DEEP Industries Limited

Oil & Gas Field Services

November 27, 2026

To,
Corporate Relations Department
BSE Limited
2nd Floor, P.J. Towers,
Dalal Street,
Mumbai – 400001
SCRIP CODE: 543288

To,
Corporate Relations Department
National Stock Exchange of India Ltd.
Exchange Plaza, Plot No. C/1, G-Block,
Bandra Kurla Complex, Bandra (E),
Mumbai – 400051.
SYMBOL: DEEPINDS

Sub: Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015- Investor Presentation

Dear Sir/ Ma'am,

Pursuant to the provision of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended from time to time and in continuation to our intimation dated November 25, 2026 regarding the interaction of Senior Management of the Company with the Analysts/Institutional Investors/ Mutual Funds on December 01, 2026 and December 02, 2026 in Mumbai, please find enclosed herewith the Investor Presentation for consideration of the present and prospective investors.

You are requested to take the same on your records.

Thanking you,

Yours faithfully,

For, Deep Industries Limited

ROHAN VASANTKUMAR SHAH
Digitally signed by ROHAN VASANTKUMAR SHAH
Date: 2026.11.27 21:12:23 +05'30'

Rohan Vasantkumar Shah
Whole-time Director &
Chief Financial Officer
DIN: 09154526

Encl: a/a

DEEP Industries Limited

Engineering The Future of Oil & Gas Industries

India's only integrated Onshore and Offshore Oil & Gas Service Provider

Investor Presentation

Dec 1-2, 2026, Mumbai



DEEP Industries Limited

AGENDA

What We Will Cover

01 Company Overview

02 Leadership & Governance

03 Industry Landscape

04 Energy vs Defence — The Strategic Case

05 Government Schemes — New Growth Vectors

06 Financial Performance

07 Our Business Outlook & Guidance

08 Annexure



01

Company Overview

Three decades of building India's oil & gas field-services backbone

DEEP Industries Limited

ABOUT US

A Three-Decade Journey to National Scale

India's only integrated Onshore and Offshore Oil & Gas Service Provider

- Commenced business in 1991 and listed on Indian stock exchanges — over three decades of continuous operating history.
- Originally spanned both Exploration & Production (E&P) and post-exploration Oil & Gas support services.
- Given the very different risk profiles, capital needs and valuation characteristics of the two businesses, they were separated via an NCLT-approved Scheme of Arrangement (appointed date 1 Apr 2017; effective June 2020).
- The services business — with its operating assets, liabilities, subsidiaries and contracts — moved into the present entity, renamed Deep Industries Limited in September 2020 and listed separately in April 2021.
- Deep Industries today is a focused oil & gas field-services company: gas compression, gas dehydration, drilling/workover rigs, gas processing, production enhancement and integrated field services.



DEEP Industries Limited

ABOUT US

Positioned at the Centre of India's Energy Push

- Dominant presence across natural gas compression, natural gas dehydration, drilling & workover rigs, Integrated Project Management, and full gas-processing facilities on charter hire.
- Moved up the value chain with a first-of-its-kind Production Enhancement Contract with ONGC.
- In January 2023, Deep entered offshore oil & gas support services by acquiring a 75% stake in Dolphin Offshore (Enterprises) India Limited via the IBC route — itself listed on Indian exchanges — giving the group presence across both onshore and offshore.

Aatmanirbhar Bharat — a national tailwind

In today's changing global geopolitical landscape, energy self-sufficiency is more critical than ever. Under the Hon'ble Prime Minister's vision of Aatmanirbhar Bharat, India is actively pursuing investment in its Exploration & Production sector as part of a broader USD 500 billion opportunity in Energy Infrastructure by 2030. With comprehensive service offerings across the value chain, Deep is strategically positioned to capitalize on this opportunity.

DEEP Industries Limited

ABOUT US

A Pioneer in Oil & Gas Support Services

20

Onshore rigs
(6 drilling + 14 workover)

80+

Gas processing units
& compressors owned

30+

Years as India's only
integrated O&G services co.

70%

Of the post-exploration
value chain covered

- Only company in India providing comprehensive oil & gas support services for more than 30 years.
- One-stop solutions provider across onshore oil & gas field operations & services.
- Pioneer in converting EPC of entire gas-processing facilities into a charter-hire model.

DEEP Industries Limited

BUSINESS VERTICALS

A Diversified Oil & Gas Services Portfolio

Covering ~70% of the post-exploration value chain



Natural Gas

Natural Gas processing facilities - wellhead to transportation
Natural Gas Compression
Natural Gas Dehydration



IPMS

Integrated turnkey drilling & well-completion
Drilling Services
Workover Services



Production Enhancement

First-of-kind ONGC contract — mature field uplift



Offshore Services

Dolphin Offshore — DP2 barges, Vessels

LOYAL CUSTOMER BASE

A Testimony to Our Capabilities



Disclaimer: Logos shown are for representative purposes only.



02

Leadership & Governance

Three decades of promoter-led execution, backed by an independent board

DEEP Industries Limited

OUR FOUNDER

Paras Savla

Chairman & Managing Director

- Founded Deep Industries in 1991 and has led the organization to exponential growth over three decades.
- Under his leadership, the company has diversified across the Oil & Gas value chain with progressively value-added service offerings.
- Built Deep’s edge on technical excellence and a lean operational model, the foundation of India’s first specialized oil and gas service provider of its kind.
- Guided by his vision, Deep has evolved into India's only integrated Onshore and Offshore Oil & Gas Service Provider.



DEEP Industries Limited

LEADERSHIP

Other Key Managerial Personnel



Rupesh Savla

Managing Director

More than 30 years of experience in the energy sector; steered the organization towards extensive operational expansion. Responsibilities include supervising coordination and implementation of projects.

He has steered the organization towards extensive operational expansion.



Rohan Shah

Whole-time Director (Finance) & CFO

A Chartered Accountant with over 20 years of expertise in Finance, Accounts, Audit and Statutory Compliance; associated with Deep for more than 16 years.

In 2019, he was honored with the “Financial Express CFO of the year award” in the category of Small Enterprises- Services Industry.

DEEP Industries Limited

OUR BOARD

An Eminent Board with Extensive Domain Knowledge

Comprising Executive and Non-Executive Directors in compliance with SEBI Regulations

Paras Savla

Chairman & Managing Director

Rupesh Savla

Managing Director

Rohan Shah

Whole-time Director (Finance) & CFO

Dr. Kirit Shelat

Non-Executive & Independent Director

Ms. Shaily Dedhiya

Non-Executive & Independent Director

Shalin Patel

Non-Executive & Independent Director



DEEP Industries Limited

03

Industry Landscape

India's upstream sector is being structurally re-rated — onshore first

Constituents of Onshore & Offshore Oil & Gas Services



- Under Onshore Oil and Gas services, the operations are performed onshore, i.e. on Land
- Capital efficiency — Drilling, mobilization, and operating costs are materially lower. Onshore rig day-rates and per-well capex typically run a fraction of offshore equivalents, improving project IRR and break-even economics.
- Faster project cycle — Quicker mobilization, drilling, completion, and tie-in to existing pipeline and processing infrastructure. First oil/gas to market is achieved sooner, accelerating revenue realization.
- Operational flexibility — Workovers, interventions, EOR pilots (polymer, chemical, thermal, CO_2), and equipment upgrades are simpler and more cost-effective. Reservoir management is more responsive over field life



- Under Offshore Oil and Gas services, the operations are performed in deep sea.
- Reservoir scale — Offshore basins, particularly deepwater and ultra-deepwater, often host larger contiguous reserves and higher per-well productivity, supporting long-plateau production profiles.
- Lower surface footprint constraints — Operations are free from land acquisition, community displacement, and right-of-way issues that can affect onshore project timelines.
- Frontier resource potential — A significant share of the world's undiscovered hydrocarbons is believed to lie offshore, offering material upside for operators with the technical and financial capacity to pursue it

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INDUSTRY LANDSCAPE

Oil & Gas India — From Import Dependence to Domestic Upside

PAST — Structural Import Dependence

Status as of FY26

India has historically imported the majority of its crude & gas needs, exposing the economy to global price and supply-chain volatility.

PRESENT — Policy Reset & Acreage Opening

CY2025–26 Initiatives

- Single license for conventional & unconventional hydrocarbons
- Exploration allowed throughout contract duration
- Reduced royalty (deepwater & CBM)

Acreage & Investment	
New E&P Blocks Offered	50
OALP-X	25 blocks
DSF-IV	55 fields
CBM Rounds	16 blocks
E&P Investment Target (2030)	**US$100 bn**

Source: MoPNG, IEA India Energy Outlook | Data current up to CY2025 and PPAC under MoPNG

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INDUSTRY LANDSCAPE

Onshore Comes First — Then Multi-Year Exploration-Led Growth

CRITICAL SHIFT — Onshore Drilling Comes First

Immediate Execution Phase

- Majority of DSF & CBM blocks are onshore
- Faster approvals & execution vs. offshore
- Lower development capex
- Quicker discovery-to-production cycle
- Strong demand for onshore drilling rigs, workover & production services, integrated field services

India's upstream revival begins on land

FUTURE — Multi-Year Exploration-Led Growth

FY26–FY30 Outlook

- Continuous acreage rounds (OALP / DSF / CBM)
- Onshore + shallow-water drilling ramps up first
- Structural reduction in import dependence
- Sustained upstream capex cycle through the decade
- Visibility: multi-year onshore activity pipeline

India's energy security push structurally aligns with onshore-focused oilfield service capabilities

Source: MoPNG, IEA India Energy Outlook | Data current up to CY2025



04

Energy Security Is National Defence..

Why a critical energy-services franchise deserves a defence-grade re-rating

DEEP Industries Limited

ENERGY SECURITY

Defence companies protect India's geographical borders. Critical energy companies like Deep Industries help protect India's economic borders.

DEFENCE IMPERATIVE

- Reduce dependence on imported defence equipment
- Build domestic strategic capabilities
- Secure critical supply chains
- Ensure mission-critical assets are available when needed
- Long-term, policy-backed demand

ENERGY IMPERATIVE

- Reduce vulnerability to imported energy
- Build domestic oil & gas production capability
- Secure critical energy infrastructure
- Ensure gas can be produced, processed and transported reliably
- Policy-backed expansion of India's gas ecosystem

The strategic parallel

“Energy independence is no longer only about saving forex — it is about preserving economic sovereignty”.

Deep Industries is a specialised energy-services franchise positioned at the intersection of India's energy-security imperative, rising domestic gas utilisation and high-margin mission-critical infrastructure - creating the ingredients for a defence-grade re-rating.

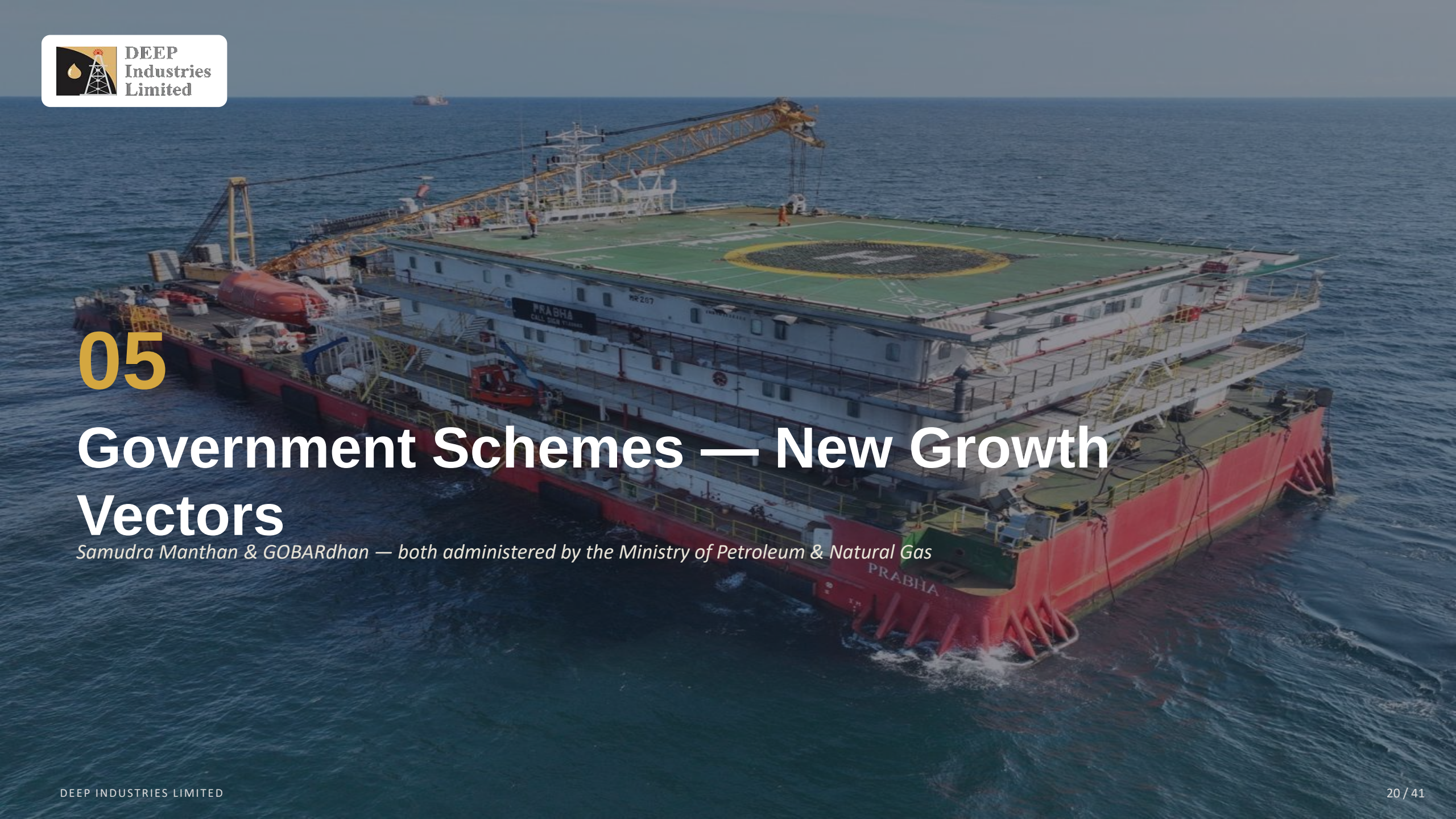
Framing follows Deep Industries' own investor narrative; defence-sector figures are illustrative sector characteristics, not a like-for-like traded comparable.

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THE INVESTMENT THESIS

"We are not speculating on oil prices. We are a toll-booth on India's structural shift toward a gas-based economy — an import-substitution engine with defence-level criticality, and a virtually debt-free balance sheet."

- Just as domestic production of defence equipment reduces India's dependence on imports, Deep Industries reduces dependence on volatile Middle Eastern and Western oil & gas supply chains.
- Contracts are sticky, long-term and mission-critical — underpinned by a dominant, specialised fleet with high entry barriers.
- As long as national gas-mix volume targets rise, Deep's fleet utilization has a structural, policy-backed floor.



05

Government Schemes — New Growth Vectors

Samudra Manthan & GOBARdhan — both administered by the Ministry of Petroleum & Natural Gas

DEEP Industries Limited

GOVERNMENT SCHEMES

Samudra Manthan — National Offshore Exploration Scheme

₹84,084 Cr

Total outlay approved by Union Cabinet (Aug 2026)

Through FY31

Implementation window (Ministry of Petroleum & Natural Gas)

600+ MMTOE

Targeted reserve accretion (oil-equivalent)

Scheme components

- Large-scale seismic data acquisition, processing & interpretation
- Accelerated deepwater & ultra-deepwater exploratory drilling
- Common offshore production & evacuation infrastructure
- An Integrated Oil & Gas Manufacturing & Services Zone

Deep's capability read-across

- Dolphin Offshore's DP2 barge & vessels are the class of asset required for offshore exploration/production activities
- Rising offshore vessel utilization typically follows accelerated exploration and development drilling
- An Integrated Services Zone plays directly to Dolphin's O&G field-services model

Note: Samudra Manthan is implemented by ONGC/OIL and private E&P operators; Deep Industries is a services provider, not an awarded participant. This slide presents potential addressable-market opportunity from rising sector activity, not a confirmed contract or award.

Source: PM India / Cabinet release, August 2026

DEEP Industries Limited

GOVERNMENT SCHEMES

GOBARdhan — National Biogas / CBG Scheme

₹23,731 Cr

Outlay, FY27–FY36
(Ministry of Petroleum & Natural Gas)

~10x

Targeted rise in domestic
CBG production, to ~4,000 TPD by FY29

3% → 5%

Mandatory CBG blending
ramps FY27 to FY29 (CNG & PNG)

Scheme mechanics

- Capital assistance up to ₹2 Cr per TPD for eligible greenfield CBG plants
- Administered CBG price of ₹2,110/MMBTU with 10-year price floor
- 1,900+ CBG plants already registered on the government portal; 216 commissioned
- Feedstock: agri-residue, cattle dung, press mud, municipal organic waste

Deep's capability read-across

- Natural gas compression and dehydration — Deep's core, 30-year competency — are directly transferable to CBG upgrading and grid/CNG injection
- Charter-hire model for full gas-processing facilities maps closely onto CBG plant balance-of-plant needs
- A ~10x scale-up in CBG capacity across 1,900+ registered sites is a large emerging addressable market for compression & processing equipment/services

Note: This slide maps Deep's existing technical capabilities to a large emerging opportunity created by GOBARdhan; it does not represent a confirmed order, contract or customer commitment.

Source: Cabinet approval release, 2026 (Ministry of Petroleum & Natural Gas)



06

Financial Performance

Q2 FY27 momentum, on top of a record FY26

FINANCIAL PERFORMANCE

Consistent, Revolving Order Flow

Opening order book (revolving) as on 1st July 2026	Addition during the quarter (Q2 FY27)	Executed during (Q2 FY27)	Closing Order Book (revolving) as on 30th September 2026
₹3,047 Cr	₹337 Cr	₹295 Cr	₹3,089 Cr

FINANCIAL PERFORMANCE

Financial Highlights — FY 2026

Delivering consistent growth, year on year

+55%

Revenue: ₹576.13 Cr (FY25)
→ ₹890.71 Cr (FY26)

+61%

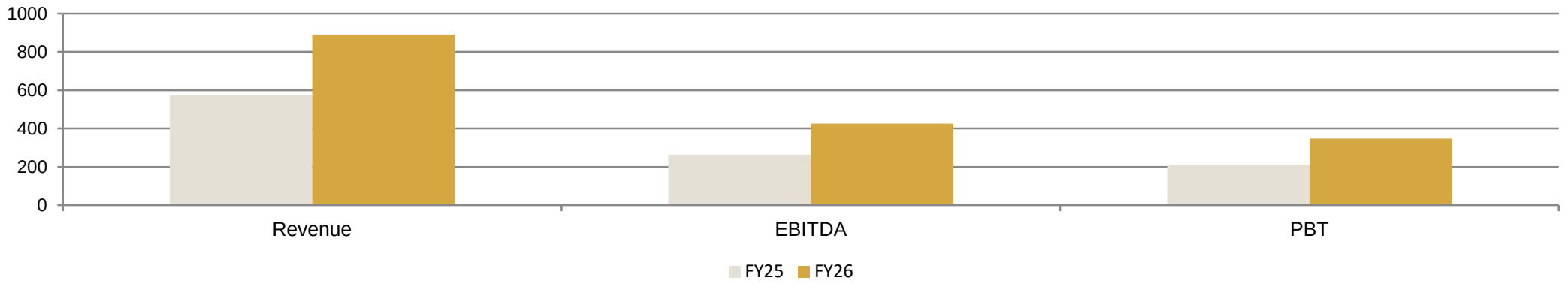
EBITDA*: ₹263.79 Cr
→ ₹424.82 Cr

+65%

PBT*: ₹210.78 Cr
→ ₹347.95 Cr

+102%

Cash Profit*: ₹218.53 Cr
→ ₹442.12 Cr



** Excludes exceptional items. Figures on a consolidated basis, rounded to nearest decimal place.*

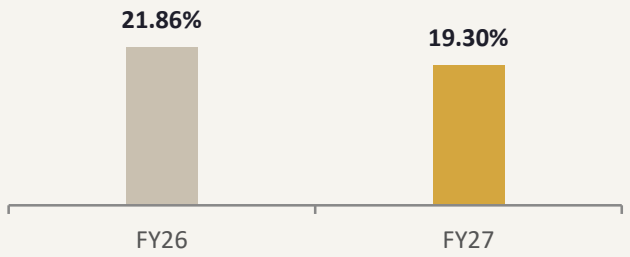
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FINANCIAL PERFORMANCE

Key Ratios

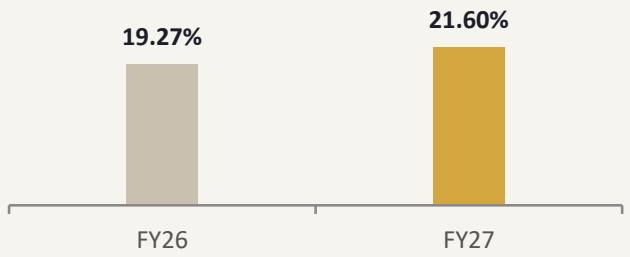
FY26 H1FY27

ROE* **19.3%**



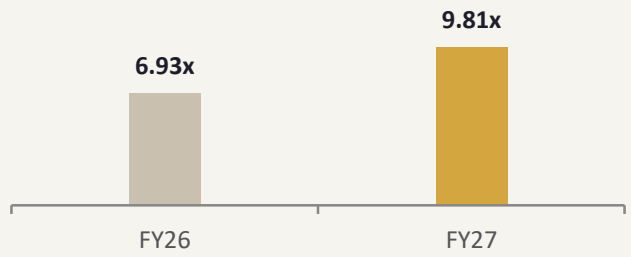
FY27 · vs 21.86% (FY26)

ROCE* **21.6%**



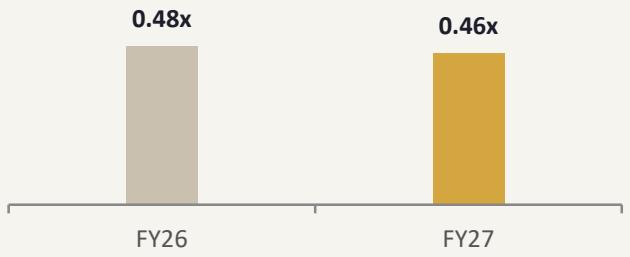
FY27 · vs 19.27% (FY26)

EV/EBITDA* **9.81x**



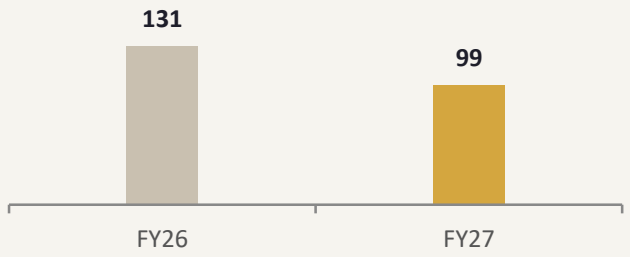
FY27 · vs 6.93x (FY26)

Debt/EBITDA** **0.46x**



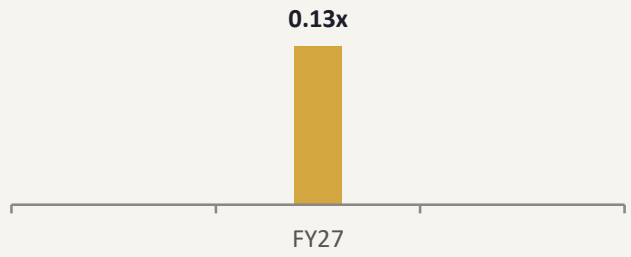
FY27 · vs 0.48x (FY26)

Receivable Days **99 days**



FY27 · vs 131 days (FY26)

Debt/Equity* **0.13x**



FY27 · vs 765 bps YoY

** Excludes goodwill/exceptional items. ** Excludes legacy Dolphin-group receivables. Consolidated basis.*



07

Our Business Outlook & Guidance

A supportive business landscape, and a commitment beyond the balance sheet

DEEP Industries Limited

GROWTH CATALYSTS

Key Catalyst for Growth in FY27 and FY28

Oil & Gas industry at an inflection point of moving towards reduced overseas dependence.

Industry at an Inflection Point

The sector is moving from “crisis management” to “structural rebalancing”. The Hormuz closure and crude price rise caused supply disruptions, and the Government has fast-tracked its resolve to cut import dependence. Under the Aatmanirbhar Bharat vision, the country is pursuing E&P investment as part of a USD 500 billion Energy Infrastructure opportunity by 2030.

Supportive Policy Initiatives

Several policy initiatives have been undertaken by the Central Government: a shift from revenue sharing to exploration-first licensing, special CBM bid rounds, a push towards natural gas as a bridge fuel, and rationalisation of royalty rates for oil & gas companies under the Oilfields (Regulation and Development) Act.

Offshore Opportunity

Global conditions offer large opportunities for offshore oil & gas support services. Through Dolphin, the Company is confident of securing a few more long-term charter-hire contracts.

Higher-Capacity Drilling Rigs

Given the huge demand for onshore drilling rigs, the Company is exploring entry into higher-capacity drilling rigs under Integrated Project Management, which can add further to growth.

Order Book & Bidding Pipeline

With 30+ years of experience and a constantly revolving order book of over ₹3,000 Cr plus a healthy bidding pipeline, the outlook for the business looks promising.

DEEP Industries Limited

GUIDANCE

Outlook for FY27 and FY28

Guidance based on the existing order book of approx. ₹3,089 Cr and a healthy bidding pipeline.

OPERATING REVENUE · FY27

30–35%

Expected growth, based on the existing order book of approx. ₹3,089 Cr

OPERATING REVENUE · FY28

30–35%

Expected growth over FY27, with the existing order book and bidding pipeline

PAT · FY27

₹350–370 Cr

Expected range

PAT · FY28

₹470–500 Cr

Expected range

Production Enhancement Contract

Q3 FY27

Incremental production to begin contributing to revenue

~₹150 Cr

Planned capex over the next 12 months

H2 FY27

Opportunities to bid for new production enhancement tenders

Bidding Pipeline

₹700–800 Cr

The bidding pipeline continues to be in this range.

DEEP Industries Limited

INVESTMENT CASE

Why Deep Industries?

India's Integrated Oil & Gas Services Platform — Positioned for the Next Phase of Domestic Energy Expansion

01 INTEGRATED MARKET POSITION

India's only integrated onshore and offshore oil & gas services provider, with 30+ years of operating experience and capabilities across ~70% of the post-exploration value chain.

02 STRUCTURAL INDUSTRY TAILWINDS

India's energy-security agenda is driving domestic exploration, production and natural gas utilisation — creating a multi-year demand opportunity for specialist services.

03 SPECIALISED ASSET BASE

80+ gas processing units and compressors, alongside 20 onshore rigs — 6 drilling and 14 workover — provide an established operating and execution platform.

04 LONG-DURATION CONTRACTS

Production Enhancement Contract demonstrates the move towards integrated, value-added production services.

05 OFFSHORE EXPANSION

The 75% stake in Dolphin Offshore adds offshore oilfield services and DP2 assets, widening the group's market reach and growth drivers.

06 MULTIPLE GROWTH VECTORS

Capabilities align with opportunities from Samudra Manthan, GOBARdhan, expanding exploration activity and potential higher-capacity drilling rigs.

07 FINANCIAL GROWTH

Operating Revenue is expected to grow 30–35% in FY27/FY28. PAT expected in the range of ₹350–370 Cr in FY27 and ₹470–500 Cr in FY28.

08 ORDER VISIBILITY & RETURNS

₹3,089 crore closing order book at Sep 2026, with FY26 ROE of 21.86%, ROCE of 19.27% and Debt/Equity of 0.13x.

Established capabilities. Visible contracts. Profitable growth. Multiple avenues to participate in India's energy expansion.

DEEP Industries Limited

08

Annexure — Business Verticals & CSR

Seven service lines spanning the onshore and offshore value chain

Natural Gas — Charter Hire of Gas Processing Facility



- Design, Supply, Installation, Commissioning and O&M of hydrocarbon production systems
- Facility reflects commitment to value-added services
- Enhances client offerings through end-to-end services
- Pioneering the conversion of EPC contracts for entire gas-processing facilities into a charter-hire model

Gas Processing

Delivered the entire surface facility and produced-fluid processing network — from wellhead to the transportation point — on a charter-hire basis.

The first project was awarded by cairn-vedanta to the Company and thereafter it been awarded various other projects of similar nature.

End-to-end integrated Oil & Gas facility operation placed within a single well pad.

Natural Gas — Compression

Asset size: the Company owns more than 80 gas compressors

Artificial Gas Lift

Enhanced oil recovery — gas compression injects gas into wells to boost production in mature, depleted fields.

Gas Transportation

Distribution — compression offsets pressure loss in pipelines, ensuring smooth flow to end markets.

Boil-Off Gas

Reduces evaporation loss — compression recovers Boil-Off Gas created during LNG storage & transport.

Gas-Based Power

Power generation — compression boosts the pressure of natural gas fuel feeding turbines.

Natural Gas — Dehydration



- Removes water vapour from produced natural gas to meet pipeline-quality and processing specifications.
- Prevents hydrate formation, corrosion and two-phase flow issues in downstream pipelines and equipment.
- Complements Deep's compression and charter-hire offerings as part of an end-to-end gas-handling package for E&P customers.
- Part of the same integrated field-services capability set that underpins Deep's charter-hire and IPMS contracts.

Integrated Project Management Services (IPMS)

- IPM is a turnkey solution to drill and complete a well, or a number of wells, under a single contract.
- Under IPM, Deep focuses on the complete project — deploying in-house expertise alongside third-party services where needed.
- Services typically included under IPM span well planning, drilling & workover rig deployment, coring & air drilling, completions, and field-level project management.

06.4 ANNEXURES-BUSINESS VERTICALS

IPMS — Workover & Drilling Rig Services

Leading solution provider for Coring, Air Drilling, Workover and Drilling Rig Services to Oil & Gas companies in India.

6 Drilling Rigs

14 Workover Rigs

Coring Services

Air Drilling

Production Enhancement Contract

₹1,402 Cr

Contract value

15 Years

Contract tenure

ONGC

Counterparty — a mature field

- Deep has secured a ₹1,402 crore, 15-year contract from ONGC offering comprehensive services to boost production from one of ONGC's matured fields.
- Under this contract, Deep is expected to enhance hydrocarbon production and extend the overall lifespan of the field by deploying advanced techniques, safe operating practices and specialised field equipment.
- Deep stands out as uniquely qualified for such a contract: a rare combination of in-house technical capability, backed by three decades of experience and end-to-end operational reach.

Offshore Services — Dolphin Offshore

Prabha–DP2

- The dynamically-positioned DP2 barge, owned by Beluga International DMCC, Dubai — a wholly-owned subsidiary of Dolphin Offshore Enterprises (India) Ltd — has commenced revenue generation.
- Offshore services are required by the offshore oil & gas industry, offshore renewable energy, communications, and transmission & transportation sectors.
- Offshore services can be provided to both domestic and international markets.



CORPORATE SOCIAL RESPONSIBILITY

Investing in Education, Beyond the Balance Sheet

- Deep Industries has launched Blended Interactive Learning — a technology-driven approach to enhance primary education in Gujarat, aligned with the government curriculum.
- The flagship product, Smart Class, integrates tools like sLate (schoolsLENS Advanced Technology for Education), delivering interactive content via mobile devices, tablets and computers.

The K-Class initiative includes:

- K-Yan: Integrated community projector
- Interactive Multimedia Content
- Virtual Science Experiments
- Teacher Capacity Building





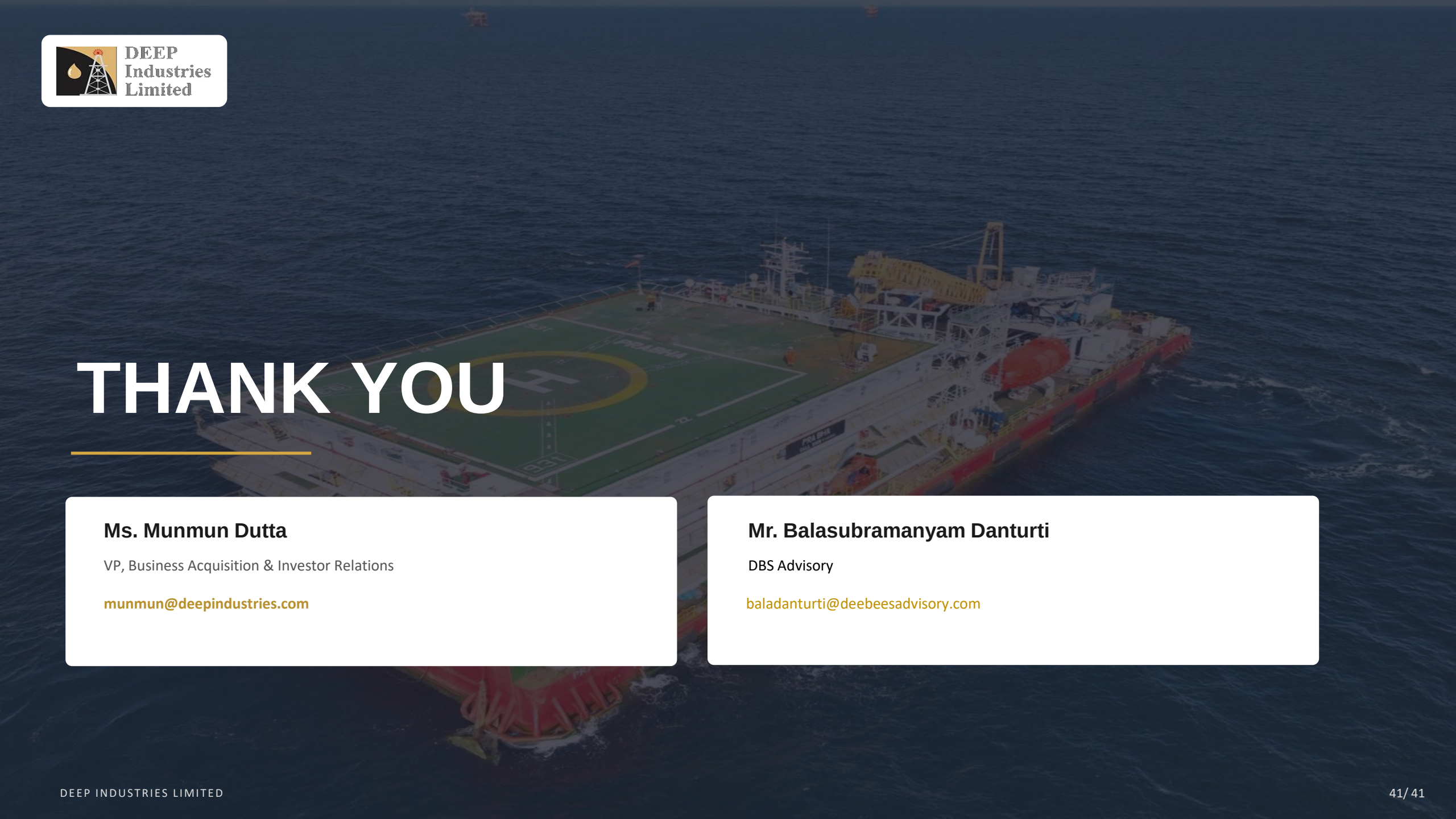
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This presentation contains certain forward-looking statements concerning the Company's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost overruns on contracts, our ability to manage our international operations, government policies and actions/regulations, and interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward-looking statements become materially incorrect in future, or update any forward-looking statements made from time to time by or on behalf of the Company.

Sections of this presentation referencing government schemes (including Samudra Manthan and GOBARdhan) describe publicly announced government policy and map Deep's existing capabilities to potential resulting opportunity; they do not represent confirmed contracts, awards or customer commitments.



THANK YOU

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VP, Business Acquisition & Investor Relations

munmun@deepindustries.com

Mr. Balasubramanyam Danturti

DBS Advisory

baladanturti@deebeesadvisory.com