Lancer Container Lines Ltd.

Date: November 23, 2026

To,
Listing Department,
BSE Limited,
P.J. Towers, Dalal Street,
Mumbai 400 001.
BSE Scrip Code: 539841

To,
Listing Department,
National Stock Exchange of India Limited,
Exchange Plaza, Plot C/1, G Block, Bandra-Kurla Complex, Bandra (E), Mumbai – 400 051.
NSE Symbol: LANCER

Subject: Disclosure under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Commencement of Business Operations by Step-down Subsidiary in Malaysia

Ref.: Intimation dated August 7, 2026.

Dear Sir/Madam,

In continuation of our earlier intimation dated August 7, 2026, regarding the incorporation of Lancia Shipping Sdn. Bhd., a step-down subsidiary of the Company through its wholly owned subsidiary, Lancia Shipping L.L.C., Dubai, we wish to inform you that Lancia Shipping Sdn. Bhd. has commenced its business operations in Malaysia.

The said step-down subsidiary has completed the requisite regulatory compliances and formalities, including the opening of a bank account in Malaysia, necessary for the commencement of its business operations.

The commencement of business operations establishes the Company's operational presence in Malaysia and is expected to support the expansion of its shipping and logistics business in the region.

You are requested to take the same on record.

Thanking you,

Yours faithfully,
For Lancer Container Lines Limited

JINAL SHAMBHURAM THAKKAR
Digitally signed by JINAL SHAMBHURAM THAKKAR
Date: 2026.11.23 12:27:32 +05'30'

Jinal Thakkar
Company Secretary & Compliance Officer
ACS: 70547

Place: Navi Mumbai