Date: November 17, 2026

BSE Limited, 1st Floor, P.J. Towers, Dalal Street, Fort, Mumbai - 400 001.	**National Stock Exchange of India Limited** Exchange Plaza, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai 400051	**The Calcutta Stock Exchange Limited** 7, Lyons Range, Dalhousie, Kolkata 700 001
Scrip Code: 526530	Scrip Code: IIRM	Scrip Code: 029404

Sub: Disclosure under Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Postal Ballot Notice

Please find attached, the Postal Ballot Notice dated November 17, 2026, along with the explanatory statement, seeking approval of the members of the Company, by way of remote e-voting process ("e-voting") for:

Items	Particulars
1.	Approval for revision in allocation of funds and timelines for utilisation of proceeds raised through preferential issue
2.	To approve the change in designation of Mr. Hithendra Karadathodi Ramachandran (DIN: 01773455) to Nominee Director from Non-Executive Non- Independent Director

Postal Ballot Notice is being sent only through electronic mode to all the members whose e-mail address is registered with the Company / Registrar and Transfer Agent / Depository Participants / Depositories.

The Company has engaged the services of National Securities Depository Limited ('NSDL') as the agency to provide e-voting facility.

The Remote e-Voting schedule is as under:

Particulars	Details
Cut-off date for determining the Members entitled to vote	Friday, November 13, 2026
Commencement of Remote e-Voting	9:00 a.m. (IST) on Wednesday, November 18, 2026
Conclusion of Remote e-Voting	5:00 p.m. (IST) on Thursday, December 17, 2026
Declaration of results	On or before Monday, December 21, 2026

The Postal Ballot Notice is also available on the Company's website at: https://www.iirmholdings.in/content_images/reports/Notice%20of%20Postal%20Ballot%20-%20November%202026.pdf .

This is for information and records.

Thanking you,

Yours faithfully,
***For* IIRM Holdings India Limited**

VEMPALA SRI LAKSHMI
Digitally signed by VEMPALA SRI LAKSHMI
Date: 2026.11.17 17:23:30 +05'30'

Vempala Sri Lakshmi
Company Secretary & Compliance Officer
M. No. F9950

Encl: as above

IIRM Holdings India Limited
CIN: L70200TS1992PLC189999
Registered Office: 5th Floor, Ashoka My Home Chambers, Sindhi Colony, SP Road, Begumpet, Secunderabad, Hyderabad, Telangana, India, 500003
Website: www.iirmholdings.in **Email:** cs@iirmholdings.in
Telephone: +91 8447772518

POSTAL BALLOT NOTICE

(Pursuant to Section 110 read with Section 108 of the Companies Act, 2013 and Rules 20 and 22 of the Companies (Management and Administration) Rules, 2014)

Dear Member(s),

NOTICE is hereby given pursuant to Section 110 read with Section 108 and other applicable provisions, if any, of the Act (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), read with Rules 20 and 22 of the Rules, Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), Secretarial Standard on General Meetings issued by The Institute of Company Secretaries of India ('SS-2'), each as amended, and in accordance with the requirements prescribed by the MCA for holding general meetings/ conducting postal ballot process through e-voting vide General Circular No. 03/2025 dated September 22, 2025 to transact the Special Business as set out hereunder by passing Ordinary/ Special Resolutions by way of postal ballot only, by voting through electronic means ('remote e-voting').

The Explanatory Statement pursuant to Section 102 read with Section 110 of the Act, setting out the material facts and the reasons for the proposed Resolutions, is annexed to this Postal Ballot Notice (the "Notice").

In compliance with the aforesaid MCA Circulars, this Notice is being sent only through electronic mode to those Members whose email addresses are registered with IIRM Holdings India Limited ('the Company')/ Beetal Financial and Computer Services Private Limited, the Company's Registrar to an Issue and Share Transfer Agent ('RTA') / National Securities Depository Limited ('NSDL') and/or Central Depository Services (India) Limited ('CDSL'), (NSDL and CDSL collectively 'Depositories'). Accordingly, a physical copy of the Notice along with Postal Ballot Form and pre-paid business reply envelope is not being sent to the Members for this Postal Ballot. The communication of the assent or dissent of the Members would take place only through the remote e-voting.

In compliance with Regulation 44 of the SEBI Listing Regulations and pursuant to the provisions of Sections 108 and 110 of the Act read with the Rules, MCA Circulars and SS-2, the Company has engaged the services of NSDL for the purpose of providing remote e-voting facility to its Members to enable them to cast their votes electronically. The instructions and detailed procedure for remote e-voting are appended to this Notice. The Notice is also available on the website of the Company at https://www.iirmholdings.in/investor/postal-ballot/.

Members desiring to exercise their vote through the remote e-voting process are requested to carefully read the instructions indicated in the 'Notes' section of this Notice and record their assent (FOR) or dissent (AGAINST) by following the procedure as stated in the Notes forming part of the Notice for casting of votes by remote e-voting not later than 5:00 p.m. (IST) on Thursday, December 17, 2026. The remote e-voting facility will be disabled by NSDL immediately thereafter.

The Remote e-Voting schedule is as under:

Particulars	**Details**
Cut-off date for determining the Members entitled to vote	Friday, November 13, 2026
Commencement of Remote e-Voting	9:00 a.m. (IST) on Wednesday, November 18, 2026
Conclusion of Remote e-Voting	5:00 p.m. (IST) on Thursday, December 17, 2026
Declaration of results	On or before Monday, December 21, 2026

The Board of Directors of the Company (the "Board") has appointed CS Hemang Satra (CP No.24235), founder of M/s. Hemang Satra and Associates, Practicing Company Secretaries, as the Scrutinizer for conducting the postal ballot through Remote e-Voting in a fair and transparent manner. The Scrutinizer has communicated his willingness to be so appointed. Upon completion of the scrutiny of votes, the Scrutinizer will submit the report to the Chairman of the Company or any person authorised by him. The results of the postal ballot, along with the Scrutinizer's Report, will be announced on or before Monday, December 21, 2026, and will be communicated to National Stock Exchange of India Limited ("NSE") and BSE Limited ("BSE") (together, the "Stock Exchanges"), placed on the website of the Company at www.iirmholdings.in and on the website of NSDL at www.evoting.nsdl.com and displayed at the Registered Office of the Company. The Resolutions, if approved by the requisite majority, shall be deemed to have been passed on the last date specified for Remote e-Voting, i.e. Thursday, December 17, 2026.

SPECIAL BUSINESS

ITEM NO. 1 APPROVAL FOR REVISION IN ALLOCATION OF FUNDS AND TIMELINES FOR UTILISATION OF PROCEEDS RAISED THROUGH PREFERENTIAL ISSUE

To consider and if thought fit, to pass with or without modification(s), the following resolution as a Special Resolution:

"RESOLVED THAT pursuant to Sections 102, 110 and 114 and other applicable provisions of the Companies Act, 2013 and the rules made thereunder, the applicable provisions of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and other applicable laws, and subject to such approvals, consents and permissions as may be necessary, the consent of the Members be and is hereby accorded to the revision in the allocation of the proceeds and the timelines for utilisation of proceeds raised through the preferential issue approved by the Members at the annual general meeting held on August 27, 2026, in the manner stated below and to the extent set out in the explanatory statement annexed to this Notice.

Revised allocation of funds and timelines for utilisation of proceeds

Objects of the Issue	**Amount proposed to be utilized (INR Crores)**	**Revised Tentative timeline for utilisation**
1. Meeting Working Capital Requirements of the Company and its Subsidiary Companies, either jointly or severally:		
IIRM Holdings India Limited India Insure Risk Management and Insurance Broking Services Private Limited IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd.	9.93	Within 10 months from the date of receipt of the Issue Proceeds
2. Funding the Day-to-Day Business Operations and Operating Expenses of the Company and its Subsidiary Companies, either jointly or severally:		
IIRM Holdings India Limited India Insure Risk Management and Insurance Broking Services Private Limited IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd.	9.93	Within 10 months from the date of receipt of the Issue Proceeds
3. Capital expenditure for technology, infrastructure, equipment and expansion of the existing business operations of the Company and its Subsidiary Companies, either jointly or severally:		
IIRM Holdings India Limited India Insure Risk Management and Insurance Broking Services Private Limited IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd.	4.96	Within 12 months from the date of receipt of the Issue Proceeds

4. Acquisition(s) / Strategic Investment(s), as specifically identified and approved in accordance with applicable laws by the Company and its Subsidiary Companies, either jointly or severally:		
IIRM Holdings India Limited India Insure Risk Management and Insurance Broking Services Private Limited IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd.	99.33	Within 18 months from the date of receipt of the Issue Proceeds
5. General Corporate Purposes, including expenditure for corporate purposes not specifically covered under the foregoing Objects, subject to applicable laws of the Company and its Subsidiary Companies, either jointly or severally:		
IIRM Holdings India Limited India Insure Risk Management and Insurance Broking Services Private Limited IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd.	24.83	Within 10 months from the date of receipt of the Issue Proceeds
Total:	**148.98**	

Notes:

1. The amount indicated against each Object represents the aggregate amount proposed to be utilised by the Company and/or its subsidiary companies and does not constitute a separate allocation for each of the entities named therein.

2. The allocation of funds among the respective Objects of the Preferential Issue has been proportionately adjusted, taking into consideration the reduction in the issue size on account of non-subscription by one of the proposed Offerees and the resultant proceeds available for utilization.

RESOLVED FURTHER THAT the Members hereby note and confirm that the proposed revision is necessitated due to changes in business priorities and is limited to reallocation of funds and revision of timelines amongst the existing objects of the preferential issue, without any change in the nature or purpose of the objects or diversion of proceeds towards any new or unrelated object.

RESOLVED FURTHER THAT the Members hereby note and approve that the proposed revision comprises (a) reallocation of the proceeds among the disclosed objects; (b) revision and extension of the timelines for utilisation of the proceeds; and (c) inclusion of the Company and its subsidiary companies, namely, India Insure Risk Management and Insurance Broking Services Private Limited, IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd., as eligible entities through which the objects of the Preferential Issue may be undertaken and implemented, either independently or jointly, subject to obtaining the necessary corporate, statutory and regulatory approvals, wherever required, and compliance with applicable laws, rules and regulations.

RESOLVED FURTHER THAT the proceeds raised through the preferential issue shall continue to be utilised exclusively for the objects originally disclosed in the explanatory statement forming part of the notice of the general meeting held on August 27, 2026, approving the preferential issue, subject to the revised allocation and timelines approved by the Members.

RESOLVED FURTHER THAT the Board of Directors of the Company (hereinafter referred to as the "Board", which term shall include any Committee thereof duly authorised in this regard) be and is hereby authorised to monitor and oversee the utilisation of the proceeds in accordance with the revised allocation and timelines and to ensure compliance with the applicable statutory, regulatory and disclosure requirements.

RESOLVED FURTHER THAT the Board be and is hereby authorised to make necessary disclosures and filings with the stock exchanges and other regulatory authorities, including placing the statements of deviation or variation, wherever applicable, before the Audit Committee and submitting the same to the stock exchanges in accordance with Regulation 32 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

RESOLVED FURTHER THAT the Board be and is hereby authorised to do all such acts, deeds, matters and things as may be necessary, desirable or expedient to give effect to this resolution, including making applications, intimations, disclosures and filings with the stock exchanges and other regulatory authorities, executing necessary documents and taking all incidental and consequential steps in this regard.

RESOLVED FURTHER THAT the Managing Director, Chief Financial Officer and/or Company Secretary of the Company be and are hereby severally authorised to take all necessary steps and actions to give effect to this resolution and to do all such acts, deeds and things as may be required in connection therewith."

2. TO APPROVE THE CHANGE IN DESIGNATION OF MR. HITHENDRA KARADATHODI RAMACHANDRAN (DIN: 01773455) TO NOMINEE DIRECTOR FROM NON-EXECUTIVE NON-INDEPENDENT DIRECTOR

To consider and, if thought fit, pass the following resolution, with or without modification(s), as an Ordinary Resolution:

"RESOLVED THAT pursuant to the applicable provisions of the Companies Act, 2013, the rules made thereunder, the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Articles of Association of the Company and subject to such approvals as may be required, the consent of the Members of the Company be and is hereby accorded to the change in designation of Mr. Hithendra Karadathodi Ramachandran (DIN: 01773455), who was appointed as a Non-Executive Non-Independent Director of the Company with effect from July 31, 2026 at the Annual General Meeting held on August 27, 2026, to Nominee Director, representing Carpediem Capital Partners Fund II, with effect from the date of approval of the Members, and to his continuation in office as a Director of the Company, on the existing terms and conditions of his appointment, subject to such modifications as may be applicable in connection with his change in designation and in accordance with the provisions of applicable laws.

RESOLVED FURTHER THAT the Managing Director, the Chief Financial Officer and the Company Secretary of the Company be and are hereby severally authorised to do all such acts, deeds, matters and to take all such steps as may be necessary, proper or expedient to give effect to this Resolution."

By Order of the Board
IIRM Holdings India Limited

Vurakaranam Ramakrishna
Chairman & Managing Director
DIN: 00700881

Place: Hyderabad
Date: November 17, 2026

Registered Office:

IIRM Holdings India Limited
CIN: L70200TS1992PLC189999
Registered Office: 5th Floor, Ashoka My Home Chambers,
Sindhi Colony, SP Road, Begumpet, Secunderabad, Hyderabad,
Telangana, India, 500003
Email: cs@iirmholdings.in Website: www.iirmholdings.in

Notes

1. The relevant Explanatory Statement pursuant to Section 102 read with Section 110 of the Act and Rules 20 and 22 of the Rules, each as amended, setting out the material facts relating to the aforesaid Resolutions and the reasons thereof, is annexed hereto and forms part of this Notice.

2. In compliance with the MCA Circular, the Company is sending this Notice only in electronic form to those Members whose names appear in the Register of Members/List of Beneficial Owners as received from the Depositories/RTA as on Friday, November 13, 2026 ('cut-off date') and whose email addresses are registered with the Company/ RTA/ Depositories or who will register their email address in accordance with the process outlined in this Notice. The voting rights of the Members shall be in proportion to their share of the paid-up equity share capital of the Company as on the cut-off date.

3. Only those Members whose names are appearing in the Register of Members / List of Beneficial Owners as on the cut-off date shall be eligible to cast their votes through postal ballot by remote e-voting. A person who is not a Member on the cut-off date should treat this Notice for information purposes only. It is however clarified that, all Members of the Company as on the cut-off date (including those Members who may not have received this Notice due to non-registration of their email addresses with the Company/RTA/Depositories) shall be entitled to vote in relation to the aforementioned Resolutions in accordance with the process specified in this Notice.

4. The Company is providing remote e-voting facility to its Members, to enable them to cast their votes electronically. The detailed procedure with respect to remote e-voting is mentioned in Note No. 13 of this Notice.

5. The remote e-voting shall commence on Wednesday, November 18, 2026 at 9:00 a.m. (IST) and shall end on Thursday, December 17, 2026 at 5:00 p.m. (IST) During this period, Members of the Company holding shares in physical or electronic form as on the cut-off date may cast their vote electronically. The remote e-voting module shall be disabled by NSDL for voting thereafter.

6. A copy of this Notice is also available on the website of the Company at https://www.iirmholdings.in/investor/postal-ballot/., the website of BSE Limited ('BSE') at www.bseindia.com and National Stock Exchange of India Limited ('NSE') at www.nseindia.com, on which the equity shares of the Company are listed and on the website of NSDL at www.evoting.nsdl.com.

7. The vote in this Postal Ballot cannot be exercised through proxy.

8. Members desirous of inspecting the documents referred to in the Notice or Explanatory Statement may send their requests to cs@iirmholdings.in. from their registered email addresses mentioning their name, folio numbers/DP ID and Client ID, until the last date of remote e-voting of this Postal Ballot.

9. Those Members who have already registered their email addresses are requested to keep the same validated with their DPs/Depositories/RTA to enable serving of notices/documents/Annual Reports and other communications electronically to their email address in future.

10. Once the vote on the Resolution is cast by the Members, the Members shall not be allowed to change it subsequently.

11. The Company has appointed M/s. Hemang Satra and Associates as the Scrutinizer to scrutinize the Postal Ballot process in a fair and transparent manner. The Scrutinizer will submit his report to the Chairman, or any other person authorised by him, after scrutiny of the votes cast, on the result of the Postal Ballot through remote e-voting within two working days from the conclusion of the Postal Ballot viz. on or before Monday, December 21, 2026. The Scrutinizer's decision on the validity of votes cast will be final.

12. The results declared, along with the Scrutinizer's Report, shall be placed on the Company's website https://www.iirmholdings.in/investor/postal-ballot/., and on the website of NSDL www.evoting.nsdl.com and the same shall be communicated to the Stock Exchanges where the equity shares of the Company are listed. The Resolutions, if passed by the requisite majority through Postal Ballot, will be deemed to have been passed on the last date specified for remote e-voting i.e. on Thursday, December 17, 2026.

13. The instructions for remote e-voting are as under:

The way to vote electronically on NSDL e-voting system consists of 'Two Steps', which are mentioned below:

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. 2. Existing **IDeAS** user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "**Beneficial Owner"** icon under **"Login"** which is available under **'IDeAS'** section , this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on **"Access to e-Voting"** under e-Voting services and you will be able to see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period.

	3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select **"Register Online for IDeAS Portal"** or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. 5. Shareholders/Members can also download NSDL Mobile App "**NSDL Speede**" facility by scanning the QR code mentioned below for seamless voting experience. **NSDL Mobile App is available on** App Store Google Play  
Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi / Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option.

	4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	**Helpdesk details**
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.
   Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at https://eservices.nsdl.com/ with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	**Your User ID is:**
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12********** then your user ID is 12**********
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
   a) If you are already registered for e-Voting, then you can user your existing password to login and cast your vote.

   b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
   c) How to retrieve your 'initial password'?
      (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
      (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered**

6. If you are unable to retrieve or have not received the " Initial password" or have forgotten your password:
   a) Click on "**Forgot User Details/Password**?"(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
   b) **Physical User Reset Password**?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
   c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
   d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically on NSDL e-Voting system.

How to cast your vote electronically on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle.

2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period.

3. Now you are ready for e-Voting as the Voting page opens.

4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.

5. Upon confirmation, the message "Vote cast successfully" will be displayed.

6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.

7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to hemangsatra99@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on **"Upload Board Resolution / Authority Letter"** displayed under **"e-Voting"** tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-Voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call at 022 - 4886 7000 or send a request to Ms. Pallavi Mhatre, Assistant Vice-President, National Securities Depository Ltd., 3rd Floor, Naman Chamber, Plot C-32, G-Block, Bandra Kurla Complex, Bandra East, Mumbai, Maharashtra - 400051 at the designated email address: evoting@nsdl.com or at telephone no. 022- 48867000.

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to cs@iirmholdings.in
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to cs@iirmholdings.in . If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A)** i.e. **Login method for e-Voting for Individual shareholders holding securities in demat mode**.
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

EXPLANATORY STATEMENT

(Pursuant to Section 102 of the Companies Act, 2013 (the 'Act')

The following Explanatory Statement sets out the material facts relating to the Special Business proposed to be passed by the Members of the Company through Postal Ballot by way of remote electronic voting.

Item No. 1: Approval for revision in allocation of funds and timelines for utilisation of proceeds raised through Preferential Issue

I. Background of the Preferential Issue

The Members of the Company, at the Annual General Meeting of the Company held on August 27, 2026, approved the issuance and allotment of equity shares and convertible warrants on a preferential basis for an aggregate consideration of up to ₹150 crore, in accordance with the applicable provisions of the Companies Act, 2013, the rules made thereunder, the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, and other applicable laws, rules and regulations.

Pursuant to the approval accorded by the Members of the Company the Board of Directors of the Company on September 11, 2026, approved the allotment of 15,59,883 fully paid-up equity shares at an issue price of ₹143.28 per share for an aggregate consideration of ₹22,35,00,037.12 and 88,39,333 convertible warrants at an issue price of ₹143.28 per warrant for an aggregate consideration of ₹1,26,64,99,632.24, to the eligible subscribing allottees. The Company has received the requisite upfront amount equivalent to 25% of the issue price of the Warrants from the respective Warrant Holders. The balance 75% of the subscription amount in respect of the Convertible Warrants, which shall become payable upon exercise of the Warrants, shall be received and utilised in accordance with the terms of the Preferential Issue and applicable laws.

It is further informed that out of the 14 proposed Offerees, 13 Offerees subscribed to the Equity Shares and/or Warrants offered to them, whereas one proposed Offeree, Mr. Pradeep Kumar, did not subscribe to the offer. Accordingly, no Equity Shares or Warrants have been allotted to Mr. Pradeep Kumar.

The aforesaid reduction in the issue size and the consequential proportionate adjustment in the allocation of funds have been taken into consideration while determining the allocation of proceeds towards the respective objects of the Preferential Issue. The objects of the Preferential Issue and the proposed allocation of proceeds towards the respective objects were disclosed in the explanatory statement forming part of the Notice of the Annual General Meeting dated July 31, 2026 and Corrigendum dated August 13, 2026.

II. Reasons for the proposed revision in allocation of funds and timelines

The management has proposed a revision in the allocation of the proceeds of the Preferential Issue and the timelines for utilisation, having regard to changes in business priorities and current business and funding requirements of the Company and its subsidiary companies. The revised allocation also takes into account the non-subscription by one of the proposed offerees and the consequent reduction in the proceeds available for deployment.

The proposal seeks to reallocate the proceeds among the disclosed objects, revise the corresponding utilisation timelines and include the Company, India Insure Risk Management and Insurance Broking Services Private Limited, IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd., being subsidiary companies of IIRM Holdings India Limited, as entities through which the existing objects of the Preferential Issue may be undertaken and implemented, either jointly or severally.

The aforesaid objects may be undertaken and implemented by the Company, either independently or jointly with and/or through any of the aforesaid subsidiary companies, as may be considered appropriate by the Board of Directors, having regard to the business requirements and operational needs of the Company and its subsidiary companies. Such implementation shall be subject to obtaining all necessary

corporate, statutory and regulatory approvals, wherever required, and compliance with the provisions of the Companies Act, 2013, the SEBI regulations and all other applicable laws, rules and regulations, as amended from time to time.

The proposed revision in the allocation of proceeds and utilisation timelines, together with the proposed implementation of the aforesaid objects through the entities mentioned above, is being placed before the Members for their approval by way of a Special Resolution.

III. Revised allocation of funds and timelines

In view of the reasons set out above, the Board of Directors has proposed to revise the allocation of the proceeds of the Preferential Issue among the disclosed objects and the corresponding timelines for utilisation, taking into consideration the revised funding requirements and business priorities, as well as the actual proceeds available pursuant to the non-subscription by one of the proposed offerees.

The revised allocation of proceeds and the corresponding timelines for utilisation under each of the objects are set out below:

Objects of the Issue	**Amount proposed to be utilized (INR Crores)**	**Revised Tentative timeline for utilisation**
1. Meeting Working Capital Requirements of the Company and its Subsidiary Companies, either jointly or severally:		
IIRM Holdings India Limited India Insure Risk Management and Insurance Broking Services Private Limited IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd.,	9.93	Within 10 months from the date of receipt of the Issue Proceeds
2. Funding the Day-to-Day Business Operations and Operating Expenses of the Company and its Subsidiary Companies, either jointly or severally:		
IIRM Holdings India Limited India Insure Risk Management and Insurance Broking Services Private Limited IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd.,	9.93	Within 10 months from the date of receipt of the Issue Proceeds
3. Capital expenditure for technology, infrastructure, equipment and expansion of the existing business operations of the Company and its Subsidiary Companies, either jointly or severally:		
IIRM Holdings India Limited India Insure Risk Management and Insurance Broking Services Private Limited IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd.,	4.96	Within 12 months from the date of receipt of the Issue Proceeds
4. Acquisition(s) / Strategic Investment(s), as specifically identified and approved in accordance with applicable laws by the Company and its Subsidiary Companies, either jointly or severally:		
IIRM Holdings India Limited India Insure Risk Management and Insurance Broking Services Private Limited IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd.,	99.33	Within 18 months from the date of receipt of the Issue Proceeds

5. General Corporate Purposes, including expenditure for corporate purposes not specifically covered under the foregoing Objects, subject to applicable laws of the Company and its Subsidiary Companies, either jointly or severally:		
IIRM Holdings India Limited India Insure Risk Management and Insurance Broking Services Private Limited IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd.,	24.83	Within 10 months from the date of receipt of the Issue Proceeds
Total:	**148.98**	

Notes:

1. The amount indicated against each Object represents the aggregate amount proposed to be utilised by the Company and/or its subsidiary companies and does not constitute a separate allocation for each of the entities named therein.

2. The allocation of funds among the respective Objects of the Preferential Issue has been proportionately adjusted, taking into consideration the reduction in the issue size on account of non-subscription by one of the proposed Offerees and the resultant proceeds available for utilization

The aforesaid objects may be undertaken and implemented by the Company, either independently or jointly or severally with and/or through any of its subsidiary companies, namely, India Insure Risk Management and Insurance Broking Services Private Limited, IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd., as may be considered appropriate by the Board of Directors, having regard to the business requirements and operational needs of the Company and its subsidiary companies.

The utilisation of the proceeds shall be undertaken in accordance with the revised allocation and timelines set out below and shall remain subject to obtaining necessary corporate, statutory and regulatory approvals, wherever required, and compliance with applicable laws, rules and regulations.

IV. Inclusion of the Company and its Subsidiary Companies under the Objects of the Preferential Issue

The management has further proposed to expressly include the Company, IIRM Holdings India Limited, and its existing subsidiary companies, namely, India Insure Risk Management and Insurance Broking Services Private Limited, IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd., as eligible entities for undertaking and implementing the various objects of the Preferential Issue.

Accordingly, the objects of the Preferential Issue, as disclosed in the Explanatory Statement forming part of the Notice of the Annual General Meeting dated July 31, 2026 and the Corrigendum dated August 13, 2026, are proposed to be revised to provide that such objects may be undertaken and implemented by the Company, either independently or jointly with and/or through any of its aforesaid subsidiary companies, as may be considered appropriate by the Board of Directors, having regard to the business requirements, operational needs and strategic objectives of the Company and its subsidiary companies.

The proposed inclusion is intended to provide greater operational and financial flexibility in deploying the proceeds of the Preferential Issue towards the disclosed objects, taking into account the business requirements, funding needs and operational arrangements of the Company and its subsidiary companies. The implementation of the objects shall be subject to the revised allocation and utilisation timelines proposed for approval by the Members, obtaining all necessary corporate, statutory and regulatory approvals, wherever required, and compliance with the provisions of the Companies Act, 2013, the SEBI regulations and all other applicable laws, rules and regulations, as amended from time to time.

The proceeds shall continue to be utilised towards the objects of the Preferential Issue as disclosed to the Members, subject to the proposed revisions in allocation, utilisation timelines and the inclusion of the aforesaid entities.

V. Status of utilisation of proceeds

The status of utilisation of the proceeds received towards subscription of the Equity Shares and 25% of the subscription amount received towards the Convertible Warrants as on September 11, 2026., is summarised below:

Particulars	Amount (₹ in Crores)
Total proceeds received from the Preferential Issue as on 11/09/2026	54.01
Amount utilised as on September 30, 2026	31.01
Unutilised proceeds as on September 30, 2026	23

The unutilised proceeds including 75% of unsubscribed portion of Convertible Warrants (yet to be received) shall be deployed towards the respective objects in accordance with the revised allocation and timelines, subject to the approval of the Members and applicable statutory and regulatory requirements if any.

VI. Examination by the Company and recommendation of the Audit Committee

The Audit Committee, vide its circular resolution dated November 16, 2026, considered the proposal for revision in allocation of funds and timelines, including the reasons necessitating the revision, revised allocation, status of utilisation of proceeds, financial implications and interests of the Company and its shareholders, and recommended the proposal to the Board of Directors for its consideration and approval.

The Board of Directors, after considering the recommendation of the Audit Committee and the proposal placed before it, has approved the proposal on November 17, 2026, for seeking the approval of the Members for the revision in allocation of funds and timelines for utilisation of proceeds raised through the Preferential Issue, subject to compliance with applicable statutory and regulatory requirements

VII. Rationale and effect of the proposed revision

The proposed revision is intended to align the utilisation of the proceeds of the Preferential Issue with the Company's revised business priorities and current business and funding requirements and the actual proceeds available for deployment.

The proposed revision involves (a) reallocation of the proceeds among the existing objects of the Preferential Issue; (b) revision and extension of the timelines for utilisation of the proceeds; and (c) inclusion of the Company and its subsidiary companies, namely, India Insure Risk Management and Insurance Broking Services Private Limited, IIRM Global Shared Services Private Limited, IIRM Wellness Services Private Limited and IIRM Holdings Pte. Ltd., as eligible entities through which the objects of the Preferential Issue may be undertaken and implemented, either independently or jointly.

The proposed inclusion of the Company and its subsidiary companies is intended to provide greater operational and financial flexibility in implementing the objects of the Preferential Issue, having regard to the business requirements, funding needs and operational arrangements of the Company and its subsidiary companies. The implementation of the objects through the aforesaid entities shall be subject to the revised allocation and utilisation timelines, obtaining necessary corporate, statutory and regulatory approvals, wherever required, and compliance with applicable laws, rules and regulations.

The proposed revision is not intended to alter the fundamental nature and purpose of the objects of the Preferential Issue or to divert the proceeds towards any new or unrelated object. The proceeds shall continue to be utilised towards the objects disclosed to the Members, subject to the proposed revisions and approvals.

The proposed revision is not expected to have any adverse impact on the business operations of the Company. Rather, it is intended to facilitate more efficient and effective deployment of the available proceeds in accordance with the current business priorities and funding requirements of the Company and its subsidiary companies.

VIII. General

The tentative timeline for utilisation of the Issue Proceeds for each Object is specified in the table above. Pending utilisation of the Issue Proceeds, the unutilised funds shall be kept in bank deposits with scheduled commercial banks, money market instruments including money market mutual funds, cash credit accounts of the subsidiary companies or such other permitted instruments, in accordance with applicable laws and regulations, until such funds are utilised for the Objects stated above.

The Company proposes to utilise the Issue Proceeds for the specific Objects stated above and in the amounts indicated against each Object, subject to the flexibility permitted under applicable laws and regulations. The amounts indicated against each Object represent the aggregate amount proposed to be utilised by the Company and/or its subsidiary companies towards that Object and are not separate allocations for each entity.

The proposed inclusion of the Company and its subsidiary companies as eligible entities for undertaking and implementing the Objects of the Preferential Issue does not involve any change in the nature, scope or purpose of the Objects originally approved by the Members. The Objects of the Preferential Issue shall remain unchanged, and the proposed revision is limited to expanding the entities through which such existing Objects may be undertaken and implemented. Accordingly, the Company and/or any one or more of its subsidiary companies may undertake and implement the existing Objects, either independently or jointly, as may be considered appropriate by the Board of Directors, subject to the revised allocation and utilisation timelines, obtaining necessary corporate, statutory and regulatory approvals, wherever required, and compliance with applicable laws, rules and regulations.

Except for the revisions in the allocation of funds and utilisation timelines and the inclusion of the Company and its subsidiary companies as eligible entities for undertaking and implementing the Objects of the Preferential Issue, all other terms, conditions, disclosures, resolutions and contents of the AGM Notice dated July 31, 2026 and the Corrigendum dated August 13, 2026 shall remain unchanged.

IX. Approval of the Members

In view of the above, approval of the Members of the Company is sought by way of a Special Resolution for the proposed revision in allocation of funds and timelines for utilisation of proceeds raised through the Preferential Issue, amongst the existing objects of the issue, as set out in the resolution forming part of this Postal Ballot Notice.

The proposed revision shall be implemented subject to the terms of the original shareholders' approval, the explanatory statement and the terms and conditions of the Preferential Issue, and subject to obtaining such approvals, consents and permissions as may be required under applicable laws and regulations.

The Company shall continue to comply with the applicable provisions of the Companies Act, 2013, the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and other applicable statutory and regulatory requirements, including the applicable requirements relating to monitoring, reporting and disclosure of utilisation of the proceeds.

The Board of Directors of the Company, by circular resolution dated November 17, 2026, after considering the recommendation of the Audit Committee and the reasons and details of the proposed revision, is of the opinion that the proposed revision in allocation of funds and timelines for utilisation of proceeds is in the interest of the Company and its Members and accordingly recommends the Special Resolution set out in the Postal Ballot Notice for approval by the Members.

None of the Directors or Key Managerial Personnel of the Company or their respective relatives is, in any way, concerned or interested, financially or otherwise, in the proposed resolutions, except to the extent of their shareholding, if any, in the Company and/or their interest, if any, in accordance with the applicable provisions of the Companies Act, 2013.

The Board recommends the Special Resolution as set out in Item No. 1 of the accompanying Postal Ballot Notice for approval by the Members of the Company.

Item No. 2 To approve the change in designation of Mr. Hithendra Karadathodi Ramachandran (DIN: 01773455) to Nominee Director from Non-Executive Non- Independent Director

Mr. Hithendra Karadathodi Ramachandran (DIN: 01773455) is presently serving as a Non-Executive Non-Independent Director of the Company, having been appointed at the Annual General Meeting held on August 27, 2026 with effect from July 31, 2026. He represents Carpediem Capital Partners Fund II, a Category II Alternative Investment Fund, on the Board of the Company. The Company has received a request from Carpediem Capital Partners Fund II to re-designate Mr. Hithendra as a Nominee Director to appropriately reflect his capacity as its representative on the Board of the Company.

Accordingly, it is proposed to change the designation of Mr. Hithendra from Non-Executive Non-Independent Director to Nominee Director, with effect from the date of approval of the Members. The proposed change is limited to a change in his designation and does not involve a fresh appointment or any change in his position as a Director of the Company. He shall continue to hold office as a Director of the Company in accordance with the applicable provisions of law and the terms and conditions of his appointment.

The Nomination and Remuneration Committee, vide its circular resolution dated November 16, 2026, considered and recommended the proposal for change in the designation of Mr. Hithendra from Non-Executive Non-Independent Director to Nominee Director.

The Board of Directors of the Company, vide its circular resolution dated November 17, 2026, considered the recommendation of the Nomination and Remuneration Committee and approved the proposal for change in the designation of Mr. Hithendra from Non-Executive Non-Independent Director to Nominee Director, subject to the approval of the Members of the Company.

The brief profile and other relevant particulars of Mr. Hithendra, as required under the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, are provided below:

Brief Profile of Mr. Hithendra Ramachandran:

Mr. Hithendra Ramachandran has over two decades of experience in entrepreneurship, business transformation and scaling high-growth businesses. He has played a pivotal role in building and transforming organisations by driving sustainable growth and maximising business impact with efficient capital deployment.

Prior to joining Carpediem Capital Partners, Mr. Ramachandran was a member of the founding team at Quess Corp Limited, where he contributed significantly to the growth of the company into India's leading business services provider. Earlier, he was associated with the Adecco Group, the global leader in human resource services, where he gained extensive experience in business operations and organisational development.

Mr. Ramachandran holds an Executive MBA from IMD Business School, Lausanne, and brings valuable strategic, operational and entrepreneurial expertise to the Board.

Name of the Director	**Mr. Hithendra Karadathodi Ramachandran (DIN: 01773455)**
Current Designation	Director - Non-Executive and Non- Independent
Proposed Change in Designation	Nominee Director
Nationality	Indian
Date of Birth (Age in Years)	October 10, 1977, (49 Years)
Date of First Appointment	July 31, 2026
Qualification, Experience & Expertise	Mr. Hithendra Ramachandran has over two decades of experience in entrepreneurship, business transformation and scaling high-growth businesses. He has played a pivotal role in building and transforming organisations by driving sustainable growth and maximising business impact through efficient capital deployment. He holds an Executive MBA from IMD Business School, Lausanne, and brings valuable strategic, operational and entrepreneurial expertise to the Board. A detailed profile of Mr. Hithendra Ramachandran is provided in the Explanatory Statement forming part of this Postal Ballot Notice.
Terms and Conditions of re-appointment	As per the terms and conditions of the appointment specified in Item No.2 of this Postal Ballot notice.
Details of Remuneration sought to be paid and the remuneration last drawn by such person.	Nil
Shareholding in the Company, including beneficial ownership	Nil
Disclosure of Inter-se relationship between Directors and KMP's.	None
No. of Meetings of the Board attended during the year 2025-26	Not Applicable
Names of other listed entities in which the person holds the directorship	Nil
Committee position held in other companies	Nil
Name of Listed entities from which he has resigned in the past three years	Nil
Names of other companies in which the person holds the directorship	1. Nysaa Retail Private Limited 2. Ivangel Sales & Services Private Limited 3. Carpediem Advisors Private Limited 4. Unh Management Services Private Limited 5. Trufrost And Butler Private Limited 6. Taramis Labs Private Limited 7. Fornax Technology Services Private Limited 8. Fornax Corporate Services Private Limited 9. Inc.5 Shoes Private Limited 10. Collateral Medical Private Limited 11. Adinath Agro Processed Foods Private Limited 12. Sukkhi Online Limited

Except Mr. Hithendra and his relatives, if any, who may be deemed to be concerned or interested in the resolution, none of the other Directors, Key Managerial Personnel of the Company or their respective relatives are concerned or interested, financially or otherwise, in the resolution.

The Board of Directors recommends the resolution set out at Item No. 2 of this Notice for approval of the Members by way of an Ordinary Resolution.

By Order of the Board
IIRM Holdings India Limited

Vurakaranam Ramakrishna
Chairman & Managing Director
DIN: 00700881

Place: Hyderabad
Date: November 17, 2026

Registered Office:

IIRM Holdings India Limited
CIN: L70200TS1992PLC189999
Registered Office: 5th Floor, Ashoka My Home Chambers,
Sindhi Colony, SP Road, Begumpet, Secunderabad, Hyderabad,
Telangana, India, 500003
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