Mahindra & Mahindra Ltd.
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M&M/SEC/2026-27/167

16th November 2026

National Stock Exchange of India Limited
Scrip Symbol: M&M

BSE Limited
Scrip Code: 500520

Sub: Participation in Analyst/Institutional Investor Meeting

Re: Intimation under Regulation 30 read with Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/Madam,

With reference to our letter dated 11th November 2026 providing the Schedule of Analyst or Institutional Investor Meeting with the Company, we wish to inform you that the Company participated in the Avendus Spark Annual Investor Conference and 29th CITIC CLSA India Forum on 16th November 2026 in Mumbai engaging with Funds, Investors etc. The said events concluded at 3:00 p.m. (IST) and 5.00 p.m. (IST), respectively.

The presentation that was submitted to the Stock Exchange(s) vide our letter dated 5th November 2026 was presented during the aforesaid events.

The said presentation is also available on the Website of the Company at the Weblink M&M Q2F27 Analyst Meet – Presentations deck – 5th November 2026

Further, the Company has referred to publicly available documents for discussions and no unpublished price sensitive information has been shared during the aforesaid events.

Kindly take the same on record.

Yours sincerely,
For **Mahindra & Mahindra Limited**

Sailesh Kumar Daga
Digitally signed by Sailesh Kumar Daga
Date: 2026.11.16 18:56:43 +05'30'

Sailesh Kumar Daga
Company Secretary
FCS: 4164

CC: Luxembourg Stock Exchange
London Stock Exchange Plc
ISIN: USY541641194