DYNACONS
SOLUTIONS THAT EMPOWER

November 14, 2026

To,

BSE Limited	**National Stock Exchange of India Limited**
Phiroze Jeejeebhoy Tower,	Exchange Plaza, C— 1, Block G,
Dalal Street,	Bandra Kurla Complex, Bandra (East),
Mumbai – 400 001	Mumbai — 400051
Scrip Code- 532365	**Symbol - DSSL**

Sub: Outcome of Board Meeting held on November 14, 2026

Pursuant to the provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby inform you that in the meeting of the Board of Directors of the Company held today i.e. on November 14, 2026, the Board has approved and adopted the Un-Audited Standalone and Consolidated Financial Results for the quarter and half-year ended on September 30, 2026, along with Limited Review Report

We enclose herewith copy of Un-Audited Standalone and Consolidated Financial Results along with Limited Review Report submitted by the Auditor in the required format.

We request you to kindly take the same on your record and acknowledge the receipt of same.

The meeting commenced at 05:00 p.m. and concluded at 09:55 p.m.

Thanking you,

For **Dynacons Systems & Solutions Limited**

Pooja Girish Patwa

Digitally signed by Pooja Girish Patwa
Date: 2026.11.14 22:00:53 +05'30'

Pooja Patwa
Company Secretary &
Compliance Officer
Mem No.:60986
Encl: as above

M S P & CO.
CHARTERED ACCOUNTANTS

76, RATNAJYOT INDUSTRIAL ESTATE, IRLA LANE, VILE PARLE (WEST), MUMBAI 400 056.
TEL : 96999 57001. EMAIL: mspandco@gmail.com

Independent Auditors' Review Report

To the Board of Directors of
Dynacons Systems and Solutions Limited

1. We have reviewed the accompanying statement of unaudited Standalone financial results of **Dynacons Systems and Solutions Limited** ("the Company") for the quarter and period ended September 30, 2026. This statement is the responsibility of the Company's Management and has been approved by the Board of Directors. Our responsibility is to issue a report on these financial statements based on our review.

2. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity', issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the statements are free of material misstatement. A review is limited primarily to inquiries of Company personnel and analytical procedures applied to financial data and thus provide less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.

3. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement of unaudited financial results prepared in accordance with the applicable Accounting Standards and other recognized accounting practices and policies has not disclosed the information required to be disclosed in terms of Regulation 52 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015 including the manner in which it is to be disclosed, or that it contains any material misstatement.

For M S P & CO.
CHARTERED ACCOUNTANTS
Firm Registration No. 107565W

Madhusudan Shantilal Parikh
Digitally signed by Madhusudan Shantilal Parikh
Date: 2026.11.14 21:34:09 +05'30'

Madhusudan Parikh, Partner
Membership No. 008684
Mumbai
November 14, 2026
UDIN: 26008684OIFECK5449

DYNACONS

SOLUTIONS THAT EMPOWER

Unaudited Standalone Financial Results for the Quarter and Half Year Ended September 30, 2026

(Rs in Lakhs)

Particulars	Quarter Ended			Half Year Ended		Year Ended
	Sept. 30, 2026	Jun. 30, 2026	Sept. 30, 2025	Sept. 30, 2026	Sept. 30, 2025	Mar. 31, 2026
Income from Operations						
a) Net Sales/ Income from operations	55,122.30	31,119.33	35,221.00	86,241.63	68,090.26	1,42,267.29
b) Other Income	182.32	155.65	127.25	337.97	219.21	572.51
Total Income from Operations	55,304.63	31,274.98	35,348.25	86,579.61	68,309.47	1,42,839.81
Expenses						
a) Cost of material consumed	49,502.81	25,472.34	29,989.47	74,975.15	54,213.12	1,16,233.84
b) Changes in Inventories	(1922.30)	(361.18)	(425.00)	(2283.48)	3,599.35	4,207.44
c) Employee benefits expense	1,374.75	1,310.58	1,250.23	2,685.33	2,330.18	4,897.90
d) Finance Costs	830.16	720.40	506.13	1,550.56	1,000.28	2,320.19
e) Depreciation and amortization expense	808.93	808.92	268.15	1,617.85	415.82	1,453.03
f) Other expenses	671.93	705.02	694.77	1,376.95	1,062.42	2,350.57
Total expenses (a to f)	51,266.29	28,656.08	32,283.74	79,922.37	62,621.16	1,31,462.96
Profit before tax and exceptional items	4,038.34	2,618.89	3,064.51	6,657.24	5,688.31	11,376.85
Exceptional Items	0.00	0.00	0.00	0.00	0.00	0.00
Profit before tax	4,038.34	2,618.89	3,064.51	6,657.24	5,688.31	11,376.85
Tax expense	1,022.82	662.56	806.04	1,685.38	1,468.66	2,899.29
Net Profit after Tax	3,015.52	1,956.34	2,258.47	4,971.86	4,219.65	8,477.56
Other comprehensive income						
A(i) Items that will not be reclassified to profit or loss						
- Remeasurement of defined Benefit Plans	0.21	0.21	(12.70)	0.42	(25.20)	0.83
- Gains and losses from investments in equity instruments	(2.50)	5.89	0.09	3.39	5.81	(1.63)
A(ii) Income tax relating to items that will not be reclassified to profit or loss						
- Remeasurement of defined Benefit Plans	0.45	(1.23)	3.17	(0.78)	5.16	(0.21)
- Gains and losses from investments in equity Instruments	0.00	0.00	0.00	0.00	0.00	0.00
B(i) Items that will be reclassified to profit or loss	0.00	0.00	0.00	0.00	0.00	0.00
B(ii) Income tax relating to Items that will be reclassified to profit or loss	0.00	0.00	0.00	0.00	0.00	0.00
Total other comprehensive income (A (i-ii) +B (i-ii)	(1.84)	4.87	(9.44)	3.03	(14.23)	(1.00)
Total comprehensive income	3,013.67	1,961.20	2,249.04	4,974.88	4,205.43	8,476.56
Paid up equity share capital	1,273.71	1,273.71	1,272.53	1,273.71	1,272.53	1,273.71
Earnings Per Share						
Basic EPS (Net Profit)	23.68	15.36	17.75	39.03	33.16	66.62
Diluted EPS (Net Profit)	23.67	15.36	17.73	39.03	33.13	66.61

For Dynacons Systems & Solutions Ltd.
for and on behalf of the Board of Directors

Dharmesh S. Anjaria
Whole-time Director & CFO
Din No: 00445009

Mumbai

November 14, 2026

DYNACONS

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Unaudited Standalone Statement of Assets & Liabilities as on September 30, 2026

(Rs in lakhs)

Particulars	Half Year Ended 30-Sep-26 Unaudited	Half Year Ended 31-Mar-26 Unaudited
A ASSETS		
# Non-current assets		
(a) Property, Plant and Equipment	1,772.05	1,957.06
(b) Intangible Assets	4,430.96	4,843.99
(c) Right-of-use asset	7,975.33	8,995.13
(d) Capital Work In Progress	-	-
(e) Financial Assets		
i) Investment in Subsidiaries	10.05	10.05
ii) Investments	81.22	77.83
iii) Other Financial Assets	2,332.87	3,547.62
(f) Deferred Tax Assets (Net)	1,004.67	627.56
(g) Other Non Current Assets	2,968.72	3,201.72
Sub-total-Non-Current Assets	20,575.86	23,260.96
Current assets		
(a) Inventories	3,899.79	1,616.31
(b) Financial Assets		
i) Trade receivables	74,805.45	60,235.01
ii) Cash and cash equivalents	1,404.53	1,259.88
iii) Other balances with banks	12,393.50	9,863.15
iv) Short-term loans and advances	827.41	318.49
v) Other Financial Assets	2,992.99	3,485.59
(c) Other Current Assets	1,511.69	958.01
Sub-total-Current Assets	97,835.36	77,736.43
TOTAL ASSETS	1,18,411.22	1,00,997.39
B EQUITY AND LIABILITIES		
Shareholders' funds		
(a) Equity Share Capital	1,273.71	1,273.71
(b) Other Equity	35,143.56	30,232.36
Sub-total-Shareholders' funds	36,417.27	31,506.07
Non-Current liabilities		
(a) Financial Liabilities		
i) Borrowings	137.14	150.50
ii) Lease Liabilities	9,102.87	11,360.43
(b) Long-term provisions	522.60	486.02
(c) Other non-current liabilities	17.82	16.89
Sub-total-Non-Current Liabilities	9,780.43	12,013.84
Current liabilities		
(a) Financial Liabilities		
i) Borrowings	7,201.87	7,972.12
ii) Lease Liabilities	4,398.87	4,171.35
iii) Trade payables		
(a) Total outstanding dues of micro enterprises and small enterprises	306.01	148.71
(b) Total outstanding dues of creditors other than micro enterprises	58,553.53	44,178.90
(b) Other current liabilities	1,753.24	1,006.40
Sub-total-Current Liabilities	72,213.52	57,477.48
TOTAL - EQUITY AND LIABILITIES	1,18,411.22	1,00,997.39

DYNACONS

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Notes :

1) The above results were reviewed and recommeded by the Audit Committee at its meeting held on November 14, 2026 and were placed and approved at the meeting of the Board of Directors held on November 14, 2026

2) The Company operates in the segment of Systems Integration and Services. The Company has identified Technology Workforce Augmentation Services as a focus business segment from the existing services provided by the Company. Hence the two business segments, which forms the operating segments for segment reporting are :
- System Integration
- Technology Workforce Augmentation Services
Accordingly , the segment wise reporting is provided with the un-audited results for the quarter ended on September 30, 2026 of the Company. The previous period's figures have accordingly been restated.

3) The unaudited financial results of the Company for the quarter ended September 30, 2026 have been subject to limited review by its Statutory Auditors.
4) These results have been prepared in accordance with the Ind AS notified under Companies (Indian Accounting Standard) Rules. 2015 and Companies (Indian Accounting Standards) Amendment Rules. 2016.
5) The format for unaudited quarterly results as prescribed in SEBI's circular CIR/CFD/CMD/15/2015 dated 30th November 2015 has been modified to comply with requirements of SEBI's circular dated 5th July 2016, Ind AS and Schedule III to the Companies Act. 2013.
6) The figures for the previous period have been regrouped and re-arranged, wherever necessary, to make them comparable with the current period.

For Dynacons Systems & Solutions Ltd.
for and on behalf of the Board of Directors

Dharmesh S. Anjaria
Whole-time Director & CFO
Din No: 00445009

Mumbai

November 14, 2026

DYNACONS

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Standalone Cash Flow Statement for the half year ended 30th September, 2026

(Rs in Lakhs)

	Particulars	For the period ended 30th Sep, 2026	For the period ended 30th Sep, 2025
A	**CASH FLOW FROM OPERATING ACTIVITIES**		
	Net profit before Tax and extraordinary items	6,657.24	5,688.31
	Add: Depreciation And Amortisation Expense	1,617.85	415.82
	Finance Costs	1,550.56	1,000.28
	Share based payments to employees	-	94.31
		3,168.41	1,510.41
	Operating profit before working Capital	9,825.65	7,198.72
	Changes in current assets and liabilities		
	Adjustments for (increase) / decrease in operating assets:		
	Inventories	(2283.48)	3,599.35
	Trade receivables	(14570.45)	(12171.25)
	Other non current financial assets	1214.75	1329.09
	Other non current assets	233.00	0.00
	Other current financial assets	(2546.68)	(954.06)
	Other current assets	(1677.53)	1258.12
	Adjustments for increase / (decrease) in operating liabilities:		
	Trade payables	14531.93	1260.27
	Other current liabilities	746.84	1,211.73
	Other non current Liabilities	0.94	0.11
	Provisions	37.00	30.51
		(4313.68)	(4436.15)
	Cash Generated from Operations	5,511.97	2,762.57
	Taxes paid	(939.43)	(1847.55)
	Net Cash Flow from operating activities	4,572.54	915.02
B	**CASH FLOW FROM INVESTING ACTIVITIES**		
	Purchase of Property, Plant and Equipment	-	(1722.01)
	Net Cash Used for Investing Activities	-	(1722.01)
C	**CASH FLOW FROM FINANCING ACTIVITIES**		
	Repayment of Lease Liabiliites	(2030.04)	(1346.38)
	Dividend Paid	(63.69)	(63.63)
	Addition / (Repayment) of long-term borrowings	(13.36)	(67.79)
	Short-term borrowings (net)	(770.25)	833.26
	Interest Paid	(1550.56)	(1000.28)
	Net cash From Financing Activities	(4427.90)	(1644.81)

DYNACONS

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Standalone Cash Flow Statement for the half year ended 30th September, 2026

(Rs in lakhs)

	Particulars	For the period ended 30th Sep, 2026	For the period ended 30th Sep, 2025
D	**Net Increase in Cash and Cash Equivalents (A+B+C)**	144.64	(2451.80)
E	**Cash and Cash Equivalents at the beginning of the year**	1,259.88	3,440.93
F	**Cash and Cash Equivalents at the end of the year**	1,404.53	989.13
	Cash & Cash Equivelant Comprise of		
	Cash on hand	17.56	0.21
	Balances with banks in current accounts	16.47	12.12
	Demand deposits with Banks	1,370.50	976.80
	Cash and Cash Equivalents	1,404.53	989.13

For and on behalf of the Board of Directors

Dharmesh S. Anjaria
Whole-time Director & CFO
Din No: 00445009
Mumbai

November 14, 2026

M S P & CO.
CHARTERED ACCOUNTANTS

76, RATNAJYOT INDUSTRIAL ESTATE, IRLA LANE, VILE PARLE (WEST), MUMBAI 400 056.
TEL : 96999 57001. EMAIL: mspandco@gmail.com

Independent Auditors' Review Report

To the Board of Directors of
Dynacons Systems and Solutions Limited

1. We have reviewed the accompanying statement of Consolidated Unaudited financial results of **Dynacons Systems and Solutions Limited** ("the Holding Company") and its subsidiaries (together referred to as "the Group") for the quarter and period ended September 30, 2026, being submitted by the Parent pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

2. This Statement, which is the responsibility of the Parent Company Management and approved by the Parent Company Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity', issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

   We also performed procedures in accordance with the circular issued by the SEBI under Regulation 33 (8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, to the extent applicable.

M S P & CO.
CHARTERED ACCOUNTANTS

76, RATNAJYOT INDUSTRIAL ESTATE, IRLA LANE, VILE PARLE (WEST), MUMBAI 400 056.
TEL : 96999 57001. EMAIL: mspandco@gmail.com

4. The Statement includes the results of the following entities :-

   i) Dynacons Systems and Solutions Ltd (Holding Company)

   ii) Dynacons Systems and Solutions PTE Limited (Subsidiary Company)

   iii) Cybercons Infosec Private Limited (Subsidiary Company)

5. Based on our review conducted and procedures performed as stated in paragraph 3 above and as per paragraph 6, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.

6. The consolidated financial results include the unaudited financial results in respect of 2 subsidiaries, one subsidiary in India and other subsidiary outside India, whose financial statements reflect total revenue from operations of Rs. 263.05 Lakhs and total net loss after tax of Rs. 11.20 Lakhs for the quarter ended and period ended as on September 30, 2026. We have reviewed the financial results of the domestic subsidiary in India for the quarter and period ended September 30, 2026. The financial statements of the foreign subsidiary company have been prepared in accordance with accounting principles generally accepted in that respective country and which has been provided to us by the management. The Holding Company's management has converted the financial statements of the foreign subsidiary from accounting principles generally accepted in their respective country to accounting principles generally accepted in India. We have audited these conversion adjustments made by the Holding Company's management.

   Our opinion on the Statement is not modified in respect of the above matter.

For M S P & CO.
CHARTERED ACCOUNTANTS
Firm Registration No. 107565W

Madhusudan Shantilal Parikh
Digitally signed by Madhusudan Shantilal Parikh
Date: 2026.11.14 21:34:40 +05'30'

Madhusudan Parikh, Partner
Membership No. 008684
Mumbai
November 14, 2026
UDIN: 26008684HYHGFS2569

DYNACONS

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Unaudited Consolidated Financial Results for the Quarter and Half Year Ended September 30, 2026

(Rs in Lakhs)

Particulars	Quarter Ended			Half Year Ended		Year Ended
	Sept. 30, 2026	Jun. 30, 2026	Sept. 30, 2025	Sept. 30, 2026	Sept. 30, 2025	Mar. 31, 2026
Income from Operations						
a) Net Sales/ Income from operations	55,135.85	31,368.83	35,239.39	86,504.68	68,124.56	1,42,428.34
b) Other Income	182.32	155.65	127.25	337.97	219.21	572.51
Total Income from Operations	55,318.17	31,524.48	35,366.64	86,842.65	68,343.77	1,43,000.86
Expenses						
a) Cost of material consumed	49,506.10	25,652.02	29,993.21	75,158.12	54,218.32	1,16,230.98
b) Changes in Inventories	(1922.30)	(361.18)	(425.00)	(2283.48)	3,599.35	4207.44
c) Emplovee benefits expense	1,420.29	1,352.88	1,252.00	2,773.17	2,337.61	5,029.57
d) Finance Costs	830.16	720.40	506.13	1,550.56	1,000.28	2,320.19
e) Depreciation and amortization expense	808.93	808.92	268.15	1,617.85	415.82	1,453.03
f) Other expenses	673.41	706.24	695.83	1,379.65	1,067.97	2,367.53
Total expenses (a to f)	51,316.59	28,879.28	32,290.31	80,195.87	62,639.34	1,31,608.73
Profit before tax and exceptional items	4,001.57	2,645.19	3,076.33	6,646.77	5,704.43	11,392.13
Exceptional Items	0.00	0.00	0.00	0.00	0.00	0.00
Profit before tax	4,001.57	2,645.19	3,076.33	6,646.77	5,704.43	11,392.13
Tax expense	1,020.47	665.64	808.06	1,686.11	1,471.64	2,910.89
Net Profit after Tax	2,981.10	1,979.55	2,268.27	4,960.66	4,232.79	8,481.24
Other comprehensive income						
A(i) Items that will not be reclassified to profit or loss	0.21	0.21	(12.70)	0.42	(25.20)	0.83
- Remeasurement of defined Benefit Plans	(2.50)	5.89	0.09	3.39	5.81	(1.63)
- Gains and losses from investments in equity instruments						
A(ii) Income tax relating to items that will not be reclassified to profit or loss	0.45	(1.23)	3.17	(0.78)	5.16	(0.21)
- Remeasurement of defined Benefit Plans	0.00	0.00	0.00	0.00	0.00	0.00
B(i) Items that will be reclassified to profit or loss	0.00	0.00	0.00	0.00	0.00	0.00
B(ii) Income tax relating to Items that will be reclassified to profit or loss	(1.84)	4.87	(9.44)	3.03	(14.23)	(1.00)
Total other comprehensive income (A (i-ii) +B (i-ii)	2,979.25	1,984.42	2,258.84	4,963.68	4,218.57	8,480.23
Total comprehensive income						
Profit for the year attributable to	2,997.27	1,973.49	2,266.66	4,970.76	4,228.40	8,473.52
Shareholders of the Company	(16.17)	6.07	1.62	(10.10)	4.39	7.72
Non-Controlling Interest	2,981.10	1,979.55	2,268.28	4,960.66	4,232.79	8,481.24
Other Comprehensive Income for the year, net of tax attributable to	(1.84)	4.87	(9.44)	3.03	(14.23)	(1.00)
Shareholders of the Company	-	-	-	-	-	-
Non-Controlling Interest	(1.84)	4.87	(9.44)	3.03	(14.23)	(1.00)
Total Other Comprehensive Income for the year, net of tax attributable to	2,995.42	1,978.36	2,257.21	4,973.78	4,214.17	8,472.51
Shareholders of the Company	(16.17)	6.07	1.62	(10.10)	4.39	7.72
Non-Controlling Interest	2,979.25	1,984.42	2,258.84	4,963.68	4,218.57	8,480.23
Paid up equity share capital	1,273.71	1,273.71	1,272.53	1,273.71	1,272.53	1,273.71
Earnings Per Share						
Basic						
EPS (Net Profit)	23.40	15.54	17.82	38.95	33.26	66.64
Diluted						
EPS (Net Profit)	23.40	15.54	17.81	38.94	33.23	66.64

For Dynacons Systems & Solutions Ltd.
for and on behalf of the Board of Directors

Dharmesh S. Anjaria
Whole-time Director & CFO
Din No: 00445009

Mumbai

November 14, 2026

DYNACONS

SOLUTIONS THAT EMPOWER

Unaudited Consolidated Statement of Assets & Liabilities as on September 30, 2026

(Rs in lakhs)

Particulars	Half Year Ended 30-Sep-26 Unaudited	Half Year Ended 31-Mar-26 Unaudited
A ASSETS		
Non-current assets		
(a) Property, Plant and Equipment	1,772.05	1,957.06
(b) Intangible Assets	4,430.96	4,843.99
(c) Right-of-use asset	7,975.33	8,995.13
(d) Capital Work In Progress	261.42	261.42
Financial Assets		
i) Investments	81.22	77.83
ii) Other Financial Assets	2,332.87	3,547.62
(e) Deferred Tax Assets (Net)	1,004.67	627.56
(f) Other Non Current Assets	2,968.72	3,201.72
Sub-total-Non-Current Assets	20,827.23	23,512.32
Current assets		
(a) Inventories	3,899.79	1,616.31
(b) Financial Assets		
(i) Trade receivables	74,759.03	60,219.02
(ii) Cash and cash equivalents	1,449.26	1,288.19
(iii) Other balances with banks	12,393.50	9,863.15
(iv) Short-term loans and advances	630.99	366.58
(v) Other Financial Assets	2,992.99	3,485.59
(c) Other Current Assets	1,505.02	947.96
Sub-total-Current Assets	97,630.58	77,786.79
TOTAL ASSETS	1,18,457.80	1,01,299.12
B EQUITY AND LIABILITIES		
Shareholders' funds		
(a) Equity Share Capital	1,273.71	1,273.71
(b) Other Equity	35,144.60	30,234.32
(i) Equity attributable to shareholders of the company	36,418.31	31,508.03
(ii) Non-controlling Interests	10.87	20.96
Sub-total-Shareholders' funds	36,429.18	31,528.99
Non-current liabilities		
(a) Financial Liabilities		
(i) Borrowings	137.14	150.50
(ii) Lease Liabilities	9,102.87	11,360.43
(b) Long-Term Provisions	526.58	490.00
(c) Other non-current liabilities	17.82	16.89
Sub-total-Non-Current Liabilities	9,784.40	12,017.81
Current liabilities		
(a) Financial Liabilities		
(i) Borrowings	7,201.87	7,972.12
(ii) Lease Liabilities	4,398.87	4,171.35
(iii) Trade Payables		
(a) Total outstanding dues of micro enterprises and small enterprises	306.01	148.71
(b) Total outstanding dues of creditors other than micro enterprises and small enterprises	58,565.53	44,436.42
(b) Other Current Liabilities	1,771.94	1,023.71
Sub-total-Current Liabilities	72,244.22	57,752.32
TOTAL - EQUITY AND LIABILITIES	1,18,457.80	1,01,299.12

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Notes :

1) The above results were reviewed and recommeded by the Audit Committee at its meeting held on November 14,2026 and were placed and approved at the meeting of the Board of Directors held on November 14,2026

2) The Company operates in the segment of Systems Integration and Services. The Company has identified Technology Workforce Augmentation Services as a focus business segment from the existing services provided by the Company. Hence the two business segments, which forms the operating segments for segment reporting are :
- System Integration
- Technology Workforce Augmentation Services
Accordingly , the segment wise reporting is provided with the un-audited results for the quarter ended on September 30, 2026 of the Company. The previous period's figures have accordingly been restated.

3) The unaudited financial results of the Company for the quarter ended September 30, 2026 have been subject to limited review by its Statutory Auditors.

4) These results have been prepared in accordance with the Ind AS notified under Companies (Indian Accounting Standard) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016.

5) The format for unaudited quarterly results as prescribed in SEBI's circular CIR/CFD/CMD/15/2015 dated 30th November 2015 has been modified to comply with requirements of SEBI's circular dated 5th July 2016, Ind AS and Schedule III to the Companies Act, 2013.

6) The figures for the previous period have been regrouped and re-arranged, wherever necessary, to make them comparable with the current period.

For Dynacons Systems & Solutions Ltd.
for and on behalf of the Board of Directors

Dharmesh S. Anjaria
Whole-time Director & CFO
Din No: 00445009

Mumbai

November 14, 2026

DYNACONS
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Consolidated Cash Flow Statement for the half year ended 30th September, 2026

(Rs in lakhs)

Particulars	For the period ended 30th Sep, 2026	For the period ended 30th Sep, 2025
A CASH FLOW FROM OPERATING ACTIVITIES		
Net profit before Tax and extraordinary items	6,646.77	5,704.43
Add: Depreciation And Amortisation Expense	1,617.85	415.82
Finance Costs	1,550.56	1,000.28
Difference in Foreign Exchange Rates	0.19	0.22
	3,168.60	1,416.32
Operating profit before working Capital	9,815.37	7,120.75
Changes in current assets and liabilities		
Adjustments for (increase) / decrease in operating assets:		
Inventories	(2283.48)	3,599.35
Trade receivables	(14540.00)	(12,144.71)
Other non current financial assets	1214.75	1,329.09
Other non current assets	233.00	0.00
Other current financial assets	(2301.18)	(1,134.48)
Other current assets	(1682.64)	1,317.43
Adjustments for increase / (decrease) in operating liabilities:		
Increase/(Decrease) in Current Liabilities & Provision		
Trade payables	14286.40	1,501.58
Other current liabilities	748.23	1,201.82
Other non current Liabilities	0.94	0.11
Provisions	37.00	30.51
	(4286.98)	(4299.30)
Cash Generated from Operations	5,528.39	2,821.45
Taxes paid	(939.43)	(1847.55)
Net Cash Flow from operating activities	4588.97	973.90
B CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of Property, Plant and Equipment	-	(1722.01)
Capital Work In Progress Expenditure	-	(73.56)
Net Cash Used for Investing Activities	-	(1795.57)
C CASH FLOW FROM FINANCING ACTIVITIES		
Repayment of Lease Liabilities	(2030.04)	(1346.38)
Payment of Dividend	(63.69)	(63.63)
Addition / (Repayment) of long-term borrowings	(13.36)	(67.79)
Short-term borrowings (net)	(770.25)	833.26
Interest Paid	(1550.56)	(1000.28)
Net cash From Financing Activities	(4427.90)	(1644.81)

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DYNACONS

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Consolidated Cash Flow Statement for the half year ended 30th September, 2026

(Rs in lakhs)

	Particulars	For the period ended 30th Sep, 2026	For the period ended 30th Sep, 2025
D	**Net Increase in Cash and Cash Equivalents (A+B+C)**	161.07	(2,466.48)
E	**Cash and Cash Equivalents at the beginning of the year**	1,288.19	3,468.98
F	**Cash and Cash Equivalents at the end of the year**	1,449.26	1,002.50
	Cash & Cash Equivelant Comprise of		
	Cash on hand	20.30	2.73
	Balances with banks in current accounts	58.46	22.97
	Demand deposits with Banks	1,370.50	976.80
	Cash and Cash Equivalents	1,449.26	1,002.50

For and on behalf of the Board of Directors

Dharmesh S. Anjaria
Whole-time Director & CFO
Din No: 00445009
Mumbai

November 14, 2026

DYNACONS

SOLUTIONS THAT EMPOWER

Segment Information of Consolidated Financial Results for the Quarter and Half Year Ended September 30, 2026

(Rs in lakh)

	CONSOLIDATED					
	Quarter Ended			Half Year Ended		Year Ended
Particulars	Sept. 30, 2026	Jun. 30, 2026	Sept. 30, 2025	Sept. 30, 2026	Sept. 30, 2025	Mar. 31, 2026
Segment Revenue						
- System Integration	54,780.96	31,061.06	34,681.81	85,842.02	67,179.04	1,40,728.70
- Technology Workforce Augmentation Services	354.89	307.77	557.59	662.66	945.52	1,699.65
Total Income from Operations	55,135.85	31,368.83	35,239.39	86,504.68	68,124.56	1,42,428.34
Segment Results						
- System Integration	5,291.61	3,875.95	3,493.63	9,167.56	6,490.19	13,820.72
- Technology Workforce Augmentation Services	166.73	142.92	229.73	309.65	411.13	772.11
	5,458.34	4,018.87	3,723.36	9,477.21	6,901.32	14,592.83
Finance Costs	830.16	720.40	506.13	1,550.56	1,000.28	2,320.19
Unallocable Expences	808.93	808.92	268.15	1,617.85	415.82	1453.03
Other income	182.32	155.65	127.25	337.97	219.21	572.51
Profit before tax	4,001.57	2,645.19	3,076.33	6,646.77	5,704.43	11,392.13
Tax expense	1,020.47	665.64	808.06	1,686.11	1,471.64	2,910.89
Profit after tax	2,981.10	1,979.55	2,268.27	4,960.66	4,232.79	8,481.24

Segment Assets and Liabilities

The assets and liabilities used in the Company's business are not identified with any of the operating segments, as these are used interchangeably between the reportable segments. The management of the Company believes that it is currently not practicable to provide segment disclosures relating to total assets and total liabilities.

For Dynacons Systems & Solutions Ltd.
for and on behalf of the Board of Directors

Dharmesh S. Anjaria
Whole-time Director & CFO
Din No: 00445009

Mumbai

November 14, 2026