FM: SEC: F-43A (XIII) **26th November, 2026**

To, **BSE Limited** Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001.	To, **National Stock Exchange of India Ltd.** Exchange Plaza, 5th Floor, Plot No.C-1, G Block Bandra-Kurla Complex, Bandra (East), Mumbai 400 051.
Scrip Code: 500033	**NSE Symbol: FORCEMOT**

Subject: Disclosure under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Investor Presentation on standalone and consolidated financial performance of the Company for the quarter and half year ended on 30th September, 2026.

Dear Sir / Madam,

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith a copy of the Investor Presentation on standalone and consolidated financial performance of the Company for the quarter and half year ended on 30th September, 2026

The Investor Presentation is also being uploaded on website of the Company at www.forcemotors.com.

We would request you to take the above intimation on records.

Thanking you,

Yours faithfully,

For Force Motors Limited

ROHAN SAMPAT Digitally signed by ROHAN SAMPAT Date: 2026.11.26 10:48:06 +05'30'

Rohan Sampat
Company Secretary & Compliance Officer
M. No.: F14037

Encl.: A/a.

FORCE MOTORS

Investor Presentation

Q2 & H1 FY' 26-27



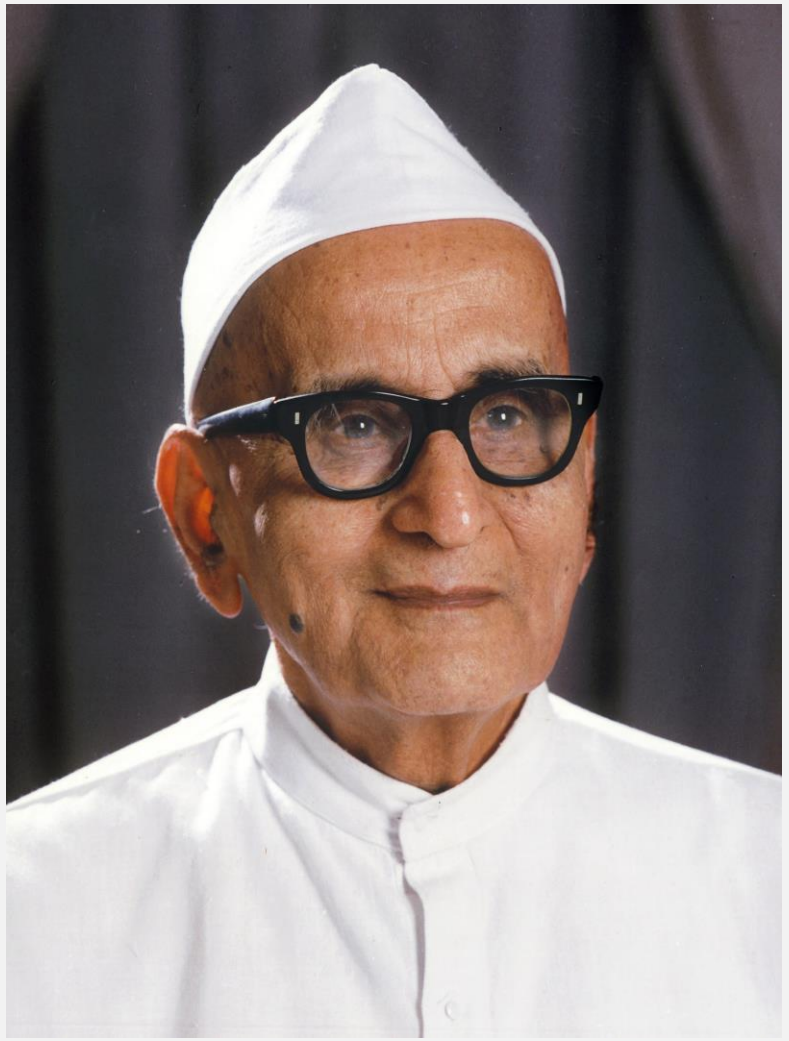
Disclaimer

This presentation may include statements which may constitute forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures, and financial results, are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events and involves known and unknown risks, uncertainties and other factors. The Company cannot guarantee that these assumptions and expectations are accurate or exhaustive or will be realized. The actual results, performance or achievements, could thus differ materially from those projected in any such forward-looking statements. No obligation is assumed by the Company to update the forward-looking statements contained herein. The information contained in these materials has not been independently verified. None of the Company, its Directors, Promoter or affiliates, nor any of its or their respective employees, advisers or representatives or any other person accepts any responsibility or liability whatsoever, whether arising in tort, contract or otherwise, for any errors, omissions or inaccuracies in such information or opinions or for any loss, cost or damage suffered or incurred howsoever arising, directly or indirectly, from any use of this document or its contents or otherwise in connection with this document, and makes no representation or warranty, express or implied, for the contents of this document including its accuracy, fairness, completeness or verification or for any other statement made or purported to be made by any of them, or on behalf of them, and nothing in this document or at this presentation shall be relied upon as a promise or representation in this respect, whether as to the past or the future. The information and opinions contained in this presentation are current, and if not stated otherwise, as of the date of this presentation. The Company relies on information obtained from sources believed to be reliable but does not guarantee its accuracy or completeness. The Company undertake no obligation to update or revise any information or the opinions expressed in this presentation as a result of new information, future events or otherwise. Any opinions or information expressed in this presentation are subject to change without notice. This presentation does not constitute or form part of any offer or invitation or inducement to sell or issue, or any solicitation of any offer to purchase or subscribe for, any securities of Force Motors Limited (the "Company"), nor shall it or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any contract or commitment or to be relied in connection with an investment decision in relation to the securities of the Company therefore any person / party intending to provide finance / invest in the shares/businesses of the Company shall do so after seeking their own professional advice and after carrying out their own due diligence procedure to ensure that they are making an informed decision. Neither the delivery of this document nor any further discussions by the Company with any of the recipients shall, under any circumstances, create any implication that there has been no change in the affairs of the Company since that date. This presentation is strictly confidential, unless distributed via a public forum, and may not be copied or disseminated, in whole or in part, and in any manner or for any purpose. No person is authorized to give any information or to make any representation not contained in or inconsistent with this presentation and if given or made, such information or representation must not be relied upon as having been authorized by any person. Failure to comply with this restriction may constitute a violation of the applicable securities laws. The distribution of this document in certain jurisdictions may be restricted by law and persons into whose possession this presentation comes should inform themselves about and observe any such restrictions. By participating in this presentation or by accepting any copy of the slides presented, you agree to be bound by the foregoing limitations.

Our Founder

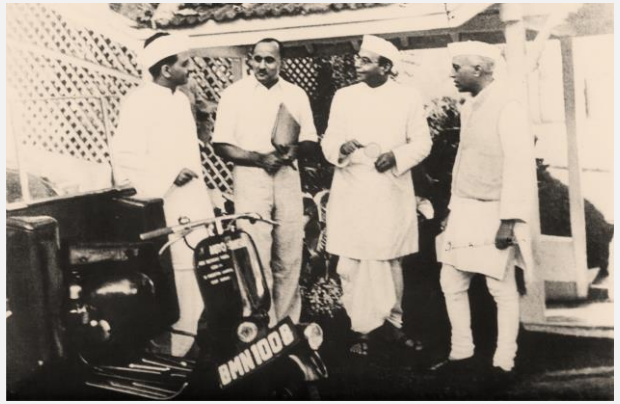
Shri Navalmal Kundanmal Firodia, a freedom fighter, industrialist, and philanthropist was a visionary ahead of his time. Holding degrees in Science and Law, he combined intellect with ethics, shaping his approach to business and social responsibility. He actively participated in Mahatma Gandhi's Non-Cooperation and Quit India movements. Foreseeing India's impending independence, he chose to leave his legal career to establish Jaya Hind Industries in 1948.

He envisioned a motorized rickshaw to replace the traditional bicycle rickshaw and coined the term autorickshaw for this revolutionary innovation. In 1948, he also introduced the three-wheeler Tempo, which became synonymous with light commercial vehicles in India. Founded in 1958, Force Motors continues to carry forward Shri N.K. Firodia's pioneering legacy and vision that transformed urban mobility in India.



Our Founder
Shri. Navalmal Kundanmal Firodia (1910 - 1997)

Auto Rickshaw demonstrated to India's first Prime Minister, Pandit Jawaharlal Nehru





Dr. Abhay Firodia Group of Companies

Enterprise value exceeding ₹46,000 crores

JAYA HIND INDUSTRIES PVT. LTD. — **99.88%**

- AKURDI
- PITHAMPUR
- URSE
- CHENNAI

LMG MANUFACTURING GMBH, GERMANY — **100%**

FORCE MOTORS LIMITED — **61.5%**

- AKURDI
- PITHAMPUR
- CHAKAN
- CHENNAI

51% — **49%**

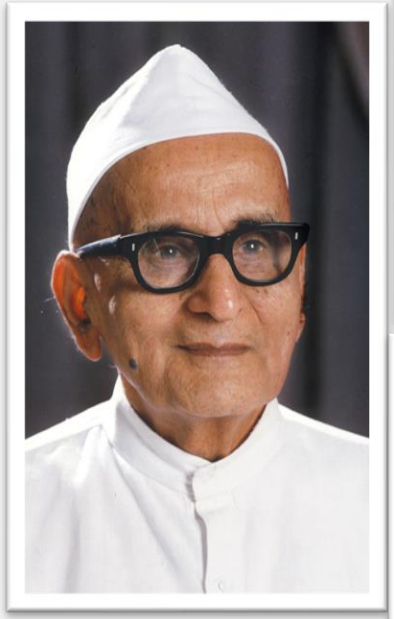
FORCE MTU POWER SYSTEMS PVT LTD
(Force Motors 51% and Rolls-Royce Power Systems AG 49%)

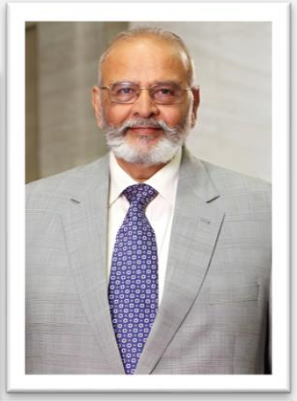
SHRI FIRODIA TRUST

- CARDIAC HOSPITAL
- CENTRE FOR LEARNING
- OLD AGE HOME
- FIRODIA HOSTEL
- CANCER HOSPITAL

Please note % represent promoter holding

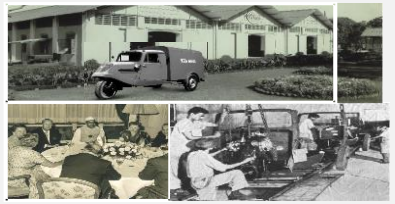
Over Six Decades Of Indo-German Collaboration







Hanseat VIDAL+SOHN



1958 Production Of Tempo 3 -Wheeler 'Hanseat'

HANOMAG Viking



1964 Production of Viking Petrol LCV

DAIMLER BENZ



1987 Production Of Tempo Traveller

Henschel HANOMAG HENSCHEL



1972 Production Of Matador Diesel LSV

Mercedes-Benz ZF



1997 Engine production for MB & technical partnership with ZF for tractor transmissions

MAN



2003 Joint Venture For Production Of Trucks & Buses

ZF



2004 Technical Collaboration For the Manufacture Of Heavy Gear Boxes

Mercedes-Benz



2016 New Plant at Chakan for Production Of Mercedes Engines & Axles

mtu Rolls Royce
Rolls-Royce Power Systems AG



2018 A Joint Venture With Rolls-Royce Power Systems AG

LMG



2022 Jaya Hind Industries Acquires LMG Manufacturing Gmbh, Germany

BMW



2015 Production Of BMW Engines

Board Of Directors



DR. ABHAY FIRODIA
Chairman, Force Motors Limited
Group Chairman , Dr. Abhay Firodia Group of Companies



PRASAN FIRODIA
Managing Director



VALLABH BHANSHALI
Independent Director



MUKESH PATEL
Independent Director



SONIA PRASHAR
Independent Director



NITIN KAREER
Independent Director



GAUTAM BAMBAWALE
Independent Director



VINOD KHANDARE
Independent Director



PRASHANT INAMDAR
Executive Director - Operations

Our Leadership



PRASAN FIRODIA
Managing Director



PRASHANT INAMDAR
Executive Director
Operations



RISHI LUHARUKA
President & Group
Chief Financial Officer



PRAVEEN KARNAVAT
President
R&D and Strategic
Sourcing



VIVEK GOSAIN
Vice President
Manufacturing
Engineering



RAKESH MARU
President
Sales, Service,
Marketing *(Domestic & International Business)*



ANSHUL SAXENA
Vice President
Corporate Strategy

Vision

To be one of the world's most preferred providers of shared passenger mobility solutions and rank among the top ten van manufacturers globally





Mission

Our goal is to provide safe, sustainable and reliable shared passenger mobility solutions that delight customers worldwide

Vehicle Business

Light Commercial Vehicles

URBANIA DX



Monobus



TRAVELLER N RANGE



Modular Utility Vehicles

TRAX



GURKHA



High–Tech Aggregate Business



6 Cylinder Engine – Petrol & Diesel



4 Cylinder Engine – Petrol and Diesel



Condense Radiator Fan Module



6 Cylinder Engine – Petrol & Diesel



4 Cylinder Engine – Petrol and Diesel



Axles

A Rolls-Royce solution



Series 1600 MTU Engines



Series 1600 Diesel Generators



Vehicle Business

TRAVELLER N | Light Commercial Vehicle Platform

Traveller



School Bus



Ambulance



Delivery Van



EV



01 Market leader in the segment with over **70% market share**

02 India's **most preferred** Ambulance maker

03 **Fastest growing** School Bus Manufacturer

04 Traveller is available for **special applications**, like: *School Buses, Ambulances, Delivery Vans and Troop Carriers etc.*

TRAVELLER N

The new Force Traveller N range offers:



01 All-new **car-like cockpit** with digital cluster & 9” infotainment

02 **Enhanced NVH** for a quieter cabin

03 **All-new HVAC** for improved cooling

04 Ergonomically redesigned seats

05 New **front fascia** with DRLs & LED indicators

06 **More refined & elevated customer experience** across all touchpoints

URBANIA
BY FORCE MOTORS
TRAVEL WORLD-CLASS

Light Commercial Vehicle Platform



01 **Premium ground-up modular monocoque** van platform for shared urban mobility

02 **25 segment-first features** in style, comfort, safety and convenience

03 Available in 9+D, 10+D, 12+D, 13+D and 16+D variants

04 With its superior comfort and safety, the Urbania emerges as **a true segment creator in premium shared mobility** in India

FORCE MOTORS

Introducing the new URBANIA DX

01 **Powerful 100 kW Mercedes-derived diesel engine** for effortless performance

02 Premium cabin with **leatherette seats, matching upholstery and wood-finish flooring**

03 Enhanced safety **with 3-point seat belts for every passenger**

04 Advanced digital cockpit with **TFT instrument cluster** and **9-inch HD touchscreen infotainment**

05 Improved convenience with **power sliding footstep** and **smartphone connectivity**

06 Premium styling with **new 16-inch alloy wheels**





MONOBUS | Monocoque Bus Platform



01 **India's first** 31 & 44-seater monocoque bus

02 **Best-in-class power-to-weight ratio** and unmatched fuel efficiency

03 Monobus is a **fully factory-built** vehicle backed by a comprehensive **warranty on the entire vehicle**

04 Fully CED-coated bus body for long-lasting durability

TRAX

Modular Multi-Utility Vehicle Platform

Trax Cruiser



School Van



Ambulance



Jungle Safari



Troop Carrier



Delivery Van



01 **Rugged & Reliable:** High-strength steel chassis and proven diesel engine for dependable performance

02 **Spacious and Comfortable:** Superior ride quality with ample cabin space

03 **Versatile design**: Adaptable across passenger, cargo, ambulance, and special applications

04 **Low Maintenance, High Value:** Durable build ensures minimal upkeep and lasting efficiency

THE ALL NEW GURKHA
ADVENTURE GETS REAL

Modular Multi-Utility Vehicle Platform

Civilian Application



Special Application



Defense Application



01 An iconic off road vehicle known for its **all terrain capability & endurance**

02 **Power Meets Control**: High-torque, high-power engine ensures confident, rugged performance.

03 **Engineered for Off-Road** : Front and rear diff locks, snorkel, unmatched water wading and ground clearance for superior terrain capability

04 Caters both to **lifestyle and specialized users** demanding performance

Defense Presence



All Bofors Guns at our borders are powered by the Mercedes licensed OM 616 engine made by Force Motors



The Light Strike Vehicles inducted by the Indian Army to conduct surgical strikes are built on Force Gurkha platform







Sales And Service Network pan India

300+

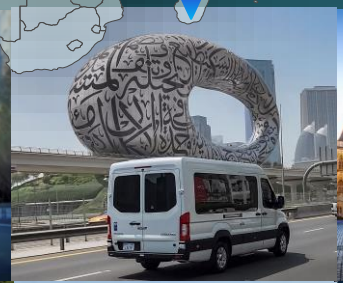
and growing

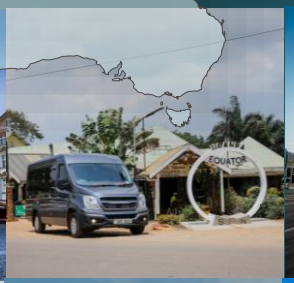
Export Presence

In 25+ Countries











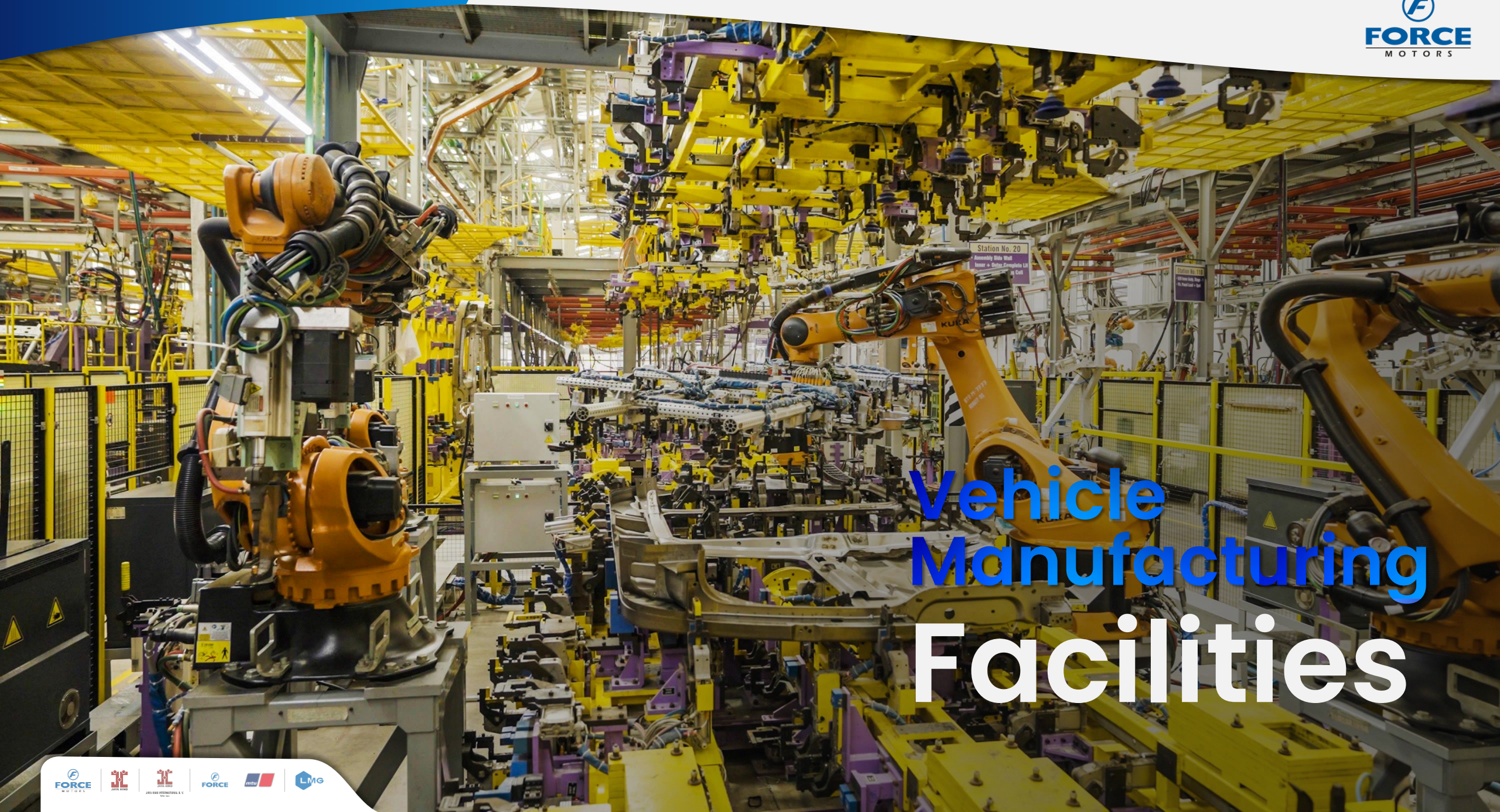






FORCE MOTORS
INTERNATIONAL
BUSINESS

DRIVING SUCCESS GLOBALLY



Vehicle Manufacturing Facilities

Force Motors,
Pithampur

Plant Locations

Force Motors - Akurdi, Pune



Force Motors, Chennai



Force Motors - Chakan, Pune



Force MTU – Chakan, Pune



Force Motors, Pithampur

The 300+ acre fully integrated mother plant oversees the complete end–to–end manufacturing process including stamping to body welding to painting and final assembly along with in house production of engines gearboxes and axles



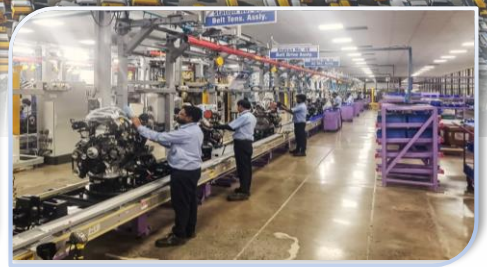
Press Shop



Body Shop



Robotic Paint Shop & Top Coat Application



Powertrain Assembly



Final Assembly Line



Force Motors, Chennai

In 2015, Force Motors commissioned a dedicated engine assembly facility in Chennai for BMW India to manufacture engines and cooling modules for all BMW cars and SUVs made in India









Force Motors - Chakan, Pune

In 2016, Force Motors commissioned a dedicated facility in Chakan for Mercedes-Benz to manufacture engines and axles for all Mercedes-Benz cars and SUVs made in India









A Rolls-Royce solution

Force MTU Power Systems – Chakan, Pune

Established in 2018, Force MTU Power Systems Pvt. Ltd. (FMTU) is a joint venture between Force Motors (51%) and Rolls-Royce Power Systems AG (49%). The FMTU facility in Chakan is the only manufacturing plant in the world producing Series 1600 engines and supplying to global markets





Quality Certifications

The Material Testing Laboratory and Standards Room at Force Motors have been certified by **National Accreditation Board for Testing and Calibration Laboratories (NABL)**.



National Accreditation Board for Testing and Calibration Laboratories

NABL

CERTIFICATE OF ACCREDITATION

FORCE MOTORS LTD, ENGINE DYNO & CHASSIS DYNO TEST LABORATORY

has been assessed and accredited in accordance with the standard

ISO/IEC 17025:2017

"General Requirements for the Competence of Testing & Calibration Laboratories"

for its facilities at

MUMBAI - PUNE ROAD, PUNE, MAHARASHTRA, INDIA

in the field of

TESTING

Certificate Number: TC-8790

Issue Date: 26/12/2025 Valid Until: 25/12/2029

This certificate remains valid for the Scope of Accreditation as specified in the annexure subject to continued satisfactory compliance to the above standard & the relevant requirements of NABL.
(To see the scope of accreditation of this laboratory, you may also visit NABL website www.nabl-india.org)

Name of Legal Entity: FORCE MOTORS LTD

Signed for and on behalf of NABL

Anuja Anand
Director

Chakravarthy T. Kannan
Chief Executive Officer

All Force Motors plants are certified by TUV for ISO, EMS, IATF and NABL.

Environment
ISO 14001



Quality
ISO 9001



ISO
45001



IATF
16949



Impactful Initiatives



Project DigiForce

Force Motors has launched **Project Digiforce,** a ₹150 crore digital transformation initiative to build a tech-driven, future-ready enterprise. This two-year, organisation-wide program focuses on digitizing both customer-facing and core operations to enhance agility, efficiency, and overall stakeholder experience.

STRATEGIC FOCUS

- Digitization of Sales, Service, Marketing, and Dealer Operations
- Seamless integration across 200+ dealerships, 70 service centers, and global distributor network
- Transition to AI/ ML- Powered, cloud- based SaaS platforms for scalability and real – time decision making

DIGIFORCE
Digital transformation for a future ready organization

CORE DEPLOYMENTS

- Next – gen CRM - DMS
- HRMS, Telematics, Cybersecurity and RFQ – KAM system
- Digital Control Tower for enterprise – wide visibility
- DigiForce Capability Training Programs

KEY TECHNOLOGY PARTNERS

INTANGLES A DIGITAL TWIN COMPANY
peoplestrong
Deloitte.
ZOHO
EY

Project Lakshya

Human Resource Transformation Program For A Future Ready Organization

Force Motors launched Project Lakshya, a strategic HR transformation initiative designed to create a digitally empowered, agile, and leadership-driven organisation aligned with its long-term growth vision.

- **Learning and Development:** Company-wide training and engagement initiatives to enhance functional excellence.
- **Employee Engagement**: Driving inclusion, ownership, and alignment with organisational goals.
- **Digital Capability Building:** Preparing a future-ready digital workforce through the DigiForce Digital Capability Training Programme.
- **Culture Shift:** Embedding a values-based culture anchored in agility, accountability, and innovation.



S P Jain School of Global Management
DUBAI • MUMBAI • SINGAPORE • SYDNEY

To strengthen its leadership pipeline, Force Motors partnered with SP Jain School of Global Management to launch Executive and Advanced Leadership Programmes for high-potential employees.

Sustainability remains central to Force Motors' growth strategy. In 2025–26, the Company made notable progress across key ESG priorities

- **Sustainable Inputs**: 43.5% ESG-screened suppliers
- **Emissions Avoided**: 2.4x improvement over 2024-25
  10× improvement since FY 2023–24
- **GHG Emissions**: 21% reduction in intensity (Target: 50% by 2030)
- **Zero Waste to Landfill**: 85% waste diverted
- **Renewable Energy**: 31% electricity from renewables (Target: 50% by 2027)
- **Water Efficiency**: 10% reduction in water use per equivalent vehicle
- **Employee Training**: 22 hours per employee (Target: 32 by 2030)
- **Women Workforce**: 9% representation (up from 3% in FY 2023–24)







Force Motors strengthens education through school bus donations



Empowering access and connectivity — Force Motors donates Traveller



School Bus



Firodia Hostel



Trax Ambulance



Super-specialty Cardiac Hospital



Old Age Home



Traveller Ambulance



Stray Animals Shelter



Cancer Hospital

Enabling Access through Mobility

Force Motors enhances healthcare and education infrastructure by providing ambulances to hospitals and buses to schools, ensuring greater access and connectivity.

Supporting Education

We actively fund and support educational institutions to promote learning opportunities and empower future generations

Restoring Natural Ecosystems

Through waterbody rejuvenation projects, we help revive natural resources, improve rural livelihoods, and sustain local biodiversity.





Waterbody rejuvenation projects





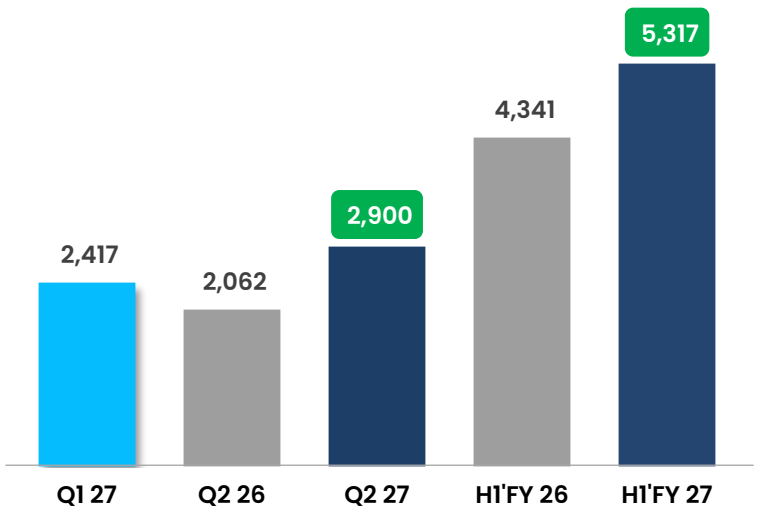
Contribution to COEP's Metallurgical Department


Financial
Analysis

FINANCIAL HIGHLIGHTS: Q2 & H1 FY'27

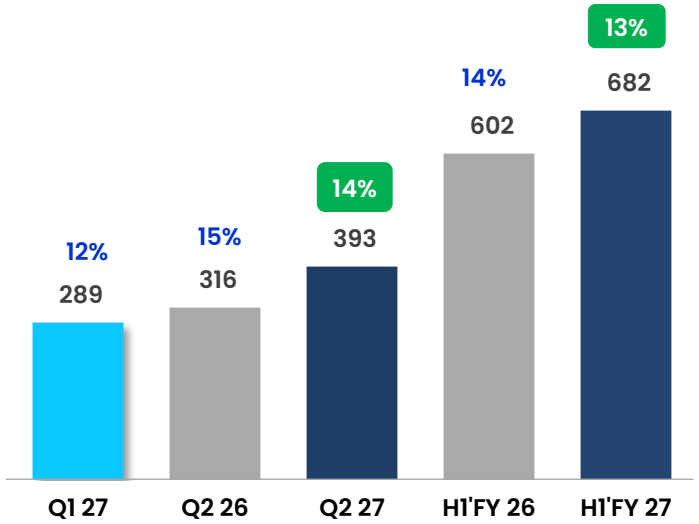
SALES(₹ Cr.)

Q-o-Q 20% ▲ | Y-o-Y 41% ▲ | Y-o-Y 22% ▲



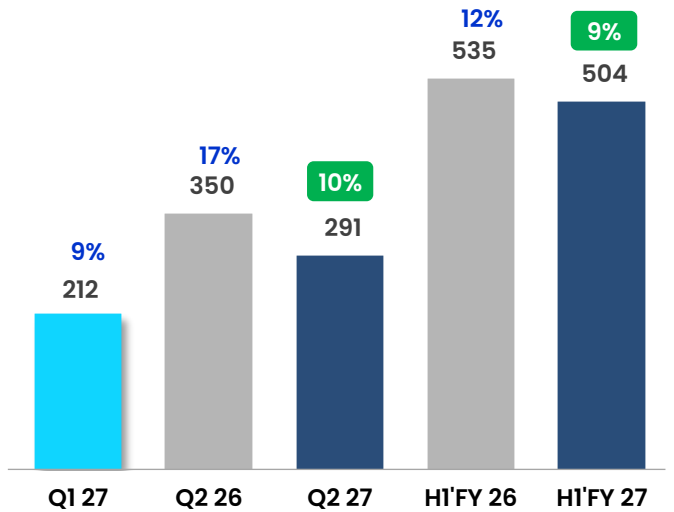
PBT (₹ Cr.) Margin (%)

Q-o-Q 36% ▲ | Y-o-Y 24% ▲ | Y-o-Y 13% ▲



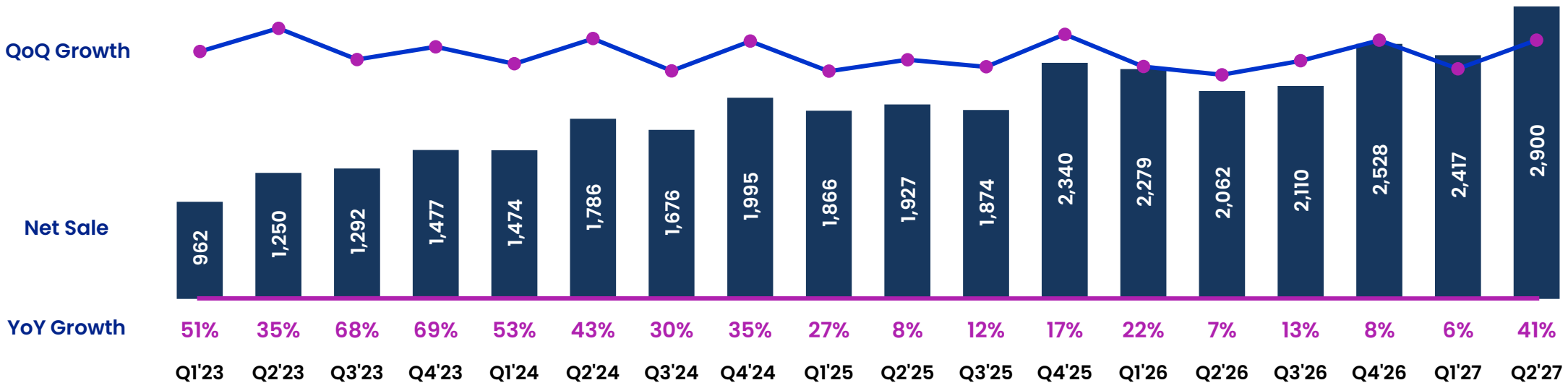
PAT (₹ Cr.) * Margin (%)

Q-o-Q 37% ▲ | Y-o-Y 17% ▼ | Y-o-Y 6% ▼



* During FY' 26 (from Q2) Company has shifted to new tax regime, hence YoY PAT is not comparable.

Standalone Quarterly Performance (Sales ₹ Cr.)



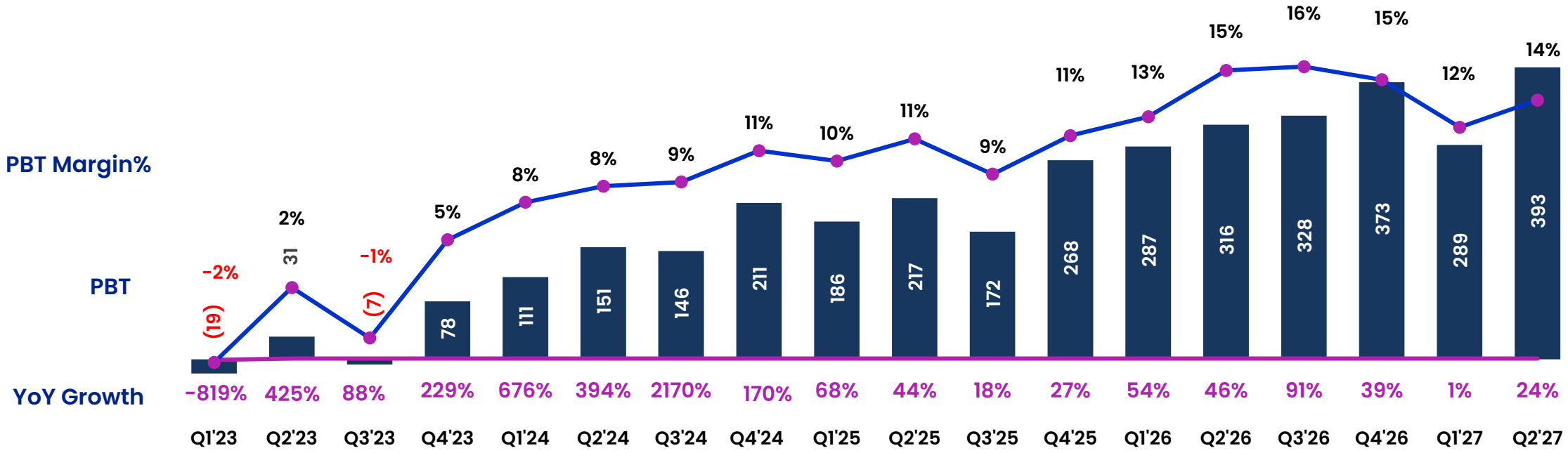
CAGR

3 YR	6 YR	10 YR
21.7%	19.7%	11.6%

YTD SALES

H1 27	H1 26	Growth
5317	4341	22.0%

Standalone Quarterly Performance (PBT ₹ Cr.)



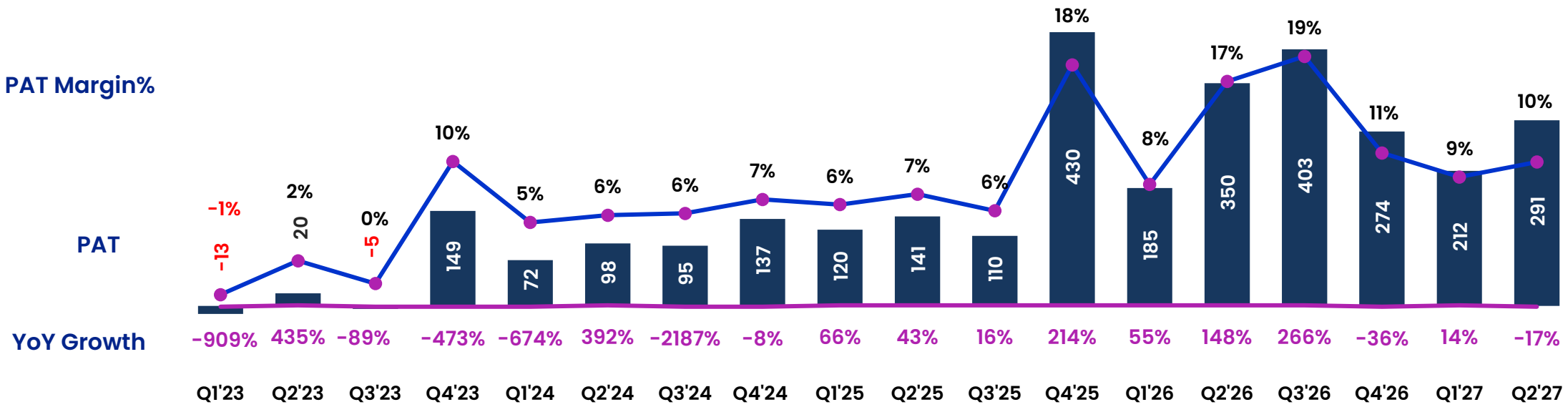
CAGR

3 YR	6 YR	10 YR
151.1%	56.5%	18.0%

YTD PBT

H1 27	H1 26	Growth
682	602	13.0%

Standalone Quarterly Performance (PAT ₹ Cr.)



CAGR

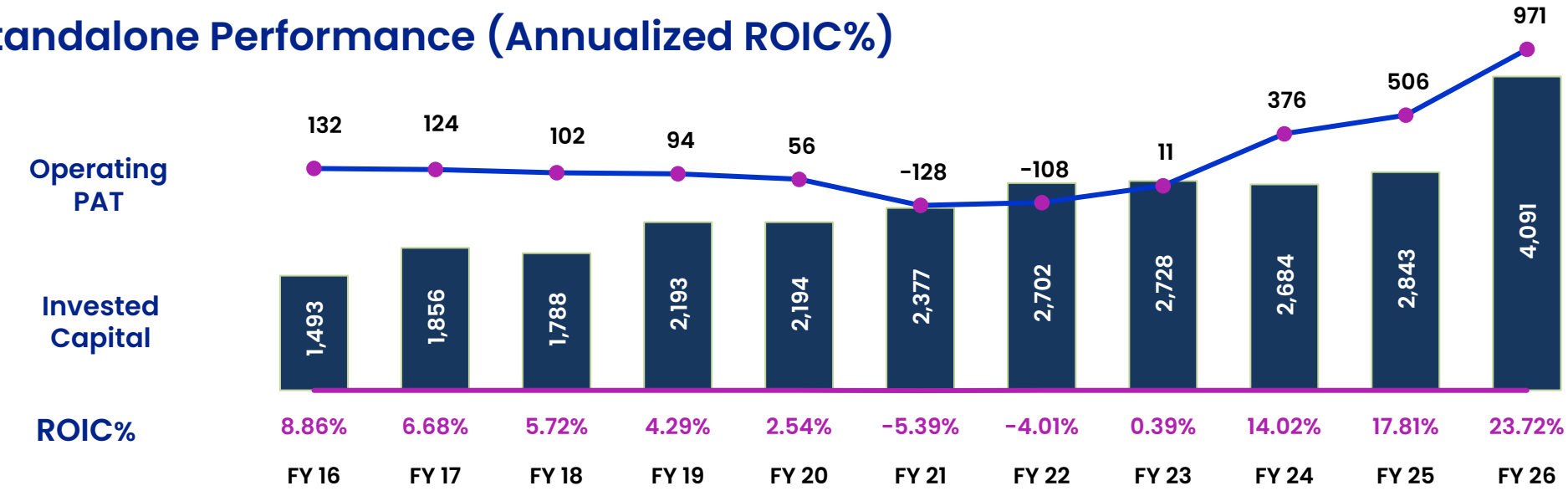
3 YR	6 YR	10 YR
99.7%	65.9%	21.1%

YTD PAT

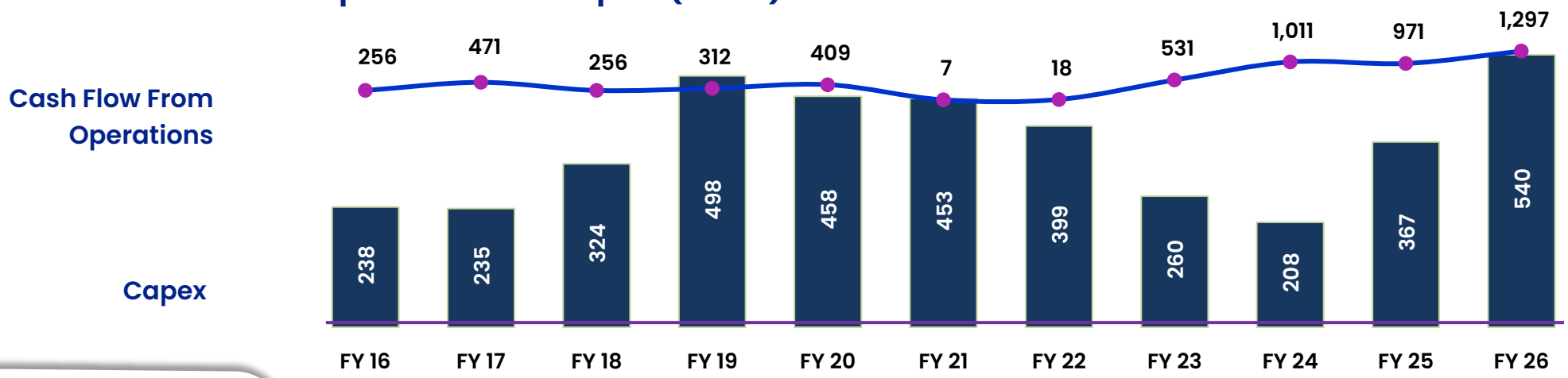
H1 27	H1 26 *	Growth
504	535	-6.0%

* During FY 26 (from Q2)company has shifted to new tax regime, hence YoY PAT is not comparable.

Standalone Performance (Annualized ROIC%)



Cash Flow from Operations & Capex (₹ Cr.)



FORCE MOTORS

Investor Presentation

Thank You



For further queries, contact:
Email- compliance-officer@forcemotors.com

Company website: www.forcemotors.com