCOR HOLDINGS LIMITED T.NAGAR CHENNAI 600 017

For and on behalf of Board of Directors

VASUDEVAN SRINIVASAN

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S. VASUDEVAN
Director
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LANCOR
CREATING ENDURING VALUE

NOTES TO CONSOLIDATED RESULTS:

1 The above results were reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on November 14, 2026. The statutory auditor's have carried out the limited review of the results

2 As the Group's business activity falls within a single business in terms of Ind AS 108 on "Operating Segment", the financial statement is reflective of Information by Ind AS 108.

3 Pursuant to approval by the shareholders in the Extraordinary General Meeting held on April 26, 2025, the Company has issued 33,33,330 warrants of Rs. 30.00 per warrant on 26.04.2025 amounting to Rs. 999.99 Lakhs to be convertible into fully paid up equity shares of the Company in the ratio of 1:1 within 18 months from the date of allotment. The Warrant holders have paid 25% of the warrant issue price fixed per warrant. The balance of 75% of the warrant issue price shall be payable by the warrant holder at the time of excercising the rights attached to the warrants..

Signed for Identification By

SATYA RANJAN DHALL
Digitally signed by SATYA RANJAN DHALL
Date: 2026.11.14 19:01:32 +05'30'

G.M. Kapadia & Co.
Chartered Accountants

Place: Chennai
Date: 14th November 2026

LANCOR HOLDINGS LIMITED
T.NAGAR
CHENNAI
600 017

for and on behalf of the Board of Directors

VASUDEVAN SRINIVASAN
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S. VASUDEVAN
Director
DIN: 01567080

Place: Chennai
Date: 14th November 2026