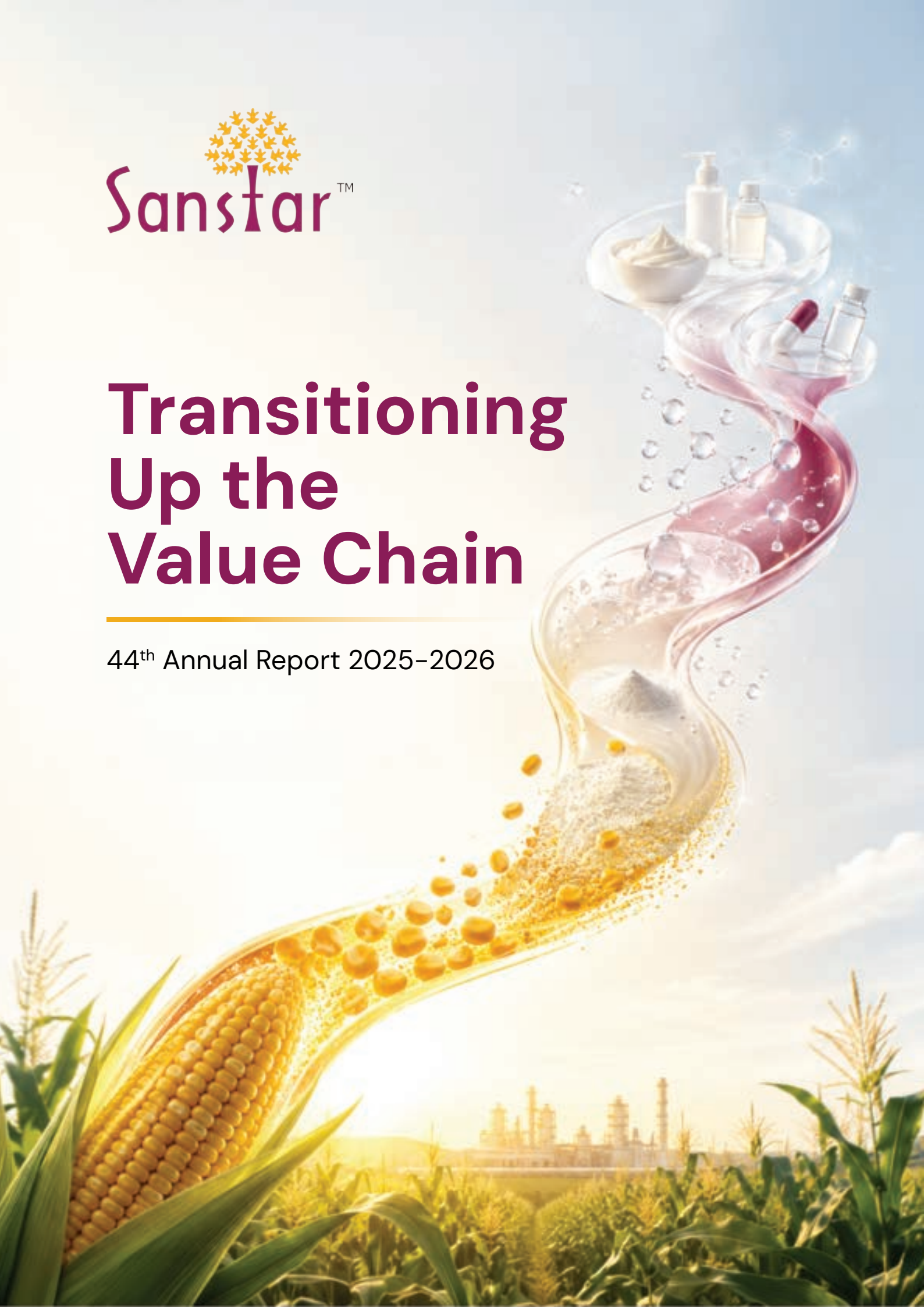
Sanstar™

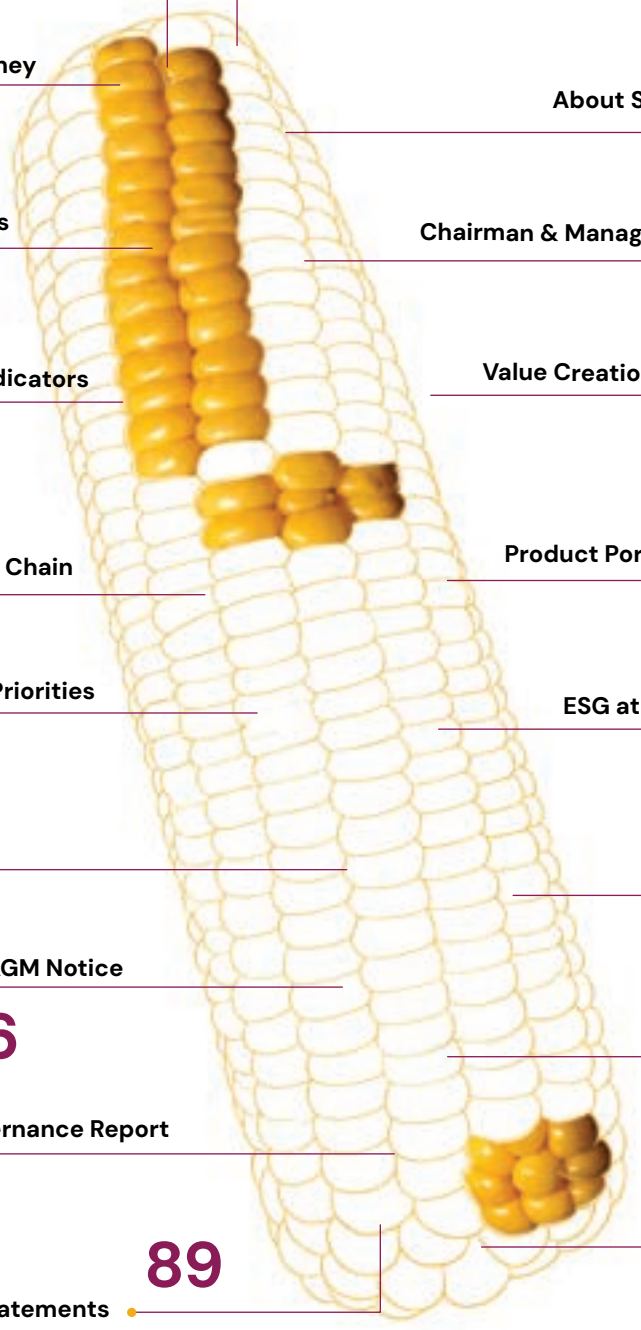
Transitioning Up the Value Chain

44th Annual Report 2025-2026



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Forward-Looking Statement

This document contains statements about expected future events and the financial performance of Sanstar Limited (Sanstar) which are forward-looking in nature. By their nature, such statements require the Company to make assumptions and are subject to inherent risks and uncertainties. There is a significant risk that assumptions, predictions and other forward-looking statements may not prove accurate. Readers are cautioned against placing undue reliance on them, as several factors could cause assumptions and actual outcomes to differ materially from those expressed. This document is accordingly qualified in its entirety by the assumptions, qualifications and risk factors referred to in the Management Discussion and Analysis section of this Annual Report.

Investor Information

CIN	L10621GJ1982PLC072555
BSE Code	544217
NSE Symbol	SANSTAR

For more investor-related information, please visit
www.sanstar.in

Transitioning Up the Value Chain

A kernel of maize is worth very little on its own.

What it becomes and how much further up the chain it travels — is the story of **Sanstar**.

FY 2025-26 was the year we built the means to climb. It was not an easy year. A planned shutdown and a wave of Chinese starch exports into Southeast Asia pressured pricing through the first half. But the second half told a different story — of operations steadying and margins moving the right way even as the topline stayed under pressure. Beneath the surface, every rupee of revenue was quietly earning more than it used to.

Scale is what makes the climb possible. Nobody starts at the top of a value chain, you widen the base until the next rung becomes reachable, and then you reach. The same discipline showed in where we sell, as markets once concentrated where the pressure was heaviest grew more spread out through the year.

There is more than one way to grow a business built on agricultural produce. We have chosen depth over breadth. One kernel. One chain. Every step upward.



This year, we built the ladder taller.

That is Sanstar's transition up the value chain.

About Sanstar

One Kernel. One Company. Four Decades in the Making.

The Company's origins trace back to 1982, carrying forward six decades of combined Promoter experience and technical expertise in maize processing. That experience underpins one of India's largest manufacturers of plant-based specialty products and ingredient solutions, built around the technical depth to engineer specific functionality and nutrition into every end product. Sanstar holds the position of India's second largest player in the maize-based specialty products category, and its second largest exporter, a standing built on decades of process knowledge translated into consistent, at-scale manufacturing.

From its early years as a trading house, Sanstar moved decisively into manufacturing, then steadily expanded its footprint and capabilities to become the specialty ingredients company it is today. Each phase of this journey added a new capability — first manufacturing scale, then technical depth, then geographic reach — building the platform the Company now operates from.

That platform today spans two large-volume, state-of-the-art facilities strategically located at Dhule in Maharashtra and Kutch in Gujarat, with combined installed capacity of 2,350 tonnes per day following the expansion commissioned during the year, and a footprint that reaches customers across 41 countries.



Our Vision

To enhance the quality of maize based specialty products and ingredient solutions production in India and across the globe thus elevating the manufacturing process through technological innovations.

Our Values

Trust



People Centric



Customer Satisfaction



Sustainability



Ethical Business Practices



Continuous Improvement



Community Engagement



At a Glance

2,350 TPD Total Installed Capacity

₹734 Cr Revenue from Operations

4 Major Product Categories

8 International Certifications

Major Milestones

One Kernel, Every Milestone Upward

From a trading company to a specialty ingredients manufacturer, Sanstar's growth has moved in one direction-deeper into manufacturing, technical capability and scale. Each milestone below marks a deliberate step up the value chain.

1982

Corporate journey commenced with the incorporation of the Company.

2004-2006

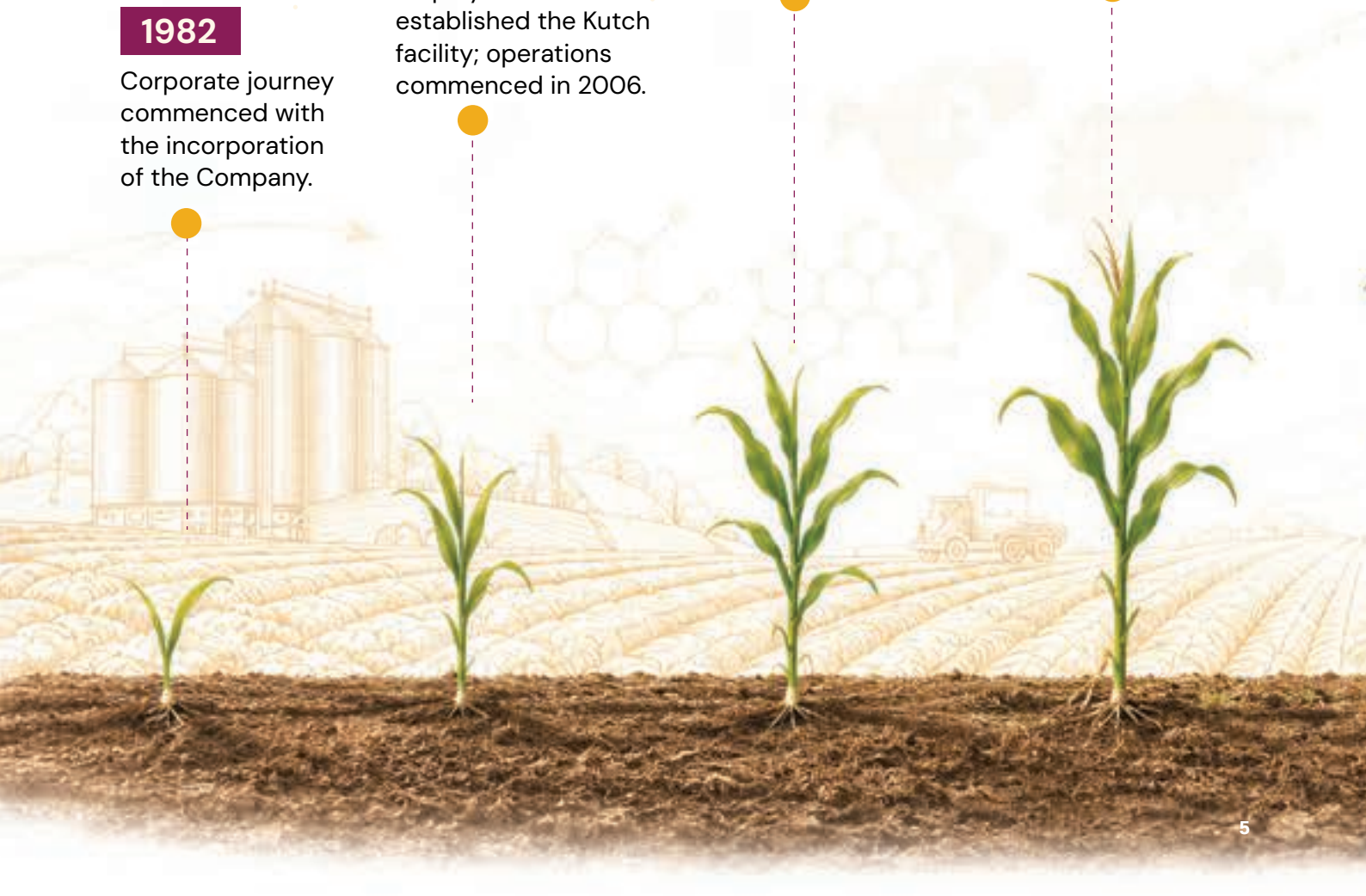
Erstwhile Sanstar Biopolymers Limited established the Kutch facility; operations commenced in 2006.

2008

Erstwhile Sanstar Biopolymers Limited commenced export operations.

2012

The present Promoters took over the Company and it adopted the name Sanstar Limited. A dedicated Research & Development Centre was also established.



2015-2017

Sanstar Limited developed the Dhule facility; operations commenced in 2017.

2018

Sanstar Limited commenced its own export operations.

2023

Revenue crossed ₹1,100 crores; export operations of erstwhile Sanstar Biopolymers Limited extended to 49 countries; Additionally, 1,000 TPD capacity was initiated at Dhule; Erstwhile Sanstar Biopolymers Limited merged into Sanstar Limited

2024

Listed on BSE & NSE through Initial Public Offer.

2025-26

Commissioned the expanded starch manufacturing capacity increasing total installed capacity from 1,100 TPD to 2,350 TPD.



Manufacturing Prowess

Local Roots, Global Reach

Sanstar's two facilities are placed with intent close to where maize is grown, and close to where it can leave the country efficiently. That deliberate positioning underpins a manufacturing base large enough, and a logistics chain short enough, to serve customers across India and the world.

That local strength is what travels furthest. From Dhule and Kutch, Sanstar's products now reach 41 countries across every inhabited continent — a footprint that has grown broader as well as larger, with Asia's traditionally dominant share easing as the Americas, Africa and the Middle East each build a stronger presence. What began as manufacturing scale at two Indian sites has become a genuinely global supply chain, anchored by location and extended by consistent execution.

Operational Scale

2000 TPD Capacity at Dhule, Maharashtra

2nd Largest Corn Wet Miller in India

350 TPD Capacity at Kutch, Gujarat

2,200 sq. ft. Research & Development Facility, Ahmedabad

At a Glance

- **41** Global Countries Served
- **22** Indian Pincodes Served
- **34%** Share of Revenue from Exports
- **26%** Export Sales CAGR, FY21 to FY26



Chairman and Managing Director's Message

One Kernel, Every Step Upward

Dear Shareholders,

A business built on an agricultural commodity can grow in one of two ways — by widening across categories and geographies, or by climbing deeper into the value a single input can create. Sanstar has always chosen the second path, and FY 2025-26 was the year that choice was tested, backed with capital, and proven out in the numbers that follow. I am glad to share this year's journey with you.

NAVIGATING A COMPLEX YEAR

The global environment through FY 2025-26 offered little that was straightforward. Trade flows continued to reroute around geopolitical fault lines, and China's corn starch exports rebounded sharply following policy changes at home, with Southeast Asia absorbing much of that volume. The resulting oversupply passed through into Indian pricing, and native starch the most commoditised and largest part of our portfolio absorbed most of that impact. This coincided with our own annual maintenance shutdown in the first quarter, making the first half of FY 2025-26 a particularly challenging period for the Company since listing.

India, through all of this, remained the steadier half of the picture. Domestic demand across food, beverage and pharmaceutical end-uses held firm, and the Indian starch and derivatives market continues to point toward an expected ~7.3% annual growth over the medium term, led by clean-label formulation trends and expanding pharmaceutical applications — a direction firmly aligned with the higher-value products we have chosen to build toward.

ONE KERNEL, EVERY MILESTONE UPWARD

Revenue from operations for the year was ₹784.6 crore, against ₹957.4 crore. Gross profit came in at ₹236.2 crore, down just 3.3% despite the sharper revenue decline, as gross margin expanded to 30.1% from 25.9%.

The gap between those two movements is the clearest evidence of a business whose underlying worth held steady even as volume came under pressure.

We used the year to strengthen our balance sheet in parallel: finance costs fell 81% to ₹1.4 crore, and net debt closed at ₹(3.7) crore against ₹(93.7) crore a year earlier — even after deploying ₹178.5 crore into investing activity. The second half of the year saw plant utilisation improve, production normalise and market conditions stabilise across both facilities, setting a stronger base heading into FY 2026-27.

STRATEGIC EXPANSION: BUILDING THE BASE

Nobody starts at the top of a value chain you widen the base until the next rung becomes economic, and then you take it. This was the year we widened ours.

At the time of our IPO, we committed to a 1,000 TPD expansion of native starch capacity at Dhule. We commissioned 1,250. Total installed capacity moved from 1,100 TPD to 2,350 TPD, on total project capex of approximately ₹225 crores, of which ₹181.6 crore came from IPO proceeds. Sanstar is now India's second largest maize-based specialty products manufacturer — a commitment kept with something to spare, and the standard we intend to hold ourselves to on what follows.

Our export markets moved with the same instinct this year. Exports contributed 34% of revenue across 41 countries, but Asia's share of that book fell from 68% to 49%, as the Americas, Africa and the Middle East each built a meaningfully stronger presence. We ended the year with materially less concentration in the one region where pricing pressure was heaviest — the same discipline that is reshaping our product mix, applied to geography.

INNOVATION AND THE NEXT RUNG

Scale in wet milling is the precondition for everything above it. Modified starches require consistent native starch at volume; derivatives require both, plus tighter process control; pharmaceutical-grade products require all of that, plus certification and years of customer qualification that only mature operations can sustain.

The derivatives facility at Dhule — expected to be commissioned in FY 2026-27 — is our next rung. Liquid glucose, dextrose and other specialty starch-based ingredients carry more stable pricing than native starch and sit closer to the customer's finished product, building relationships that are deeper and harder to displace than a commodity sale ever is. Our R&D capability at Ahmedabad continues to underpin this shift, translating technical depth into the differentiated, higher-margin products this next phase demands.

OUR PEOPLE

None of this — a maintenance shutdown and a major commissioning inside the same twelve months — happens without the people who run our plants every day. Their discipline through a genuinely difficult first half, and their execution through the recovery that followed, are the reason this year's numbers are what they are. We remain committed to building the capability and safety culture across both our facilities that this next phase of growth will demand.

THE YEAR AHEAD

We enter FY 2026-27 with expanded capacity, normalising operations and improving utilisation. As the derivatives facility comes online and value-added products contribute more to the mix, we expect better diversification and greater stability in margins. Native starch pricing should ease as global trade flows normalise, though the environment remains genuinely competitive and I would not put a date to that recovery.

What will not change is the direction: disciplined cost management, rising utilisation, and a growing share of revenue from the higher-value segments this year's capacity now makes possible.

A year that looked difficult in the revenue line was the year we built the platform beneath the next decade of this Company. My thanks to our shareholders for their patience, to our customers for staying with us through a volatile pricing year, to our farmer and trade partners, to our bankers, and to every person across both our plants who made this year's progress possible.

With Thanks,
Gouthamchand Chowdhary
Chairman and Managing Director

> **Capacity, on its own, is not the destination, it is what makes the next rung of the value chain reachable.**

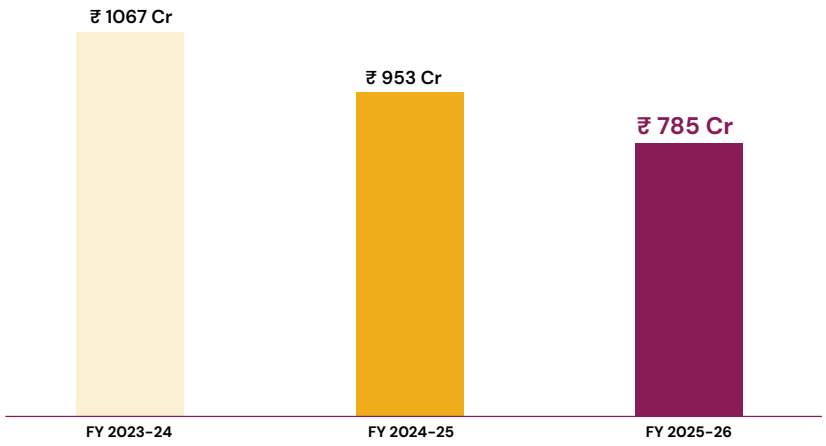


Key Performance Indicator

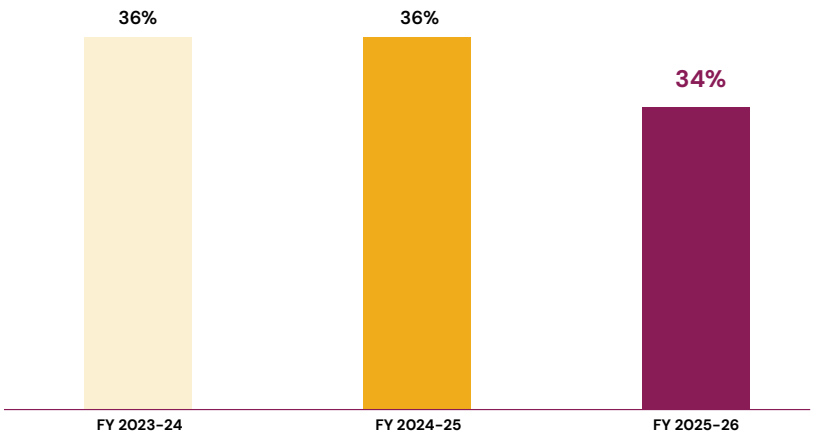
One Kernel, Measured in Outcomes

The numbers on this page tell the same story as the pages before them a year of pressure on the topline, met with discipline that shows up in margins, balance sheet strength and capacity built for what comes next. Together, they mark how far up the value chain Sanstar moved in FY 2025-26.

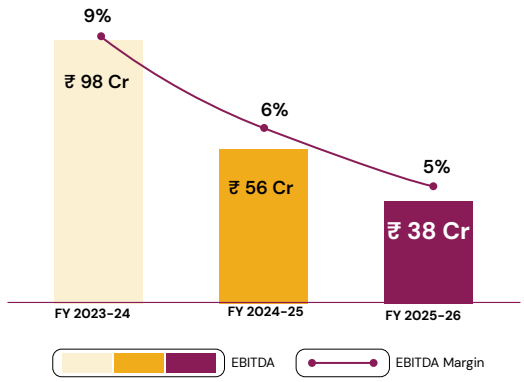
Revenue from Operations (₹ in crore)



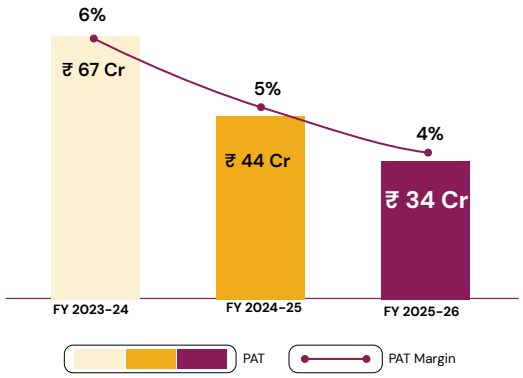
Export Revenue Contribution (%)



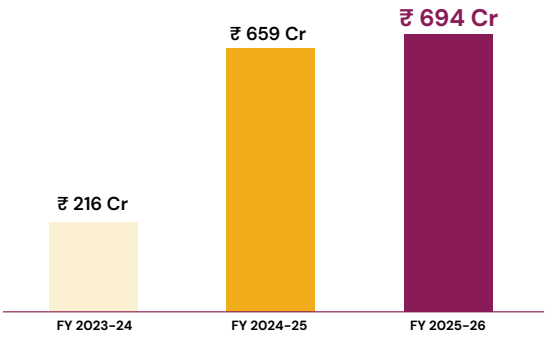
EBITDA & EBITDA Margin (₹ in crore / %)



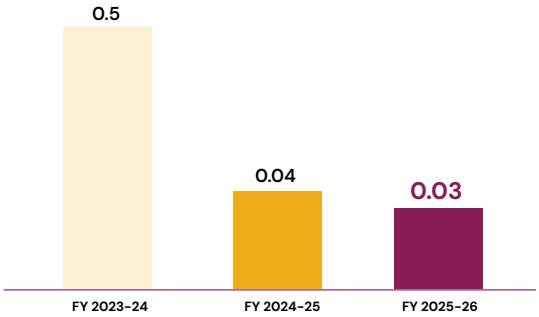
PAT & PAT Margin (₹ in crore / %)



Net Worth (₹ in crore)



Debt / Equity Ratio (times)

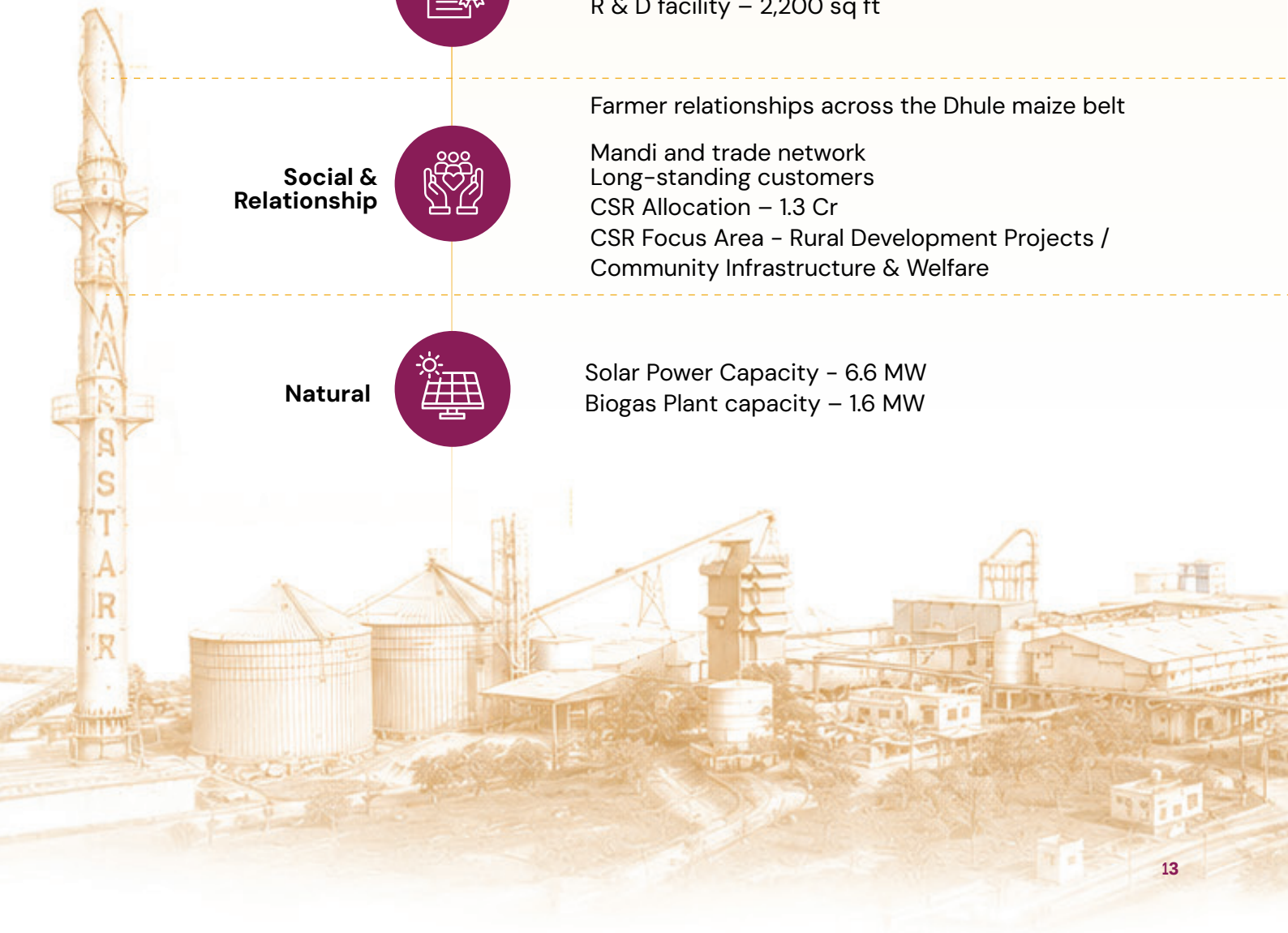




Value Creation Model

From Kernel to Formulation

Capital	Resources and Inputs
Financial	Net worth - ₹693.9 Cr Debt - ₹19.9 Cr
Manufactured	Two SCADA-automated wet milling facilities at Kutch & Dhule Manufacturing Unit – 2 Installed Capacity – 8.5 lakh MTPA Land Area – 110 hectares Raw Material Storage at Dhule – 50,000 MT
Intellectual	Wet milling and derivatisation process capability R & D facility – 2,200 sq ft
Social & Relationship	Farmer relationships across the Dhule maize belt Mandi and trade network Long-standing customers CSR Allocation – 1.3 Cr CSR Focus Area - Rural Development Projects / Community Infrastructure & Welfare
Natural	Solar Power Capacity - 6.6 MW Biogas Plant capacity – 1.6 MW



Stakeholder Value Creation	Outputs	SDGs
Disciplined capital allocation; balance sheet strength through a down cycle.	Revenue - ₹784.6 Cr Gross Margin - 30.1% PAT - ₹34.5 Cr EPS - ₹1.89 Debt to equity ratio - 0.03x	
Delivering four product families at scale from a single maize feedstock.	Installed capacity 2,350 TPD Capacity utilisation – 73% Capex during the year - ₹225 Cr	
Meeting specification consistently across food, pharmaceutical and industrial grades.	International certifications – 8 Product families – 4 Functional applications - 13+	
30% of maize sourced direct from local farmers; continuity of offtake through agricultural cycles; qualified customer relationships that hold through pricing volatility.	Direct Farmer Network – 30% Direct Distributor Network- 70% Pincodes covered – 22 Global presence – 41 countries	
Wet milling separates the kernel completely, so co-products become revenue rather than waste; biogas converts process streams into power.	Reduction in Energy Consumption	

Manufacturing & Supply Chain

One Kernel, Every Stage Accounted For

Sanstar's supply chain begins close to the source. At Dhule, direct sourcing from local farmers meets multi-channel procurement through mandis and stockists to secure a steady, quality-consistent maize supply — backed by extensive storage capacity that buffers the business against seasonal swings. From there, maize moves through SCADA-automated wet milling at both facilities, converting a single input into four product families before reaching customers across India and 41 countries, supported by strategic proximity to major ports at both sites.

1
Farmer Sourcing
Direct + Mandi Network

2
Silo Storage
Seasonal Buffer Capacity

3
Wet Milling
SCADA-Automated Processing

4
Port Access
Hazira, Nhava Sheva, Mundra, Kandla

5
Global Delivery
41 Countries Served

Quality is engineered into every stage of that chain, not inspected in at the end — it travels with the product from the moment raw material arrives to the moment it leaves. Procurement teams verify every batch of maize against quality standards before it enters the plant. Production is monitored continuously, not sampled periodically, through the same automated systems that run both facilities. Before dispatch, every product is checked once more against specification. And even packaging carries the same discipline — goods are packed to each customer's requirement in PP, FIBC, drums or barrels, labelled and tracked by a dedicated logistics function, so that what leaves Sanstar matches what was promised, all the way to its destination.



Procurement Check → Every batch verified on arrival

Automated, in-process quality tracking ← **Continuous Monitoring**

Pre-Dispatch Inspection → Final specification check

Labelled, tracked, customer-specified ← **Packaging & Traceability**

That discipline is what a certification stack — USFDA registration, HACCP, FSSC 22000, ISO 9001:2015 & SGS verification alongside Kosher, Halal and APEDA credentials — exists to verify: that a product leaving Sanstar meets the same specification whether it's headed to a domestic mill or a pharmaceutical formulator overseas.

USFDA
Registered Facility

HACCP
Food Safety

FSSC 22000
Global Food Safety System

ISO 9001:2015
Quality Management

Kosher · Halal
Dietary Compliance

APEDA
Export Certification

SGS
Third-Party Inspection, Verification, and Testing Compliance



Product Portfolio

One Kernel, Four Worlds it Serves

A single input, engineered into products that rarely stay in one lane. Some serve one industry with precision. Others cross three or four, proof that the value chain isn't a straight line, but a portfolio built to overlap wherever the market needs it to.

Sanstar Maize Ingredient Portfolio

1 Specialty Starches | Functional starch solutions for diverse industrial uses

Native Maize Starch	Natural starch with excellent binding and thickening properties.
Dextrin	Versatile starch derivative used as binder and thickener.
San O Gel	Cold water soluble modified starch for superior clarity and stability.
Sanocat	Cationic starch for paper retention and strengthening.
Sano Spray	Spray grade starch for surface sizing and strength improvement.
Sanolose B	Bleached starch for high brightness and smooth finish.
Sanosize	Starch for textile sizing to enhance yarn strength.
Sanalox M	Oxidized starch for enhanced film strength and bonding.

2 Derivatives & Sweeteners | Value-added derivatives for food, pharma & industrial applications

Maltodextrin	Energy source and filler with excellent solubility.
HMCS	High solubility & clarity for food and industrial systems.
Dextrose Monohydrate	High solubility & clarity for food and industrial systems.
Sorbitol	Sugar alcohol for sweetness, moisture & stability.

3 Co-Products | Sustainable co-products that create complete value

Corn Fiber	Dietary fiber for nutrition and functional applications.
Corn Steep Liquor	Nutrient-rich solution for fermentation and animal feed.
Corn Germ	Rich in oil, protein and natural goodness.
Corn Gluten Feed	Protein-rich feed for livestock and aquaculture.
Corn Gluten Meal (60%) / Maize Gluten Meal	High protein meal for animal nutrition.

Powering a Wide Range of Industries



FOOD & CONFECTIONERY

- Maltodextrin
- HMCS
- Dextrose Monohydrate
- Sorbito
- SAN O Gel
- Native Maize Starch



PHARMACEUTICALS

- Maltodextrin
- Dextrose Monohydrate
- Sorbito
- Corn Steep Liquor
- Native Maize Starch



PAPER INDUSTRY

- Sano Spray
- Sanoca
- Sanalox M
- Sanolose B
- Native Maize Starch



TEXTILE INDUSTRY

- Sanolose B
- Dextrin
- Sanosize
- San O Gelf
- Native Maize Starch



ANIMAL NUTRITION

- Corn Germ
- Corn Fiber
- Corn Gluten Feed
- Corn Gluten Meal/ Maize Gluten Meal
- San O Gel



ADHESIVES & PACKAGING

- Maltodextrin
- HMCS
- Dextrin
- Native Maize Starch



COSMETICS & PERSONAL CARE

- Sorbito
- San O Gel
- Native Maize Starch

100% Maize Based

Wide Product Portfolio

Sustainable & Responsible

Consistent Quality & Reliability

Creating Value for Industries. Enriching Lives.

Growth Priorities

Building on Strength. Moving Up the Value Chain.

Sanstar's next phase of growth is anchored in capabilities already built across manufacturing, sourcing, applications and markets. The focus now is to translate this foundation into deeper value addition, higher utilisation, wider market access and greater supply-chain resilience.

1 Completing the Derivatives Step

Moving further up the value chain: Strengthen participation across derivatives and specialised ingredient applications, supported by the expanded manufacturing base and growing demand for application-led solutions.

- Strengths supporting the priority:
  Diversified applications
  Innovation and technical support
  Long-standing customer relationships

2 Converting Capacity Into Utilisation

Turning scale into performance: Ramp up utilisation of the expanded manufacturing platform, improve operating efficiencies and capture greater operating leverage from capacities already commissioned.

- Strengths supporting the priority:
  Integrated manufacturing footprint
  Expansion-ready infrastructure
  Efficient working capital management



3 Widening the Export Base

Building a more diversified global presence: Expand participation across international markets and reduce dependence on individual regions, while deepening relationships across diverse customer and application segments.

- Strengths supporting the priority:
  Export-led business model
  Quality credentials
  Long-standing customer relationships

4 Deepening the Sourcing Advantage

Strengthening the foundation of manufacturing: Build further on Sanstar's farmer relationships, multi-channel procurement network and storage infrastructure to support raw-material availability, quality and procurement flexibility.

- Strengths supporting the priority:
  Strong farmer sourcing ecosystem
  Strategic plant locations
  Multi-decadal promoter experience

Six Strengths Powering the Next Phase

Integrated Manufacturing Footprint

Two SCADA-automated wet milling facilities with 2,350 TPD installed capacity.

Export-led Business Model

Established international presence supported by a diversified customer and market base.

Expansion-ready Infrastructure

A significantly expanded manufacturing platform with land and infrastructure available to support future growth.



Strong Farmer Sourcing Ecosystem

Direct farmer procurement, multiple sourcing channels and 50,000 MT maize storage capacity.

Long-standing Customer Relationships

Established relationships supported by consistent quality, technical capability and service.

Diversified Applications

A broad application base spanning food, pharmaceuticals, animal nutrition and industrial requirements.



ESG at Sanstar

Responsible Growth, Built Into the Chain

Moving up the value chain is not only about manufacturing more sophisticated products. It also calls for greater discipline in the way resources are used, people are supported and decisions are governed.

For Sanstar, responsibility therefore sits within the operating model rather than alongside it. Energy and water efficiency influence manufacturing resilience. Safe and capable teams support consistent execution. Strong governance provides the discipline needed as the organisation grows in scale and complexity.

This thinking shapes Sanstar's approach across three interconnected priorities.

Environment

Using resources more efficiently and reducing the environmental intensity of operations.



Environment

- 6.6 MW solar
- 1.6 MW biogas

Water Treatment

- Closed-loop cooling
- Treated wastewater for irrigation



Social

Strengthening the people and communities that support the business.



- Learning & Development initiatives
- Zero POSH complaints
- Zero Fatalities Across All Units

Governance

Building accountability and oversight into the way growth is pursued.



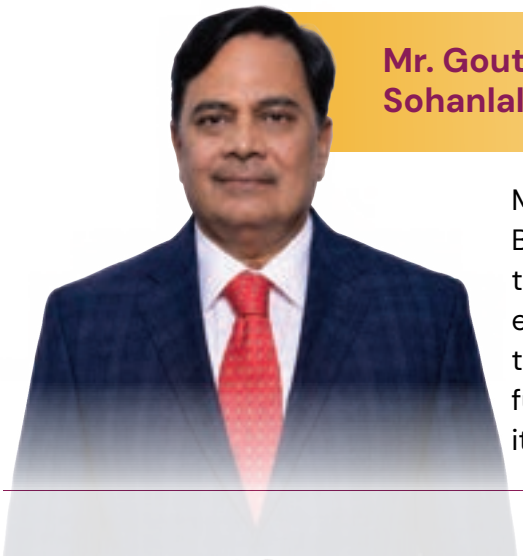
Structured Governance through Policies

- Corporate Social Responsibility Policy
- Policy for Determining Material Subsidiaries
- Policy on Related Party Transactions
- Whistle Blower Policy / Vigil Mechanism
- Materiality Policy
- Dividend Distribution Policy
- Archival Policy
- Nomination and Remuneration Policy
- Privacy Policy
- Shareholder Rights and Relations framework
- Fraud Risk Control policies
- Corporate Governance policies and related internal governance controls



Board of Directors

Experience Steering the Climb



Mr. Gouthamchand Sohanlal Chowdhary

Promoter, Chairman and Managing Director

Mr. Chowdhary has served on the Board of erstwhile Sanstar Biopolymers Limited for over 38 years, a tenure spanning the Group's move from trading into manufacturing, the establishment of both its production facilities, and its transition into a listed company. He supervises the overall functions of the Company and is responsible for overseeing its strategic growth.



Mr. Sambhav Gautam Chowdhary

Promoter and Joint Managing Director

Mr. Chowdhary has served on the Board of erstwhile Sanstar Biopolymers Limited for over 12 years and holds a Bachelor's degree in Engineering from Gujarat University. He drives the Company's strategic growth and expansion and oversees new capital expenditure and projects, a remit that placed him at the centre of the Dhule expansion commissioned during FY 2025-26.



Mr. Shreyans Gautam Chowdhary

Promoter and Joint Managing Director

With over 12 years on the Board, Mr. Chowdhary holds a B.E. from Gujarat University and an MSc in Management (Marketing) from The City University London. He manages the Company's commercial, business development and financial functions, including the export business that reached 41 countries during the year.



Mr. Aniket Sunil Talati

Independent Director

Mr. Chowdhary has served on the Board of erstwhile Sanstar Biopolymers Limited for over 12 years and holds a Bachelor's degree in Engineering from Gujarat University. He drives the Company's strategic growth and expansion and oversees new capital expenditure and projects, a remit that placed him at the centre of the Dhule expansion commissioned during FY 2025-26.



Mrs. Sejal Ronak Agarwal

Independent Director

A Fellow Member of the Institute of Chartered Accountants of India, Mrs. Agarwal has been a practising Chartered Accountant since 2011. She holds Bachelor's and Master's degrees in Commerce from Veer Narmada South Gujarat University. She serves on all four Board committees, contributing financial and compliance expertise across the full span of the Company's governance framework.



Mr. Atul Agarwal

Independent Director

Mr. Agarwal served as Executive Director of Indian Overseas Bank between 2013 and 2016 and as Assistant General Manager at Central Bank of India in 2007. He holds a B.Com from National Degree College, Lucknow, and is a Certified Associate of the Indian Institute of Bankers. His banking background brings credit, treasury and financial risk perspective to a Board overseeing a substantial capital investment programme.

Committees:

- Audit Committee
- Corporate Social Responsibility Committee
- Stakeholders Relationship Committee
- Nomination and Remuneration Committee

Corporate Information

COMPANY INFORMATION

CIN - L10621GJ1982PLC072555

CHAIRMAN AND MANAGING DIRECTOR

Mr. Gouthamchand Sohanlal Chowdhary

EXECUTIVE AND JOINT MANAGING DIRECTORS

Mr. Sambhav Gautam Chowdhary
Mr. Shreyans Gautam Chowdhary

NOMINEE DIRECTOR

Mr. Jacques Georgesflorent Guglielmi

NON-EXECUTIVE INDEPENDENT DIRECTOR

Mr. Aniket Sunil Talati
Mr. Atul Agarwal
Mrs. Sejal Ronak Agarwal
Mr. Niraj Yogeshbhai Shah

COMPANY SECRETARY

Mrs. Fagun Harsh Shah
A.C.S., LL.B., B.Com.

CHIEF FINANCIAL OFFICER

Mr. Harish Kumar Shisupaldas Maheshwary C.A.

AUDIT COMMITTEE

Mr. Aniket Sunil Talati - Chairman
Mrs. Sejal Agarwal
Mr. Shreyans Gautam Chowdhary

STAKEHOLDERS RELATIONSHIP COMMITTEE

Mr. Aniket Sunil Talati - Chairman
Mrs. Sejal Agarwal
Mr. Gouthamchand Sohanlal Chowdhary

CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

Mr. Atul Agarwal – Chairman
Mrs. Sejal Agarwal
Mr. Gouthamchand Sohanlal Chowdhary

NOMINATION AND REMUNERATION COMMITTEE

Mr. Aniket Sunil Talati - Chairman
Mrs. Sejal Ronak Agarwal
Mr. Atul Agarwal

AUDITORS

M/s. S.C. Bapna & Associates,
Chartered Accountants, Mumbai

SECRETARIAL AUDITOR

Keyur J. Shah & Associates,
Company Secretary, Ahmedabad

BANKERS

The Karur Vysya Bank Limited
Federal Bank

REGISTERED OFFICE

Sanstar House, Nr. Parimal Under Bridge, Opp. Suvidha Shopping Centre, Paldi, Ahmedabad, Gujarat - 380007

Phone: +91 79-26651819/20/21

md@sanstar.in | www.sanstar.in

FACTORY ADDRESS

1. Gulabpura, Village: Karvand, Taluka: Shirpur, Dist.: Dhule, Maharashtra - 425405

2. Sanstar Nagar, Sukhpar Road, Post Sukapar, Village Morgar, Taluka Bhachau, Dist. Kutch, Gujarat - 370020

REGISTRAR AND TRANSFER AGENT

MUFG Intime India Private Limited
(Formerly Link Intime India Private Limited)
C-101, 247 Park, L.B.S. Marg, Vikhroli (West),
Mumbai - 400083
Tel: 022-49186000
Email: CSG-UNIT@IN.MUFG.COM

Note : The CIN of the Company was altered from L15400GJ1982PLC072555 to L10621GJ1982PLC072555 with effect from June 2026 pursuant to the shareholders of M/s Sanstar Limited having passed a Special Resolution at the Annual/Extraordinary General Meeting held on 20 June 2026, for alteration of the provisions of the Memorandum of Association with respect to the objects of the Company, in compliance with Section 13(1) of the Companies Act, 2013.

NOTICE

Dear Member,

Notice is hereby given that the 44th Annual General Meeting of the Members of **Sanstar Limited** will be held on **Wednesday, 23rd September at 11:30 A.M. (IST)** through Video Conferencing ('VC') / Other Audio- Visual Means ('OAVM') to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the financial year ended on March 31, 2026 including the Audited Balance Sheet as at March 31, 2026 and the Statement of Profit and Loss for the year ended on that date and the Reports of the Board of Directors and Auditors thereon.
2. To Re- appoint a director in the place of Mr. Shreyans Gautam Chowdhary (DIN: 01759527), who retires by rotation and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS:

3. **To re-appoint Mr. Gouthamchand Sohanlal Chowdhary (DIN: 00196397) as a Managing Director of the Company:**

   To consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

   "RESOLVED THAT pursuant to the provisions of Sections 196, 197, 203 and other applicable provisions, if any, of the Companies Act, 2013, read with Schedule V thereto and the rules made thereunder, and based on the recommendation of the Nomination and Remuneration Committee and approval of the Board of Directors, the consent of the Members of the Company be and is hereby accorded for the re-appointment of Mr. Gouthamchand Sohanlal Chowdhary (DIN: 00196397) as a Managing Director of the Company for a period of five (5) years with effect from 01st September, 2026, on such terms and conditions, including remuneration, as set out in the explanatory statement annexed to the Notice convening this Annual General Meeting.

   RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to alter, vary or modify the terms and conditions of the said re-appointment and remuneration, to the extent permitted under the provisions of the Companies Act, 2013 and Schedule V thereto, and to do all such acts, deeds, matters and things as may be necessary, proper or expedient to give effect to this resolution."

4. **To re-appoint Mr. Sambhav Gautam Chowdhary (DIN: 01370802) as a Joint Managing Director of the Company:**

   To consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

   "RESOLVED THAT pursuant to the provisions of Sections 196, 197, 203 and other applicable provisions, if any, of the Companies Act, 2013, read with Schedule V thereto and the rules made thereunder, and based on the recommendation of the Nomination and Remuneration Committee and approval of the Board of Directors, the consent of the Members of the Company be and is hereby accorded for the re-appointment of Mr. Sambhav Gautam Chowdhary (DIN: 01370802) as Joint Managing Director of the Company for a period of five (5) years with effect from 01st September, 2026, on such terms and conditions, including remuneration, as set out in the explanatory statement annexed to the Notice convening this Annual General Meeting.

   RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to alter, vary or modify the terms and conditions of the said re-appointment and remuneration, to the extent permitted under the provisions of the Companies Act, 2013 and Schedule V thereto, and to do all such acts, deeds, matters and things as may be necessary, proper or expedient to give effect to this resolution."

5. **To re-appoint Mr. Shreyans Gautam Chowdhary (DIN: 01759527) as a Joint Managing Director of the Company:**

   To consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

   "RESOLVED THAT pursuant to the provisions of Sections 196, 197, 203 and other applicable provisions, if any, of the Companies Act, 2013, read with Schedule V thereto and the rules made thereunder, and based on the recommendation of the Nomination and Remuneration Committee and approval of the Board of Directors, the consent of the Members of the Company be and is hereby accorded for the re-appointment of Mr. Shreyans Gautam Chowdhary (DIN: 01759527) as Joint Managing Director of the Company for a period of five (5) years with effect from 01st September, 2026, on such terms and conditions, including remuneration, as set out in the explanatory

statement annexed to the Notice convening this Annual General Meeting.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to alter, vary or modify the terms and conditions of the said re-appointment and remuneration, to the extent permitted under the provisions of the Companies Act, 2013 and Schedule V thereto, and to do all such acts, deeds, matters and things as may be necessary, proper or expedient to give effect to this resolution."

6. **To Approve the Appointment of Secretarial Auditor and fix their Remuneration:**

To consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

"RESOLVED THAT pursuant to the provisions of Regulation 24A & other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") read with Circulars issued thereunder from time to time and Section 204 and other applicable provisions of the Companies Act, 2013, if any read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 ("the Act"), M/s Keyur J. Shah and Associates, Practicing Company Secretaries be and is hereby appointed as Secretarial Auditor of the Company for one year commencing from April 1, 2026 till March 31, 2027 ('the Term'), on such terms & conditions, including remuneration as determined by the Board."

"**RESOLVED FURTHER THAT** approval of the Members is hereby accorded to the Board to avail or obtain from the Secretarial Auditor, such other services or certificates or reports which the Secretarial Auditor may be eligible to provide or issue under the applicable laws at a remuneration to be determined by the Board."

7. **To consider and approve the regularisation of appointment of Mr. Jacques Georges Florent Guglielmi (DIN: 10603100) as a Nominee Director of the Company**

To consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

"RESOLVED THAT pursuant to the provisions of Sections 152, 161 and other applicable provisions, if any, of the Companies Act, 2013 ("Act"), read with the rules made thereunder (including any statutory modification(s) or re-enactment(s) thereof), and in accordance with the Articles of Association of the Company and the Shareholders' Agreement dated 28th May, 2026, the appointment of Mr. Jacques Georges Florent Guglielmi (DIN: 10603100) as an Additional Director in the category of Nominee Director, representing Corn Products Development Inc., made by the Board of Directors with effect from 24th June, 2026, pursuant to Section 161(1) of the Act, be and is hereby ratified and approved, and Mr. Jacques Georges Florent Guglielmi be and is hereby appointed as a Nominee Director of the Company, not liable to retire by rotation, for a period of 5 (five) years, in accordance with the terms of the Shareholders' Agreement.

RESOLVED FURTHER THAT Mr. Jacques Georges Florent Guglielmi shall continue to hold office as a Nominee Director of the Company in accordance with the nomination right of Corn Products Development Inc. under the Shareholders' Agreement dated 28th May, 2026 and subject to the applicable provisions of the Companies Act, 2013, the Articles of Association of the Company and other applicable laws.

RESOLVED FURTHER THAT the Board of Directors of the Company and/or the Company Secretary be and are hereby severally authorised to do all such acts, deeds, matters and things and to sign and file all such forms, returns, documents and applications with the Registrar of Companies, Ministry of Corporate Affairs and/or any other statutory or regulatory authority as may be necessary, expedient or incidental to give effect to this resolution."

8. **Appointment of Mr. Niraj Yogeshbhai Shah (DIN: 06362791) as an Independent Director of the Company**

To consider and, if thought fit, to pass, with or without modification(s), the following resolution as a **Ordinary Resolution**:

"RESOLVED THAT pursuant to the provisions of Sections 149, 150, 152 and 161(1), read with Schedule IV and other applicable provisions, if any, of the Companies Act, 2013 ("Act"), read with the Companies (Appointment and Qualification of Directors) Rules, 2014, and applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations"), as amended from time to time, Mr. Niraj Yogeshbhai Shah (DIN: 06362791), who was appointed as an Additional Director in the category of Independent Director on the Board of the Company with effect from June 24, 2026, pursuant to Section 161(1) of the Act, based on the recommendation of the Nomination and Remuneration Committee, and who has submitted the requisite declarations and confirmations regarding his eligibility and independence, be and is hereby appointed as an Independent Director of the

Company, not liable to retire by rotation, for a term of three (3) consecutive years commencing from the date of this Annual General Meeting."

RESOLVED FURTHER THAT pursuant to the provisions of Section 149(6) and other applicable provisions of the Act and Regulation 16(1)(b) and other applicable provisions of the SEBI LODR Regulations, Mr. Niraj Yogeshbhai Shah (DIN: 06362791) has confirmed that he meets the criteria of independence as prescribed under the Act and the SEBI LODR Regulations and that he is not debarred from holding the office of Director by virtue of any order of SEBI or any other statutory or regulatory authority, and the same be and is hereby noted.

RESOLVED FURTHER THAT pursuant to Regulation 25(2A) of the SEBI LODR Regulations and other applicable provisions of law, the appointment of Mr. Niraj Yogeshbhai Shah (DIN: 06362791) as an Independent Director of the Company for a term of three (3) consecutive years commencing from the date of this Annual General Meeting, not liable to retire by rotation, be and is hereby approved by the Members of the Company.

RESOLVED FURTHER THAT the Board of Directors of the Company and/or the Company Secretary be and are hereby severally authorised to sign and execute all such documents and papers, including appointment letter and necessary forms, as may be required for the purpose and to file the necessary e-forms with the Registrar of Companies and to do all such acts, deeds and things as may be considered expedient and necessary in this regard."

9. **Approval of Remuneration payable to Mr. Gouthamchand Sohanlal Chowdhary, Chairman & Managing Director, Mr. Sambhav Gautam Chowdhary, Joint Managing Director, and Mr. Shreyans Gautam Chowdhary, Joint Managing Director, under Section 197 read with Schedule V of the Companies Act, 2013 and Regulation 17(6)(e) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015**

To consider and, if thought fit, to pass, with or without modification(s), the following resolution as a **Special Resolution:**

"RESOLVED THAT pursuant to the provisions of Sections 196, 197, 198 and other applicable provisions, if any, of the Companies Act, 2013 read with Schedule V thereto, Regulation 17(6)(e) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), and subject to such other approvals as may be necessary, the consent of the Members of the Company be and is hereby accorded to the payment of remuneration to Mr. Gouthamchand Sohanlal Chowdhary (DIN: 00196397), Chairman & Managing Director, Mr. Sambhav Gautam Chowdhary (DIN: 01370802), Joint Managing Director, and Mr. Shreyans Gautam Chowdhary (DIN: 01759527), Joint Managing Director, aggregating ₹5.40crore per annum, for the period from 01st April, 2026 to 31st March, 2027, on the terms set out in the Explanatory Statement annexed to this Notice, notwithstanding that such remuneration exceeds the limits specified in Section 197 read with Schedule V of the Companies Act, 2013 and/or Regulation 17(6)(e) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

RESOLVED FURTHER THAT the approval accorded to the Executive Directors herein under Regulation 17(6)(e) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 shall be valid only until expiry of the respective terms of office of the aforesaid Directors.

RESOLVED FURTHER THAT the Board of Directors of the Company (including any Committee thereof for the time being authorised in this behalf) be and is hereby authorised to alter and vary the terms and conditions of the aforesaid appointment(s) and/or remuneration, including by reason of any change in the applicable law, provided that such remuneration does not exceed the limits referred to above, save and except where such variation is separately approved by the Members.

RESOLVED FURTHER THAT the Board of Directors and the Company Secretary be and are hereby severally authorised to take all such steps and do all such acts, deeds and things as may be considered necessary, proper or expedient to give effect to this resolution."

Date: 13th August, 2026
Place: Ahmedabad

By order of the Board of Directors,
For **Sanstar Limited**

Regd. Office:
Sanstar House Nr. Parimal Under Bridge,
Opp. Suvidha Shopping Centre, Paldi,
Ahmedabad, Gujarat, India, 380007

Fagun Harsh Shah
Company Secretary and Compliance Officer
Membership No:62163

NOTES:

1. In accordance with the applicable provisions of the Companies Act, 2013 ("Act"), read with the Rules made thereunder and the Ministry of Corporate Affairs ('MCA') General Circular 14/2020 dated 08th April, 2020, 17/2020 dated 13th April, 2020, 20/2020 dated 05th May, 2020, 22/2020 dated 15th June, 2020, 33/2020 dated 28th September, 2020, 39/ 2020 dated 31st December, 2020, 02/2021 dated 13th January, 2021, 19/2021 dated 8th December, 2021, 21/2021 dated 14th December, 2021, 02/2022 dated 05th May, 2022, 10/2022 dated 28th December, 2022 issued by the Ministry of Corporate Affairs ('MCA') (collectively referred to as 'MCA Circulars') and SEBI Circular No. SEBI/HO/CFD/CMD1/CIR/P/2020/79, dated 12th May, 2020, SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated 15th January, 2021, SEBI/HO/CFD/CMD2/CIR/P/2022/62 dated 13th May, 2022 and SEBI/HO/CFD/PoD-2/P/CIR/2023/4 dated 05th January, 2023, issued by the Securities and Exchange Board of India ("SEBI"), from time to time (hereinafter collectively referred to as ("the Circulars"), permitted the conduct of the Annual General Meeting ("AGM") through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"), without the physical presence of the Members at a common venue. The deemed venue for the AGM shall be the Registered Office of the Company. In compliance with the provisions of the Companies Act, 2013 ("Act"), SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") MCA Circulars and SEBI Circulars this 32nd AGM of the Company is being held through VC / OAVM. Members desirous of participating in the meeting through VC/OAVM, may refer to the procedures mentioned below in this AGM notice.
2. Pursuant to the provisions of the Act, a member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company. Pursuant to the General Circular No. 14/2020 dated 08th April, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice. However, the Body Corporates are entitled to appoint Authorized Representatives to attend the AGM through VC / OAVM and participate there at and cast their votes through e-voting.
3. Institutional / Corporate Shareholders (i.e., other than individuals / HUF, NRI, etc.) are required to send a scanned copy (PDF/JPG Format) of its Board or governing body Resolution/Authorization etc., authorizing its representative to attend the AGM through VC / OAVM on its behalf and to vote through remote e-voting. The said Resolution/Authorization should be mailed to the company at md@sanstar.in and cs@sanstar.in or to the scrutinizers of the Company at keyur@keyurjshah.com with a copy marked to evoting@nsdl.co.in.
4. Members attending the AGM through VC / OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act. In case of Joint Holders, the member whose name appears as First Holder in the order of names on the Register of Members of the Company will be entitled to vote.
5. Since the AGM will be held through VC / OAVM, the Route Map is not annexed in this Notice.
6. The Register of Members and share transfer books of the Company will remain closed from **17th September, 2026, to 23rd September, 2026 (both days inclusive)** as per Section 91 of the Companies Act, 2013 read with Rule 10 of the Companies (Management and Administration) Rules, 2014 and Regulation 42 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
7. Brief profile, details of shareholding and inter-se relationship of Directors seeking appointment / re-appointment as required under Regulation 36 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standards are provided as Annexure to this notice.
8. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) and bank account details by every participant in securities market. Members holding shares in electronic form is, therefore, requested to submit the PAN and bank account details to their Depository Participants with whom they are maintaining their demat account(s). Members holding shares in physical form can submit their PAN details and bank account details to the Registrars and Share Transfer Agents of the Company. Hence, the shareholders are requested to immediately register their PAN and bank account details.

   In accordance with Regulation 40 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, the Company has stopped accepting any fresh transfer requests for securities held in physical form. Members holding shares of the Company in physical form are requested to kindly get their shares converted into de-mat/electronic form to get inherent benefits of de-materialization. Further, Members may please note that SEBI vide its Circular dated January 25,

2022 mandated listed companies to issue securities in de-mat form only while processing any service requests viz. issue of duplicate securities certificate; claim from Unclaimed Suspense Account; renewal/exchange of securities certificate; endorsement; sub-division/splitting of securities certificate; consolidation of securities certificates/folios; transmission and transposition. All shareholders holding shares in physical form are requested to demat their shares at the earliest.

9. The Members are requested to dematerialize their shareholdings with their Depository Participants as the Company's Shares are traded compulsorily under Demat mode in the Stock Exchanges.

10. Members are requested to:

    a) Intimate to the Company's Registrar and Share Transfer Agents– MUFG Intime India Private Limited, changes, if any, in their registered addresses and e-mail id at an early date, in case shares held in physical form;

    b) Intimate respective Depositary Participant, changes, if any, in their registered addresses or e-mail id at an early date, in case of shares held in dematerialized form;

    c) Quote their folio numbers/client ID/DP ID in all correspondence; and

    d) Consolidate their holdings into one folio in the identical order of names.

    e) Update their PAN and Bank account details by sending a self-attested copy of the PAN along with original cancelled Cheque bearing their name on it or bank passbook/statement attested by their Bank to the Registrar and Share Transfer Agents of the Company.

11. SEBI vide its circular No. SEBI/HO/MIRSD/MIRSD RTAMB/P/CIR/2021/655 dated 3rd November, 2021, SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2021/687 dated 14th December, 2021 and SEBI/HO/MIRSD/ MIRSD-PoD-1/P/CIR/2023/37 dated 16th March, 2023 has mandated that the shareholders holding shares in physical form are required to update their PAN, KYC details, bank details and nomination details with the RTA on or before 30th September, 2023, failing which the securities held by such shareholder will be frozen by the RTA. The securities once frozen will revert to normal status only upon receipt of requisite KYC documents or upon dematerialization of the said securities. Further, the said SEBI Circular has also mandated that the shareholders holding shares in physical form are required to compulsorily link their PAN and Aadhaar.

    Accordingly, the physical folios in which PAN and Aadhaar are not linked have been frozen by the RTA. The securities which have been frozen will revert to normal status only upon receipt of requisite KYC documents or upon dematerialization of the said securities. Necessary prior intimation(s) in this regard was provided to the Shareholders. Therefore, Members holding share(s) in physical form are requested to immediately update their KYC details / dematerialize their shareholding in the Company. A copy of the said circulars is available on the Company's website www.sanstar.in.

12. As per the provisions of Section 72 of the Act, facility for making nominations is available to Individual(s) holding shares in the Company. Members holding shares in physical form may obtain the Nomination Form from the Registrars and Share Transfer Agents of the Company. Members holding shares in electronic form have to approach their depository participants for completing the nomination formalities.

13. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs dated April 08, 2020, April 13, 2020 and May 05, 2020 the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as venue voting on the date of the AGM will be provided by NSDL.

14. Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09th December, 2020 and under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, every Listed Company is required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level. Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders. In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been

decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

In terms of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

15. Members desirous of obtaining any information as regards to the Accounts are requested to send an email to md@sanstar.in, 15 days in advance before the date of the Meeting **(i.e., on or before 09th September, 2026)** to enable the Management to keep full information ready on the date of AGM.
16. As the Annual General Meeting of the Company is held through VC / OAVM, we therefore request the members to submit questions in advance relating to the business specified in this notice of AGM on the email ID md@sanstar.in and cs@sanstar.in.
17. As per the green initiative taken by the Ministry of Corporate Affairs, the members who have not registered their email addresses, Company has provided facility to register/update the email addresses with the RTA of the Company on csg-unit@in.mpms.mufg.com or can get it registered with their respective Depository Participants (DP) to enable the Company to serve documents in electronic form.
18. In compliance with aforesaid MCA Circulars and SEBI Circulars, the Annual Report will be sent through electronic mode to only those Members whose E-mail ID's are registered with the Registrar and Share Transfer Agent of the Company / Depository participant.
19. Members of the Company holding shares either in physical form or in de-materialized forms as on cut-off date **i.e. 28th August, 2026** will receive Annual Report for the financial year 2025-26 through electronic mode.
20. In line with the aforesaid MCA Circulars, the Notice calling the AGM has been uploaded on the website of the Company at www.sanstar.in. The Notice can also be accessed from the website of the Stock Exchange i.e. BSE Limited at www.bseindia.com and the AGM Notice is also available on the website of NSDL (agency for providing the Remote E – Voting facility) i.e. www.evoting.nsdl.com.
21. The results of the e-voting and Remote e- voting during the Annual General Meeting will be announced by the Chairperson or person authorized by the Chairperson **within two working days** from the date of conclusion of the Annual General Meeting. A copy of which will be posted on the Company's website and forwarded to the Stock Exchange.
22. The Registers maintained under the Act and all the documents referred to in the accompanying notice and explanatory statements, which are eligible for inspection, will be available electronically for inspection by the members up to the date of AGM. Members seeking to inspect such documents can send an e-mail to md@sanstar.in
23. **Voting through Electronic means:**

    In compliance with the provisions of Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, (including any statutory modifications, clarifications, exemptions or re-enactment thereof for the time being in force), the Company is pleased to provide the members the facility to exercise their votes for all the resolutions detailed in the Notice of the 44th Annual General Meeting scheduled to be held on **Wednesday, 23rd September, 2026 at 11:30 A.M.** by electronic means and the business may be transacted through remote e-voting and e-voting system during the AGM. Those Members, who will be present in the AGM through VC / OAVM facility and have not cast their vote on the Resolutions through remote e-voting, and are otherwise not barred from doing so, shall be eligible to vote through e-voting system during the AGM.

    The Company has engaged the services of NSDL as the authorized agency to provide the remote e-voting and e-voting during the AGM as per the instructions given below:

    Vote by Remote e-Voting and e-voting during the AGM:

    The remote e-voting period begins on **19th September, 2026 at 09:00 A.M. IST and ends on 22nd September, 2026 at 05:00 P.M. IST**. During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date **16th September, 2026** may cast their vote electronically. The e-voting module shall be disabled by NSDL for voting thereafter.

The voting rights of Members shall be in proportion to their shares in the paid-up equity share capital of the company as on the cut-off date.

The Company has appointed Mr. Keyur J. Shah, Practicing Company Secretary, to act as the Scrutinizer, to scrutinize the voting during the AGM and remote e-voting process in a fair and transparent manner.

The results declared along with the scrutinizer's report shall be placed on the Company's website www.sanstar.in and shall be communicated to the BSE Limited & NSE Limited where the shares of the company are listed within the time prescribed by the law.

Any person, who acquires Shares of the Company and becomes Member of the Company after sending the Notice and holding Shares as of the cut-off date, may obtain login ID and password by sending a request at md@sanstar.in or evoting@nsdl.co.in. However, if he / she is already registered with NSDL to remote e-voting then he / she can use his / her existing user ID and password for casting vote. Any person who ceases to be the member of the Company as on cut-off date and in receipt of this notice, shall treat this AGM Notice for information purpose only.

The Members who have cast their vote by remote e-voting prior to the AGM may also attend/ participate in the AGM through VC / OAVM but shall not be entitled to cast their vote again. Once the vote on a Resolution is cast by the Member, the Member shall not be allowed to change it subsequently.

The Members can join the AGM in the VC/OAVM mode 30 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the AGM Notice. The facility of participation at the AGM through VC/ OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.

The Chairperson shall, at the Annual General Meeting, at the end of discussion on the resolutions on which voting is to be held, allow e-voting for all those members who are present at the Annual General Meeting by electronic means but have not cast their votes by availing the remote e-voting facility.

The instructions for the members for remote e-voting and joining annual general meeting are as under:

The remote e-voting period begins on Saturday, September 19, 2026 at 9:00 AM and ends on Tuesday, September 22, 2026 at 5:00 PM. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. 16th September, 2026, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being 16th September, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

STEP 1: ACCESS TO NSDL E-VOTING SYSTEM

A. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders Login Method:

Individual Shareholders holding securities in demat mode with NSDL.

1. Existing **IDeAS** user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the **"Beneficial Owner"** icon under **"Login"** which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on **"Access to e-Voting"** under e-Voting services and you will be able to see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be re-directed to e-Voting website of NSDL for casting your vote during the

remote e-Voting period or joining virtual meeting & voting during the meeting.

2. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select **"Register Online for IDeAS Portal"** or click athttps://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp.
3. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen-digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
4. Shareholders/Members can also download NSDL Mobile App **"NSDL Speede"** facility by scanning the QR code mentioned below for seamless voting experience.

   Individual Shareholders holding securities in demat mode with CDSL:

   A. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password.

   B. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly.

   C. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option.

   D. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-voting is in progress and also able to directly access the system of all e-Voting Service Providers. Individual Shareholders (holding securities in demat mode) login through their depository participants You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type Helpdesk details:

Individual Shareholders holding securities in demat mode with NSDL Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at 022 - 4886 7000 and 022 - 2499 7000

Individual Shareholders holding securities in demat mode with CDSL Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33

B. Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

   Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at https://eservices.nsdl.com/ with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below:

   Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical Your User ID is:

   a) For Members who hold shares in demat account with NSDL. 8 Character DP ID followed by 8 Digit Client ID. For example, if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******.

   b) For Members who hold shares in demat account with CDSL. 16 Digit Beneficiary ID For example, if your Beneficiary ID is 12********** then your user ID is 12**********

   c) For Members holding shares in Physical Form. EVEN Number followed by Folio Number registered with the company For example, if folio number is 001*** and EVEN is 101456 then user ID is 101456001***
5. Password details for shareholders other than Individual shareholders are given below:

   a) If you are already registered for e-Voting, then you can user your existing password to login and cast your vote.

   b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.

   c) How to retrieve your 'initial password'?

      i. If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from

      ii. NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8-digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.

      iii. If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:

   a) Click on "**Forgot User Details/Password**?" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.

   b) "**Physical User Reset Password**?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.

   c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your demat account number/folio number, your PAN, your name and your registered address etc.

   d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".
3. Now you are ready for e-Voting as the Voting page opens.

4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional / Corporate shareholder (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. authorizing its representative to attend the AGM through VC / OAVM on its behalf and to vote through remote e-voting to the company at md@sanstar.in or to the scrutinizers of the Company at keyur@keyurjshah.com with a copy marked to evoting@nsdl.co.in. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "**Upload Board Resolution / Authority Letter**" displayed under "**e-Voting**" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on 022 - 4886 7000 and 022 - 2499 7000 or send a request to Ms. Pallavi Mhatre at evoting@nsdl.co.in

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to md@sanstar.in.
2. In case shares are held in demat mode, please provide DPID-CLID (16-digit DPID + CLID or 16-digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to md@sanstar.in. If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A)** i.e., **Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively, shareholder/members may send a request to evoting@nsdl.co.in for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR E-VOTING ON THE DAY OF THE AGM ARE AS UNDER:

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of "VC/OAVM link" placed under **"Join meeting"**

menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.

2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Members who would like to express their views or ask questions during the AGM (held through VC/OAVM) may register themselves as a speaker by sending their request from their registered email address mentioning their name, DP ID and Client ID/folio number, PAN, mobile number at md@sanstar.in from **17th September, 2026 (11:00 A.M. IST)** to **19th September, 2026 05:00 P.M. IST).**

Those Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the AGM. The Company reserves the right to restrict the number of speakers depending on the availability of time for the AGM.

1. **Company**:

   Sanstar Limited (CIN: L10621GJ1982PLC072555)

   Registered Office**:** Sanstar House Nr. Parimal Under Bridge, Opp. Suvidha Shopping Centre, Paldi, Ahmedabad, Gujarat, India, 380007

   Phone: 079-26651819

   Email ID: md@sanstar.in

2. **Registrar & Transfer Agent**:

   M/s MUFG Intime India Pvt. Ltd

   Address: C-101, 247 Park, L.B.S. Marg, Vikhroli (West), Mumbai - 400 083

   Phone: +91 22 4918 6000

3. **Remote E-Voting Agency**:

   National Securities Depository Limited

   Email ID: evoting@nsdl.co.in

4. **Scrutinizer**:

   CS Keyur J. Shah

   Practicing Company Secretary

   Tel No.: 079-48992182

   Email ID: keyur@keyurjshah.com

EXPLANATORY STATEMENT

(As required under Section 102 of the Companies Act, 2013)

Item No. 3: To re-appoint Mr. Gouthamchand Sohanlal Chowdhary (DIN: 00196397) as Managing Director of the Company

The Board of Directors of the Company, at its meeting held on 13th August, 2026, based on the recommendation of the Nomination and Remuneration Committee and considering the qualifications, experience, expertise and contribution of Mr. Gouthamchand Sohanlal Chowdhary (DIN: 00196397), approved the re-appointment of Mr. Gouthamchand Sohanlal Chowdhary as the Managing Director of the Company for a further period of five (5) years with effect from 01st September, 2026 subject to the approval of the Members of the Company.

Mr. Gouthamchand Sohanlal Chowdhary has furnished his consent to act as Managing Director of the Company and has submitted the requisite declarations and disclosures confirming that he is eligible for re-appointment and is not disqualified from being appointed as a Director/Managing Director under the provisions of the Companies Act, 2013 ("Act") and the rules made thereunder.

The re-appointment is proposed pursuant to the provisions of Sections 196, 197, 198, 203 and other applicable provisions of the Act, read with Schedule V thereto and the rules made thereunder, and shall be subject to such other approvals, if any, as may be required under applicable laws.

The terms and conditions of re-appointment, including the remuneration payable to Mr. Gouthamchand Sohanlal Chowdhary, are set out in the resolution forming part of this Notice.

The Board of Directors, based on the recommendation of the Nomination and Remuneration Committee and considering the qualifications, experience, expertise and contribution of Mr. Gouthamchand Sohanlal Chowdhary, is of the opinion that his continued association as Managing Director will be beneficial to the Company. Accordingly, the Board recommends the resolution set out at Item No. 03 of the accompanying Notice for approval of the Members by way of an Ordinary Resolution.

Except Mr. Gouthamchand Sohanlal Chowdhary and his relatives, none of the other Directors, Key Managerial Personnel of the Company or their respective relatives is, in any way, concerned or interested, financially or otherwise, in the resolution set out at Item No. 03 of the accompanying Notice, except to the extent of their respective shareholding, if any, in the Company.

The requisite particulars of Mr. Gouthamchand Sohanlal Chowdhary pursuant to the applicable provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are provided in the **Annexure to this Notice**.

Item No. 4: To re-appoint Mr. Sambhav Gautam Chowdhary (DIN: 01370802) as a Joint Managing Director of the Company:

The Board of Directors of the Company, at its meeting held on 13th August, 2026, based on the recommendation of the Nomination and Remuneration Committee and considering the qualifications, experience, expertise and contribution of Mr. Sambhav Gautam Chowdhary (DIN: 01370802), approved the re-appointment of Mr. Sambhav Gautam Chowdhary as the Joint Managing Director of the Company for a further period of five (5) years with effect from 01st September, 2026 subject to the approval of the Members of the Company.

Mr. Sambhav Gautam Chowdhary has furnished his consent to act as Joint Managing Director of the Company and has submitted the requisite declarations and disclosures confirming that he is eligible for re-appointment and is not disqualified from being appointed as a Director/Joint Managing Director under the provisions of the Companies Act, 2013 ("Act") and the rules made thereunder.

The re-appointment is proposed pursuant to the provisions of Sections 196, 197, 198, 203 and other applicable provisions of the Act, read with Schedule V thereto and the rules made thereunder, and shall be subject to such other approvals, if any, as may be required under applicable laws.

The terms and conditions of re-appointment, including the remuneration payable to Mr. Sambhav Gautam Chowdhary, are set out in the resolution forming part of this Notice.

The Board of Directors, based on the recommendation of the Nomination and Remuneration Committee and considering the qualifications, experience, expertise and contribution of Mr. Sambhav Gautam Chowdhary, is of the opinion that his continued association as Joint Managing Director will be beneficial to the Company. Accordingly, the Board recommends the resolution set out at Item No. 5 of the accompanying

Notice for approval of the Members by way of an Ordinary Resolution.

Except Mr. Sambhav Gautam Chowdhary and his relatives, none of the other Directors, Key Managerial Personnel of the Company or their respective relatives is, in any way, concerned or interested, financially or otherwise, in the resolution set out at Item No. 5 of the accompanying Notice, except to the extent of their respective shareholding, if any, in the Company.

The requisite particulars of Mr. Sambhav Gautam Chowdhary pursuant to the applicable provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are provided in the Annexure to this Notice.

Item No. 5: To re-appoint Mr. Shreyans Gautam Chowdhary (DIN: 01759527) as a Joint Managing Director of the Company:

The Board of Directors of the Company, at its meeting held on 13th August, 2026, based on the recommendation of the Nomination and Remuneration Committee and considering the qualifications, experience, expertise and contribution of Mr. Shreyans Gautam Chowdhary (DIN: 01759527), approved the re-appointment of Mr. Shreyans Gautam Chowdhary as the Joint Managing Director of the Company for a further period of five (5) years with effect from 01st September, 2026 subject to the approval of the Members of the Company.

Mr. Shreyans Gautam Chowdhary has furnished his consent to act as Joint Managing Director of the Company and has submitted the requisite declarations and disclosures confirming that he is eligible for re-appointment and is not disqualified from being appointed as a Director/Joint Managing Director under the provisions of the Companies Act, 2013 ("Act") and the rules made thereunder.

The re-appointment is proposed pursuant to the provisions of Sections 196, 197, 198, 203 and other applicable provisions of the Act, read with Schedule V thereto and the rules made thereunder, and shall be subject to such other approvals, if any, as may be required under applicable laws.

The terms and conditions of re-appointment, including the remuneration payable to Mr. Shreyans Gautam Chowdhary, are set out in the resolution forming part of this Notice.

The Board of Directors, based on the recommendation of the Nomination and Remuneration Committee and considering the qualifications, experience, expertise and contribution of Mr. Shreyans Gautam Chowdhary, is of the opinion that his continued association as Joint Managing Director will be beneficial to the Company. Accordingly, the Board recommends the resolution set out at Item No. 4 of the accompanying Notice for approval of the Members by way of an Ordinary Resolution.

Except Mr. Shreyans Gautam Chowdhary and his relatives, none of the other Directors, Key Managerial Personnel of the Company or their respective relatives is, in any way, concerned or interested, financially or otherwise, in the resolution set out at Item No. 4 of the accompanying Notice, except to the extent of their respective shareholding, if any, in the Company.

The requisite particulars of Mr. Shreyans Gautam Chowdhary pursuant to the applicable provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are provided in the Annexure to this Notice.

Item No. 6: To appoint Secretarial Auditor of the Company

The Board at its meeting held on May 23, 2026, based on recommendation of the Audit Committee, after evaluating and considering various factors such as industry experience, competency of the audit team, efficiency in conduct of audit, independence, etc., has approved the appointment of Keyur J. Shah and Associates, Practising Company Secretaries, a peer reviewed firm as Secretarial Auditor of the Company for financial year 2026-27, subject to approval of the Members in the current Annual General Meeting.

The appointment of Secretarial Auditor shall be in terms of the amended Regulation 24A of the SEBI Listing Regulations vide SEBI Notification dated December 12, 2024 and provisions of Section 204 of the Act and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

Keyur J. Shah and Associates is a distinguished firm of Practising Company Secretaries based in Ahmedabad, recognized for its unwavering commitment to quality and precision. The firm has been Peer Reviewed by the Institute of Company Secretaries of India (ICSI), reflecting its adherence to the highest standards of professional practice.

With a strong presence in India and the Middle East, the firm offers a wide spectrum of professional services including Corporate Legal Advisory, NCLT Matters, Arbitration, Investment Banking, Insolvency Resolution, and Valuation Services. Backed by extensive experience in law and finance, the firm

specializes in Company Law, the Insolvency and Bankruptcy Code (IBC), Securities Laws, FEMA, Legal Due Diligence, Mergers and Acquisitions, Pre- and Post-Public Issue Compliance, Listings, and Capital Market Transactions.

Keyur J. Shah and Associates has confirmed that the firm is not disqualified and is eligible to be appointed as Secretarial Auditors in terms of Regulation 24A of the SEBI Listing Regulations. The services to be rendered by Keyur J. Shah and Associates as Secretarial Auditors is within the purview of the said regulation read with SEBI circular no. SEBI/ HO/CFD/CFD-PoD-2/CIR/P/2024/185 dated December 31, 2024.

The proposed fees in connection with the secretarial audit shall be ₹ 1,20,000/- (Rupees One Lakh Twenty Thousand Only) plus applicable taxes and other out-of-pocket expenses for FY 2025-2026, such fees as may be mutually agreed between the Board of Directors and Keyur J. Shah and Associates. In addition to the secretarial audit, Keyur J. Shah and Associates shall provide such other services in the nature of certifications and other professional work, as approved by the Board of Directors. The relevant fees will be determined by the Board, as recommended by the Audit Committee in consultation with the Secretarial Auditors.

The Board recommends the Ordinary Resolution as set out in Item No. 6 of this Notice for approval of the Members.

None of the Directors and/or Key Managerial Personnel of the Company and/or their relatives are concerned or interested, in the Resolution set out in Item No. 6 of this Notice.

Item No. 7: To consider and approve the regularization of appointment of Mr. Jacques Georges Florent Guglielmi (DIN: 10603100) as a Nominee Director of the Company

The Board of Directors of the Company, at its meeting held on 24th June, 2026, based on the recommendation of the Nomination and Remuneration Committee and pursuant to the nomination right of Corn Products Development Inc. ("Investor") under the Share Subscription Agreement dated 28th May, 2026 and the Shareholders' Agreement dated 28th May, 2026 ("SHA"), appointed Mr. Jacques Georges Florent Guglielmi (DIN: 10603100) as an Additional Director in the category of Nominee Director, representing the Investor, with effect from 24th June, 2026, pursuant to Section 161(1) of the Companies Act, 2013 ("Act").

In terms of Section 161(1) of the Act, Mr. Jacques Georges Florent Guglielmi holds office as an Additional Director up to the date of the ensuing Annual General Meeting of the Company. Accordingly, the approval of the Members is sought for ratification and approval of his appointment as a Nominee Director of the Company.

Pursuant to the terms of the SHA, the Investor has the right to nominate a Director on the Board of the Company for a period of 5 (five) years. Accordingly, it is proposed that Mr. Jacques Georges Florent Guglielmi be appointed and continue as a Nominee Director of the Company for a period of five (5) years in accordance with the terms of the SHA.

In terms of the Articles of Association of the Company, a Nominee Director is not liable to retire by rotation.

The Company has received the requisite consent, disclosures, declarations and other documents from Mr. Jacques Georges Florent Guglielmi confirming his willingness and eligibility to act as a Director of the Company and confirming that he is not disqualified from being appointed as a Director under the provisions of the Act and other applicable laws.

The Board of Directors, based on the recommendation of the Nomination and Remuneration Committee and considering the nomination right of the Investor under the SHA, is of the opinion that the continuation of Mr. Jacques Georges Florent Guglielmi as a Nominee Director would be in the best interests of the Company. Accordingly, the Board recommends the resolution set out at Item No. 7 of the accompanying Notice for approval of the Members by way of an Ordinary Resolution.

Except Mr. Jacques Georges Florent Guglielmi, none of the Directors, Key Managerial Personnel of the Company or their respective relatives is, in any way, concerned or interested, financially or otherwise, in the resolution set out at Item No. 7 of the accompanying Notice, except to the extent of their respective shareholding, if any, in the Company.

The requisite particulars of Mr. Jacques Georges Florent Guglielmi pursuant to the applicable provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are provided in the Annexure to this Notice.

Item No. 8: To consider and approve the appointment of Mr. Niraj Yogeshbhai Shah (DIN: 06362791) as an Independent Director of the Company

The Board of Directors of the Company, at its meeting held on 24th June, 2026, based on the recommendation of the Nomination and Remuneration Committee, appointed Mr. Niraj Yogeshbhai Shah (DIN: 06362791) as an Additional Director in the category of Independent Director of the Company with effect from 24th June, 2026, pursuant to Section 161(1) of the Companies Act, 2013 ("Act").

The Board, after considering the qualifications, experience, expertise and background of Mr. Niraj Yogeshbhai Shah and based on the recommendation of the Nomination and Remuneration Committee, is of the opinion that his association with the Company as an Independent Director would be beneficial to the Company.

In terms of Section 161(1) of the Act, Mr. Niraj Yogeshbhai Shah holds office as an Additional Director up to the date of the ensuing Annual General Meeting of the Company. Accordingly, the approval of the Members is sought for his appointment as an Independent Director of the Company.

Mr. Niraj Yogeshbhai Shah has furnished his consent to act as a Director and has submitted the requisite declarations and confirmations regarding his eligibility for appointment and his independence in accordance with the provisions of Section 149(6) of the Act and Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations"). He has also confirmed that he is not disqualified from being appointed as a Director under the Act and that he has not been debarred from holding the office of Director by virtue of any order of SEBI or any other statutory or regulatory authority.

The Company has also received a declaration from Mr. Niraj Yogeshbhai Shah confirming that he meets the criteria of independence as prescribed under the Act and the SEBI LODR Regulations and that he is eligible to be appointed as an Independent Director of the Company.

Pursuant to Section 149(10) of the Act and Regulation 25(2A) of the SEBI LODR Regulations, the appointment of Mr. Niraj Yogeshbhai Shah as an Independent Director requires the approval of the Members by way of an Ordinary Resolution.

Accordingly, it is proposed to appoint Mr. Niraj Yogeshbhai Shah as an Independent Director of the Company for a term of three (3) consecutive years commencing from the date of this Annual General Meeting, and he shall not be liable to retire by rotation.

The Board of Directors, based on the recommendation of the Nomination and Remuneration Committee and considering the qualifications, experience, expertise and independence of Mr. Niraj Yogeshbhai Shah, is of the opinion that his appointment as an Independent Director would be in the best interests of the Company. Accordingly, the Board recommends the resolution set out at Item No. 8 of the accompanying Notice for approval of the Members by way of a Special Resolution.

Except Mr. Niraj Yogeshbhai Shah, none of the Directors, Key Managerial Personnel of the Company or their respective relatives is, in any way, concerned or interested, financially or otherwise, in the resolution set out at Item No. 8 of the accompanying Notice, except to the extent of their respective shareholding, if any, in the Company.

The requisite particulars of Mr. Niraj Yogeshbhai Shah pursuant to the applicable provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are provided in the Annexure to this Notice.

Item No. 09: Approval of Remuneration payable to Mr. Gouthamchand Sohanlal Chowdhary, Chairman & Managing Director, Mr. Sambhav Gautam Chowdhary, Joint Managing Director, and Mr. Shreyans Gautam Chowdhary, Joint Managing Director, under Section 197 read with Schedule V of the Companies Act, 2013 and Regulation 17(6)(e) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

The Company is presently headed by three Executive Directors — Mr. Gouthamchand Sohanlal Chowdhary (DIN: 00196397), Chairman & Managing Director, Mr. Sambhav Gautam Chowdhary (DIN: 01370802), Joint Managing Director, and Mr. Shreyans Gautam Chowdhary (DIN: 01759527), Joint Managing Director — each of whom belongs to the promoter group of the Company and is related to one another.

Under Section 197(1) of the Companies Act, 2013, where a public company has more than one managing director, whole-time director or manager, the aggregate remuneration payable to such persons, without the approval of Members by Special Resolution, shall not exceed 10% of the net profits of the Company for the relevant financial year, computed in the manner laid down in Section 198. Separately, under Regulation 17(6)(e)(ii) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, where a listed entity has more than one executive director who is

a promoter or a member of the promoter group, the aggregate annual remuneration payable to such directors, without the approval of Members by Special Resolution, shall not exceed 5% of the net profits of the listed entity, similarly computed under Section 198.

On the Company's standalone net profit of ₹34.45 crore for the financial year ended 31st March, 2026 (as adjusted under Section 198 of the Companies Act, 2013), the aggregate remuneration payable to the three Executive Directors without Members' approval would be limited to provisions mentioned under Regulation 17(6)(e)(ii) and under Section 197(1). The remuneration proposed to be paid to the three Executive Directors in aggregate, being ₹5.40crore per annum, exceeds this threshold, and the approval of the Members by way of Special Resolution(s) is accordingly sought.

The Nomination and Remuneration Committee and the Board of Directors, at their respective meetings held on 13th August, 2026 have recommended and approved the aforesaid remuneration, having regard to the responsibilities discharged by the Executive Directors, the Company's financial performance and growth plans (including the ongoing capacity expansion at Dhule), and remuneration levels prevailing amongst comparable listed peers in the industry.

None of the Directors, Key Managerial Personnel of the Company, or their respective relatives, except Mr. Gouthamchand Sohanlal Chowdhary, Mr. Sambhav Gautam Chowdhary and Mr. Shreyans Gautam Chowdhary, being the appointees, and their relatives, to the extent of their shareholding, if any, in the Company, and to the extent of the remuneration payable to them as set out herein, are in any way concerned or interested, financially or otherwise, in the resolution set out at Item No. 1,6 & 7 of this Notice.

The Board of Directors recommends the Special Resolution set out at Item No. 09 for approval of the Members.

Date: 13th August, 2026
Place: Ahmedabad

By order of the Board of Directors,
For **Sanstar Limited**

Regd. Office:
Sanstar House Nr. Parimal Under Bridge,
Opp. Suvidha Shopping Centre, Paldi,
Ahmedabad, Gujarat, India, 380007

Fagun Harsh Shah
Company Secretary and Compliance Officer
Membership No:62163

Information pursuant to Regulation 36 (3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and SS-2 on General Meetings issued by Institute of Company Secretaries of India, regarding directors proposed to be appointed or re-appointed:

ITEM NO. 02:

To Re- appoint a director in the place of Mr. Shreyans Gautam Chowdhary (DIN: 01759527), who retires by rotation and being eligible, offers himself for re-appointment.

Name of the Director	Mr. Shreyans Gautam Chowdhary
Date of Birth	18-03-1985
Designation	Joint Managing Director
DIN	01759527
Age	41 Year
Date of First Appointment	22-02-2012
Current Term	5 years
Expertise in specific functional area / Brief resume	Mr. Shreyans Gautam Chowdhary looks after the complete operations, structuring suitable and potential expansions for the company.
Experience	Shreyans Gautam Chowdhary is the Joint Managing Director and one of the Promoters of our Company. He has been associated with the Company since February 22, 2012. He holds a bachelor's degree in engineering from the Gujarat University and master's degree of Science in Management with a Specialism in Marketing from The City University London Sir John Cass Business School. He has served on the board of Sanstar Biopolymers Limited (merged with our Company vide order dated November 23, 2023 passed by NCLT, Ahmedabad) for a period of 13 years since March 30, 2011. He is responsible for management of commercial and sales related aspects.
Qualification	B. E. with Gujarat University and MSc with University London Sir John Cass Business School
Terms of Appointment	For the period of 5 years
Details of remuneration sought to be paid	₹ 1,80,00,000/- per annum
Shareholding in Sanstar Limited	3,19,65,000 (Three Crore Nineteen Lakh Sixty-Five Thousand) Equity Shares of ₹ 10/- (Rupees Ten only) each, representing 15.96% of the total paid-up equity share capital of the Company.
Relationship with other Directors and Key Managerial Personnel	Son of Goutamchand Sohanlal Chowdhary and Brother of Sambhav Gautam Chowdhary
Name of Listed entities resigned in last 3 years	NIL
Directorships in other Listed Companies as on March 31, 2026	NIL
Chairman/Member of Committees of other Listed Companies as on March 31, 2026	No
Number of Meetings attended	Mr. Shreyans Gautam Chowdhary attended all the Meetings of the Board of Directors and of the Committee(s) of the Board of which he is a member, held during the Financial Year 2025-26
Notice period	No

ITEM NO. 03:

To re-appoint Mr. Gouthamchand Sohanlal Chowdhary (DIN: 00196397) as Managing Director of the Company

Name of the Director	Mr. Gouthamchand Sohanlal Chowdhary
Date of Birth	25-12-1957
Designation	Managing Director
DIN	00196397
Age	68 Year
Date of First Appointment	22-02-2012
Current Term	5 years
Expertise in specific functional area / Brief resume	He Has served on the Board of Sanstar Limited for over 38 years Supervises the overall functions of the Company and is responsible for overseeing the strategic growth.
Experience	Gouthamchand Sohanlal Chowdhary is one of the Promoters of our Company and has been associated with our Company since February 22, 2012. He has completed his schooling from Monfort School Yercaud, Tamil Nadu. He has served on the board of Sanstar Biopolymers Limited (merged with our Company vide order dated November 23, 2023 passed by NCLT, Ahmedabad) for a period of 38 years since September 27, 1985. He supervises the overall functions of our Company and is responsible for overseeing the strategic growth initiatives and expansion plans.
Qualification	Under Graduate
Terms of Appointment	For the period of 5 years
Details of remuneration sought to be paid	₹ 1,80,00,000/- per annum
Shareholding in Sanstar Limited	1,48,01,100 (One Crore Forty-Eight Lakh One Thousand One Hundred) Equity Shares of ₹ 10/- (Rupees Ten only) each, representing 7.39% of the total paid-up equity share capital of the Company.
Relationship with other Directors and Key Managerial Personnel	Father of Sambhav Gautam Chowdhary and Shreyans Gautam Chowdhary
Name of Listed entities resigned in last 3 years	NIL
Directorships in other Listed Companies as on March 31, 2026	NIL
Chairman/Member of Committees of other Listed Companies as on March 31, 2026	No
Number of Meetings attended	Mr. Gouthamchand Sohanlal Chowdhary attended all the Meetings of the Board of Directors and of the Committee(s) of the Board of which he is a member, held during the Financial Year 2025-26
Notice period	No

ITEM NO. 04:

To re-appoint Mr. Sambhav Gautam Chowdhary (DIN: 01370802) as a Joint Managing Director of the Company

Name of the Director	Mr. Sambhav Gautam Chowdhary
Date of Birth	23/06/1983
Designation	Joint Managing Director
DIN	01370802
Age	43 years
Date of First Appointment	22-02-2012
Current Term	5 years
Expertise in specific functional area / Brief resume	Mr. Sambhav Chowdhary looks after the complete operations, structuring suitable and potential expansions for the company.
Experience	Sambhav Gautam Chowdhary is the Joint Managing Director and one of the Promoters of our Company. He has been associated with the Company since February 22, 2012. He holds a bachelor's degree in engineering from the Gujarat University. He has served on the board of Sanstar Biopolymers Limited (merged with our Company vide order dated November 23, 2023 passed by NCLT, Ahmedabad) for a period of 13 years since March 30, 2011. During the year 2005-06, he was employed with Infosys Technologies Limited. He is responsible for day-to-day operations and expansion plans of the Company.
Qualification	B. E. with Gujarat University
Terms of Appointment	Mr. Sambhav Gautam Chowdhary is an Executive Director of the Company, liable to retire by rotation
Details of remuneration sought to be paid	₹ 1,80,00,000/- per annum
Shareholding in Sanstar Limited	3,21,00,000 (Three Crore Twenty-One Lakh) Equity Shares of ₹ 10/- (Rupees Ten only) each, representing 16.03% of the total paid-up equity share capital of the Company.
Relationship with other Directors and Key Managerial Personnel	Son of Goutamchand Sohanlal Chowdhary and Brother of Shreyans Gautam Chowdhary
Name of Listed entities resigned in last 3 years	NIL
Directorships in other Listed Companies as on March 31, 2026	NIL
Chairman/Member of Committees of other Listed Companies as on March 31, 2026	No
Number of Meetings attended	Mr. Sambhav Gautam Chowdhary attended all the Meetings of the Board of Directors and of the Committee(s) of the Board of which he is a member, held during the Financial Year 2025-26
Notice period	No

ITEM NO. 05:

To re-appoint Mr. Shreyans Gautam Chowdhary (DIN: 01759527) as a Joint Managing Director of the Company

Name of the Director	Mr. Shreyans Gautam Chowdhary
Date of Birth	18-03-1985
Designation	Joint Managing Director
DIN	01759527
Age	41 years
Date of First Appointment	22-02-2012
Current Term	5 years
Expertise in specific functional area / Brief resume	Mr. Shreyans Gautam Chowdhary looks after the complete operations, structuring suitable and potential expansions for the company.
Experience	Shreyans Gautam Chowdhary is the Joint Managing Director and one of the Promoters of our Company. He has been associated with the Company since February 22, 2012. He holds a bachelor's degree in engineering from the Gujarat University and master's degree of Science in Management with a Specialism in Marketing from The City University London Sir John Cass Business School. He has served on the board of Sanstar Biopolymers Limited (merged with our Company vide order dated November 23, 2023 passed by NCLT, Ahmedabad) for a period of 13 years since March 30, 2011. He is responsible for management of commercial and sales related aspects.
Qualification	B. E. with Gujarat University and MSc with University London Sir John Cass Business School
Terms of Appointment	For the period of 5 years
Details of remuneration sought to be paid	₹ 1,80,00,000/- per annum
Shareholding in Sanstar Limited	3,19,65,000 (Three Crore Nineteen Lakh Sixty-Five Thousand) Equity Shares of ₹ 10/- (Rupees Ten only) each, representing 15.96% of the total paid-up equity share capital of the Company.
Relationship with other Directors and Key Managerial Personnel	Son of Goutamchand Sohanlal Chowdhary and Brother of Sambhav Gautam Chowdhary
Name of Listed entities resigned in last 3 years	NIL
Directorships in other Listed Companies as on March 31, 2026	NIL
Chairman/Member of Committees of other Listed Companies as on March 31, 2026	No
Number of Meetings attended	Mr. Shreyans Gautam Chowdhary attended all the Meetings of the Board of Directors and of the Committee(s) of the Board of which he is a member, held during the Financial Year 2025-26
Notice period	No

ITEM NO. 07:

To consider and approve the ratification of appointment of Mr. Jacques Georges Florent Guglielmi (DIN: 10603100) as a Nominee Director of the Company

Name of the Director	Mr. Jacques Georges Florent Guglielmi
Date of Birth	08/01/1968
Designation	Nominee Director of Corn Products Development Inc
DIN	10603100
Age	58 Years
Date of First Appointment	24-06-2026
Current Term	Appointed as Additional Director with effect from 24th June, 2026; proposed to continue as Nominee Director for a period of 5 (five) years in accordance with the terms of the Shareholders' Agreement dated 28th May, 2026, subject to approval of the Members.
Expertise in specific functional area / Brief resume	Mr. Jacques Georges Florent Guglielmi is the Vice President, Asia-Pacific and Global Pharma Beauty & Home – Singapore COO, PureCircle @ Ingredion Incorporated. He has also served as the Vice President and General Manager – China-Shanghai @ Ingredion Incorporated.
Experience	Mr. Jacques Guglielmi has over 30 years of experience in senior management and leadership positions with leading multinational companies including Ingredion, Solvay, Henkel, Baker Petrolite/Baker Hughes Group and BASF. He has been associated with Ingredion since February 2019 and currently serves as Vice President, APAC & Global Pharma, Beauty & Home and COO, PureCircle - Shanghai. He has extensive experience in managing P&L, business strategy, international operations, M&A, strategic investments, sales and marketing, innovation and business transformation. He has managed large multinational teams and businesses across Asia-Pacific, Europe and the America.
Qualification	Engineering Degree in Chemistry from École Nationale Supérieure de Chimie de Paris; Master's Degree in Advanced Materials; Master's Degree in Marketing from HEC Paris; INSEAD International Director Programme – Board Certification.
Terms of Appointment	Appointment as Nominee Director representing Corn Products Development Inc., not liable to retire by rotation, in accordance with the Articles of Association of the Company and for a period of 5 (five) years in accordance with the terms of the Shareholders' Agreement dated 28th May, 2026, subject to approval of the Members and applicable laws.
Details of remuneration sought to be paid	N.A.
Shareholding in Sanstar Limited	NIL
Relationship with other Directors and Key Managerial Personnel	NIL
Last Remuneration drawn	NIL
Name of Listed entities resigned in last 3 years	NIL
Directorships in other Listed Companies as on March 31, 2026	NA
Chairman/Member of Committees of other Listed Companies as on March 31, 2026	NIL
Number of Meetings attended	NA

ITEM NO. 8:

To consider and approve the appointment of Mr. Niraj Yogeshbhai Shah (DIN: 06362791) as an Independent Director of the Company

Name of the Director	Mr. Niraj Yogeshbhai Shah
Date of Birth	04/04/1980
Designation	Additional Independent Director
DIN	06362791
Age	46 Years
Date of First Appointment	24-06-2026
Current Term	Appointed as Additional Director in the category of Independent Director with effect from 24th June, 2026. Proposed to be appointed as Independent Director for a term of 3 (three) consecutive years commencing from the date of the ensuing Annual General Meeting.
Expertise in specific functional area / Brief resume	Mr. Niraj Yogeshbhai Shah is an entrepreneur and business leader with over two decades of experience in the textile and apparel industry. He currently serves as the Managing Director of Rajkrupa Textiles (India) Private Limited, a vertically integrated textile manufacturing and apparel business catering to leading international customers. He holds a Bachelor of Science and Master of Science degree in Textiles from North Carolina State University, USA. Mr. Shah has extensive experience in strategic planning, manufacturing operations, supply chain management, international business development, capital investments, corporate governance and organizational growth.
Experience	Over two decades of experience in the textile and apparel industry.
Qualification	Bachelor of Science and Master of Science degrees in Textiles from North Carolina State University, USA.
Terms of Appointment	Appointment as an Independent Director for a term of three (3) consecutive years commencing from the date of the ensuing Annual General Meeting. He shall not be liable to retire by rotation.
Details of remuneration sought to be paid	Sitting Fees of ₹3 lacs per annum
Shareholding in Sanstar Limited	NIL
Relationship with other Directors and Key Managerial Personnel	Not related to any Director of the Company.
Last Remuneration drawn	NIL
Name of Listed entities resigned in last 3 years	
Directorships in other Listed Companies as on March 31, 2026	NA
Chairman/Member of Committees of other Listed Companies as on March 31, 2026	NA
Number of Meetings attended	NA
Notice period	NA

DIRECTORS' REPORT

To,
The Members
SANSTAR LIMITED
[CIN: L10621GJ1982PLC072555]

Dear Shareholders,

Your directors take pleasure in presenting the 44th Directors Report together with Audited Financial Statements and the Auditor's Report for the Financial Year March 31, 2026. The Board extends a warm welcome to all our public shareholders and looks forward to your ongoing trust and support.

1. FINANCIAL RESULTS:

The audited financial statements of the Company for the financial year ended 31st March, 2026, have been prepared in accordance with the Accounting Standards (AS) as notified by the Ministry of Corporate Affairs and as amended from time to time.

A summary of the comparative financial performance of the Company for Financial Year 2025-26 and Financial Year 2024-25 is presented below:

(Amount in Crores)

PARTICULARS	For the year ended March 31, 2026	For the year ended March 31, 2026
Revenue from Operations	784.63	957.45
Other Income	11.78	14.01
Total Revenue	**796.41**	**971.46**
Cost of Material Consumed	538.45	711.33
Purchase of Stock-in-trade	11.14	00.00
Changes in inventories of finished goods, work-in-progress and stock-in-trade	(1.16)	(2.19)
Employee Benefits Expense	23.12	22.10
Finance Costs	1.37	7.53
Depreciation and Amortization	9.63	11.45
Other expenses	175.42	166.21
Total expenses	**757.97**	**916.43**
Profit/(loss) before Tax (EBT)	**38.44**	**55.03**
Tax expense:		
(a) Current tax expense	3.43	8.16
(b) Deferred tax	0.63	1.10
(c) Excess/ Shortage of tax earlier year	(0.07)	1.97
Profit After Tax	**34.45**	**43.80**
Earnings per share	**1.89**	**2.58**

2. STATE OF THE COMPANY'S AFFAIRS:

The Company is engaged in the manufacture and sale of maize-based specialty products, including native starch, modified starch and derivatives, for application across the food, animal nutrition, pharmaceutical and industrial sectors, with its principal manufacturing facilities located at Dhule (Maharashtra) and Kutch (Gujarat).

During the year under review, the Company's Revenue from Operations stood at ₹ 784.63 Crores (previous year: ₹ 957.45 Crores) and Profit After Tax stood at ₹ 34.45 Crores (previous year: ₹ 43.80 Crores), as set out in the Financial Results above. A detailed review of the Company's operational and financial performance, industry structure, opportunities, threats and outlook is provided in the Management Discussion and Analysis Report forming part of this Annual Report.

A significant milestone for the Company during the year was progress on the expansion of its native starch manufacturing capacity at the Dhule facility, funded through the proceeds of the Company's Initial Public Offering. The expanded capacity was subsequently commissioned on 12th May, 2026, increasing the Company's total installed capacity from 1,100 TPD to 2,350 TPD, with the associated derivatives facility expected to be commissioned during FY 2026-27.

Save as stated above and elsewhere in this Report, there has been no change in the business of the Company during the financial year ended March 31, 2026.

3. RESERVES:

The Board has not recommended to transfer any amount from Profit and Los to Reserve Account.

4. DIVIDEND:

Considering the ongoing phase of the Company and in view of the long-term interest of the Stakeholders, the Board believes that retaining the profits for internal deployment is prudent and hence wants to retain the earnings. Hence the Board has not recommended any dividend for the Financial Year ended on 31st March, 2026.

The Company is confident that the ongoing capacity will enable it to cater to the growing market demand, enhance its market share, and create sustained value for its stakeholders.

However, Company has adopted the Dividend Distribution Policy of the Company pursuant to Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, ("Listing Regulations"), which is available on the Company's website:- https://www.sanstar.in/wp-content/uploads/invpdfs/2023-24/Codes_and_Policies/K_Dividend_Distribution_Policy.pdf

5. CHANGE IN NATURE OF BUSINESS, IF ANY:

During the year under review, there has been no change in the Nature of the Business carried on by the company, its subsidiaries or classes of business in which the company has an interest.

6. MATERIAL CHANGES AND COMMITMENTS IF ANY AFFECTING THE FINANCIAL POSITION OF THE COMPANY:

Except for

(i) the increase in the Authorised and Paid-up Share Capital of the Company and the preferential allotment of 1,80,24,157 Equity Shares to Corn Products Development Inc. aggregating ₹ 198.27 Crores, together with the induction of new Directors on the Board, each as set out under Item Nos. 11 and 13 of this Report; and

(ii) the commissioning of the Company's expanded manufacturing capacity at its Dhule facility as set out under Item No. 1 of this Report, there have been no other material changes and commitments affecting the financial position of the Company which have occurred between the end of the financial year to which the financial statements relate and the date of this Report.

7. DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNAL IMPACTING THE GOING CONCERN STATUS AND COMPANY'S OPERATIONS IN FUTURE:

During the period under review, no significant and material order has been passed by the regulators, courts, tribunals impacting the going concern status and Company's operations in future.

8. CHANGE IN REGISTERED OFFICE OF THE COMPANY:

During the year under review, there was no change in the Registered office of the Company and the Company continues to hold its registered office at Sanstar House nr. Parimal Under Bridge, Opp. Suvidha Shopping Centre, Paldi, Ahmedabad, Gujarat, India, 380007.

9. DETAILS OF REVISION OF FINANCIAL STATEMENT OR THE REPORT:

The Company has not revised its financial statement or the Report in respect of any of the three preceding financial years either voluntarily or pursuant to the order of a judicial authority.

10. FINANCIAL PERFORMANCE:

Revenue from Operations for FY 2025-26 stood at ₹ 784.63 Crores as against ₹ 953.42 Crores in the previous year, and Total Expenditure for the year stood at ₹ 757.97 Crores. Profit Before Tax (EBT) for the year ended 31st March, 2026 stood at ₹ 38.44 Crores as against ₹ 55.03 Crores in the previous year.

The Directors remain optimistic about growing demand for the Company's products in the coming years and have undertaken cost-optimisation initiatives that are expected to strengthen the Company's financial performance over the medium to long term.

11. SHARE CAPITAL:

a. Authorised Share Capital

As on 31st March, 2026, the Authorised Share Capital of the Company was ₹ 38,00,00,000/- (Rupees Thirty-Eight Crore only) divided into 19,00,00,000 (Nineteen Crore) Equity Shares of ₹ 2/- (Rupees Two only) each.

Subsequent to the financial year end, pursuant to the approval of the Members at the Extra-Ordinary General Meeting held on 20th June, 2026, the Authorised Share Capital of the Company was increased to ₹ 50,00,00,000/- (Rupees Fifty Crore only), divided into 25,00,00,000 (Twenty-Five Crore) Equity Shares of ₹ 2/- (Rupees Two only) each, as on the date of this Report.

b. Paid Up Capital

As on 31st March, 2026, the Paid-up Share Capital of the Company was ₹ 36,44,88,500/- (Rupees Thirty-Six Crore Forty-Four Lakh Eighty-Eight Thousand Five Hundred only) divided into 18,22,44,250 (Eighteen Crore Twenty-Two Lakh Forty-Four Thousand Two Hundred and Fifty) Equity Shares of ₹ 2/- (Rupees Two only) each.
Subsequent to the financial year end, the Board of Directors at its meeting held on 24th June, 2026, allotted 1,80,24,157 (One Crore Eighty Lakh Twenty-Four Thousand One Hundred and Fifty-Seven) Equity Shares on a preferential basis to Corn Products Development Inc. at an issue price of ₹ 110/- per share (including a premium of ₹ 108/- per share), aggregating ₹ 198.27 Crores, pursuant to the approval of the Members and in-principle approval of the Stock Exchanges.

Consequent to the said allotment, the Paid-up Share Capital of the Company stands increased to ₹ 40,05,36,814/- (Rupees Forty Crore Five Lakh Thirty-Six Thousand Eight Hundred and Fourteen only) divided into 20,02,68,407 (Twenty Crore Two Lakh Sixty-Eight Thousand Four Hundred and Seven) Equity Shares of ₹ 2/- (Rupees Two only) each, as on the date of this Report.

c. Changes In Share Capital, If Any:

i. **Disclosure regarding issue of Equity Shares with Differential Rights**
The Company has not issued any Equity Shares with Differential Rights during the year under review.

ii. **Disclosure regarding issue of Employee Stock Options**
The Company has not provided any Stock Option Scheme to the employees.

iii. **Disclosure regarding issue of Sweat Equity Shares**
The Company has not issued any Sweat Equity Shares during the year under review.

iv. **Disclosure regarding Buy Back of Securities**
The Company has not bought back any of its securities during the year under review.

v. **Bonus Shares**
No Bonus Shares were issued during the year under review.

12. TRANSFER OF AMOUNTS TO INVESTOR EDUCATION AND PROTECTION FUND:

During the year under review, no amount was required to be transferred to the Investor Education and Protection Fund (IEPF) pursuant to Section 125 of the Companies Act, 2013, and the rules made thereunder, as the Company has not declared or paid any dividend during the financial year or in the years preceding it, and consequently, there is no unclaimed or unpaid dividend or other amount due for transfer to the IEPF.

13. BOARD OF DIRECTORS AND KEY MANAGERIAL PERSONNEL:

The composition of the Board of Directors is in accordance with Section 149 of the Companies Act, 2013 and Regulation 17 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, comprising an optimum combination of Executive and Independent Directors, including one Woman Director. The Executive Directors bring significant industrial and operational experience to the Board, while the Independent Directors collectively bring expertise across industry, banking, finance and law, thereby supporting effective deliberation, communication and governance at the Board level.

There was no change in the composition of the Board of Directors or the Key Managerial Personnel during the financial year ended March 31, 2026.

Subsequent to the close of the financial year and up to the date of this Report, the Board was reconstituted consequent to the preferential allotment of Equity Shares to Corn Products Development Inc., with the induction of Mr. Jacques Georges Florent Guglielmi as Nominee Director and Mr. Niraj Yogeshbhai Shah as an Additional Independent Director.

Accordingly, the composition of the Board of Directors and the Key Managerial Personnel of the Company as on the date of this Report is as under:

DIN	Name of Director/ Key Managerial Personnel	Designation
00196397	Gouthamchand Sohanlal Chowdhary	Managing Director
01370802	Sambhav Gautam Chowdhary	Joint Managing Director
01759527	Shreyans Gautam Chowdhary	Joint Managing Director
02724484	Aniket Sunil Talati	Independent Director
10373422	Atul Agarwal	Independent Director

DIN	Name of Director/ Key Managerial Personnel	Designation
09376887	Sejal Ronak Agrawal	Independent Director
06362791	Niraj Yogeshbhai Shah	Additional Independent Director
10603100	Jacques Georges Florent Guglielmi	Nominee Director
-	Harishkumar Shisupaldas Maheshwary	Chief Financial Officer
-	Fagun Harsh Shah	Company Secretary & Compliance Officer

None of the Directors of the Company are disqualified from being appointed or continuing as Directors under the provisions of Section 164(2) of the Companies Act, 2013.

During the financial year under review, there was no appointment or resignation of any Director of the Company. The changes in the composition of the Board that occurred after the close of the financial year and up to the date of this Report have been duly effected in accordance with the applicable provisions of the Companies Act, 2013 and are stated above.

14. RETIREMENT BY ROTATION:

Mr. Shreyans Gautam Chowdhary (DIN: 01759527), Joint Managing Director, liable to retire by rotation, and being eligible, have offered himself for re-appointment at the AGM. The Notice convening the AGM forming part of this Annual Report, includes the proposal for re-appointment and the requisite disclosures under Section 102 of the Act, Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") and Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India.

15. DECLARATION BY INDEPENDENT DIRECTORS:

In terms of Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, each Independent Director has furnished a declaration confirming that he/she meets the criteria of independence and is not disqualified from continuing as an Independent Director of the Company. In the opinion of the Board, the Independent Directors possess the requisite integrity, expertise and experience (including proficiency, as applicable) and fulfil the conditions specified in the Act and the Listing Regulations. The Independent Directors have also confirmed their compliance with the Company's Code of Business Conduct.

16. FAMILIARIZATION PROGRAMMES:

The Company has a defined policy on the Familiarization Programme for Directors, aimed at ensuring continuous awareness and engagement.

The Board is regularly apprised of any amendments, regulatory changes, or emerging market trends, irrespective of the sectoral relevance. In addition, all strategic and operational communications relevant to the Company are appropriately shared with the Independent Directors. The Company also maintains updated disclosures on its website regarding the Familiarization Programmes conducted for its directors, in line with applicable regulatory requirements.

The Familiarisation Programme for Independent Directors is uploaded on the website of the Company, and is accessible at https://sanstar.in/investors-relations/codes-and-policies/

17. CODE OF CONDUCT BY DIRECTORS, MANAGEMENT AND SENIOR EMPLOYEE:

The Company has adopted Code of Conduct for the Directors and Senior Management of the Company to provide clear guidance on principles such as integrity, transparency, business ethics and to set up standards for compliance of Corporate Governance. A copy of same is available at the website of the Company at https://sanstar.in/investors-relations/codes-and-policies/.

All members of the Board of Directors and Senior Management Personnel had affirmed compliance with the Code of Conduct and a declaration to this effect signed by the Managing Director forms part of this Corporate Governance Report, which forms part of this Annual Report.

Further, Company has adopted a Code of Conduct for Prohibition of Insider Trading to regulate, monitor and report trading by insiders for prevention misuse of Unpublished Price Sensitive Information. A copy of same is available at the website of the Company at https://sanstar.in/investors-relations/codes-and-policies/.

The Company has in place the system to trace the movement of Unpublished Price Sensitive Information and regular awareness is created for the Directors, Promoters, Key Managerial Personnel and designated employees/ persons.

18. MEETINGS OF THE BOARD:

During the Financial Year ended 31st March, 2026, the, Board of Directors met Four (4) times, on 30th May 2025, 14th August, 2025, 14th November, 2025 and 13th February, 2026. The intervening gap between any two consecutive Board Meetings did not exceed one hundred and twenty (120) days, in compliance with Section 173(1) of the Companies Act, 2013 and Secretarial Standard-1 issued by the Institute of Company Secretaries of India.

The composition of the Board of Directors and the attendance of each Director at the Board Meetings held during the year are set out below:

Date of Board Meetings	Number of Directors to whom notice of the board meeting was given	Number of Directors attended the Meeting
30-05-2025	6	6
14-08-2025	6	6
14-11-2025	6	6
13-02-2026	6	6

19. MEETING OF INDEPENDENT DIRECTORS:

In terms of Schedule IV to the Companies Act, 2013 and Regulation 25(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a separate meeting of the Independent Directors was held on 13th February, 2026, without the presence of Non-Independent Directors and members of the management, to review:

a. the performance of the Non-Independent Directors and the Board as a whole;
b. the performance of the Chairperson of the Company, taking into account the views of the Executive and Non-Executive Directors; and
c. the quality, quantity and timeliness of flow of information between the Company's management and the Board that is necessary for the Board to effectively and reasonably perform its duties.

All the Independent Directors of the Company were present at the meeting.

20. COMMITTEES:

In compliance with applicable statutory requirements, the Board has constituted various Committees to ensure focused oversight and effective governance. Each Committee is guided by its terms of reference approved by the Board, which set out its composition, scope, powers, duties, functions and responsibilities, and are periodically reviewed to ensure continued relevance and alignment with the Company's evolving business needs and regulatory framework. The Board takes informed decisions on matters under its consideration based on the recommendations, suggestions and observations made by these Committees, and during the year under review, the Board accepted all such recommendations.

As on March 31, 2026, there were Four Board Committees, namely:

a) Audit Committee
b) Nomination and Remuneration Committee
c) Stakeholders' Relationship Committee
d) Corporate Social Responsibility Committee

The Company Secretary acts as the Secretary to the abovementioned Committees.

A detailed note on the composition of the Board and its Committees, including their terms of reference, the number of Committee meetings held during FY 2025-26, and attendance of the members, is provided in the Report on Corporate Governance forming part of this Annual Report. The composition and terms of reference of all Committees of the Board are in line with the provisions of the Companies Act, 2013 and the SEBI Listing Regulations.

21. COMPANY'S POLICY ON DIRECTORS' APPOINTMENT AND REMUNERATION:

The provisions of Section 178(1) relating to constitution of Nomination and Remuneration Committee are applicable to the Company and hence the Company has devised policy relating to appointment of Directors, payment of Managerial remuneration, Directors' qualifications, positive attributes, independence of Directors and other related matters as provided under Section 178(3) of the Companies Act, 2013 the same is available on company's website.

22. PARTICULARS OF EMPLOYEES:

The Company continues to foster a performance-driven and inclusive culture, placing strong emphasis on employee development, engagement, and overall well-being. The Board of Directors places on record its sincere appreciation for the dedication, professionalism, and commitment demonstrated by all employees, which has been instrumental in driving the Company's sustained performance and long-term growth.

Disclosures pertaining to remuneration and other details as required under Section 197(12) of the Act, read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, as amended, are set out in **Annexure-D** to this Report. None of the employees of the Company received remuneration during the financial year 2025-26 in excess of the limits specified under Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, and accordingly, no separate statement under the said Rule is annexed to this Report.

23. SUBSIDIARY & ASSOCIATE COMPANIES:

As on 31st March, 2026, Company doesn't have any Subsidiary & Joint Venture and Associate Companies.

24. DIRECTORS' RESPONSIBILITY STATEMENT:

Apart from being on the Board and approving strategic and operational decisions, your Directors have certain responsibilities as well towards you, our fellow Members and hence pursuant to the requirement clause (c) of sub-section (3) of Section 134 of the Companies Act, 2013, your Directors confirm that:

(a) In the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;

(b) The directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period;

(c) The directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;

(d) The directors had prepared the annual accounts on a going concern basis; and

(e) The Directors have laid down internal financial controls and that such internal financial controls are adequate and operating effectively.

(f) The directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

25. INTERNAL FINANCIAL CONTROL:

The Company has laid down adequate Internal Financial Controls with reference to the financial statements, commensurate with the size, scale and complexity of its operations. Based on the internal control systems and the assurance received from the Management, together with the review conducted by the Statutory Auditors, the Board is of the opinion that the Internal Financial Controls of the Company are adequate and were operating effectively during the financial year 2025-26. During the year under review, no material weakness or serious observation was reported by the Statutory Auditors in relation to the design or operation of such controls.

26. DISCLOSURES PURSUANT TO THE COMPANIES ACT, 2013:

Section 134 of the Act enjoins upon the Board a responsibility to make out its report to the shareholders and attach the said report to financial statements laid before the shareholders at the annual general meeting, in pursuance of Section 129 of the Act.

The provisions of Section 134, which enumerates the disclosures required to be made in the Board's Report, are applicable to the Directors' Report for the financial year commencing on or after 1st April, 2014.

27. DETAILS IN RESPECT OF FRAUDS REPORTED BY AUDITORS UNDER SUB-SECTION (12) OF SECTION 143:

Your directors confirm that they have taken all necessary steps to prevent fraud on or by the Company. Further, the Statutory Auditors have not reported any instance of fraud committed against the Company by its officers or employees under Section 143(12) of the Act during the year under review.

28. PARTICULARS OF LOANS / GUARANTEES / INVESTMENT:

The particulars of loans, guarantees and investments made by the Company during the year, in accordance with Section 186 of the Companies Act, 2013, are provided in the notes to the Standalone and Consolidated Financial Statements forming part of this Annual Report. The aggregate of such loans, guarantees and investments was within

the limits specified under Section 186(2) of the Act, and accordingly, no special resolution under Section 186(3) was required. The Audit Committee reviewed and approved the loans, guarantees and investments made during the year, in accordance with its terms of reference, and the said limit has not been exceeded as on the date of this Report.

29. DEPOSITS:

During the year under review, the Company has neither accepted nor renewed any deposits within the meaning of Section 73 and Section 76 of the Companies Act, 2013, read with the Companies (Acceptance of Deposits) Rules, 2014. Accordingly, there are no particulars to report under Rule 8(5)(v) and (vi) of the Companies (Accounts) Rules, 2014.

30. CREDIT RATINGS:

During the financial year under review the Company has been re-affirmed following Credit Ratings by CARE Ratings Limited reaffirming the rating while the outlook has been revised to positive:

Instrument/ Facility	Rating
Long-term/ Short term bank facilities	CARE BBB+; Stable/ CARE A2
Short-term bank facilities	CARE A2

31. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES:

The contracts, arrangements and transactions entered into by the Company during the Financial year with related parties were in the ordinary course of business and were at arm's length. Also, all those transactions were in accordance with the provisions of the Companies Act, 2013, read with the rules issued thereunder. Members may note that there are no materially significant related party transactions made by the Company with its promoters, Directors, Key Managerial Personnel or any other designated persons which may have a potential conflict with the interest of the Company at large. Particulars of material contract or arrangements or transactions at arm's length basis is disclosed as per the prescribed form AOC-2 forms an integral part of this Report and is annexed herewith as "**Annexure-A**."

All Related Party Transactions were placed before the Audit Committee. Prior omnibus approval of the Audit Committee was obtained for the transactions which are of unforeseen or repetitive in nature.

Further, the details of Related Party Transactions are set out in notes to the Standalone and Consolidated Financial Statements. The Policy on Related Party Transactions approved by the Board can be accessed on the Company's website at the following link https://sanstar.in/investors-relations/codes-and-policies/

32. CORPORATE SOCIAL RESPONSIBILITY POLICY:

Corporate social responsibility forms an integral part of your Company's business activities. The Company carries out its corporate social responsibility initiatives not just in letter but also in spirit and thus has touched thousands of lives across India.

In compliance with Section 135 of the Act, read with Companies (Corporate Social Responsibility Policy) Rules, 2014, the Company has adopted a CSR policy, which is available at:

The Annual Report on CSR activities in terms of the requirements of Companies (Corporate Social Responsibility Policy) Rules, 2014 is enclosed at "**Annexure-B"**, which forms a part of this Board's Report.

For the Financial year 2025-26, the amount to be spent towards CSR activities works out to ₹ 1,32,25,919/-. For FY 2025–26, the Company was required to incur ₹ 1,32,25,919/- towards CSR activities. During the year, the Company spent ₹1,17,66,000/- and additionally adjusted ₹15,28,565/- of surplus expenditure carried forward from the previous financial year against the current obligation. After considering these adjustments, the surplus available for carry forward to future years amounts to ₹68,646/-

33. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO:

The information on conservation of energy, technology absorption, foreign exchange earnings and outgo as required under Rule 8(3) of the Companies (Accounts) Rules, 2014 is appended hereto as "**Annexure – C**" and forms part of this report.

34. RISK MANAGEMENT:

The Company has in place a robust risk management framework to identify, evaluate, and mitigate various risks across its operations. The

framework is designed to safeguard the Company's assets, ensure regulatory compliance, and support

the achievement of strategic objectives. Key risks are periodically reviewed by the Board and the Audit Committee, and appropriate mitigation strategies are implemented to address emerging risks. These include, but are not limited to, risks related to market volatility, raw material price fluctuations, regulatory changes, operational disruptions, environmental and sustainability factors, information security threats, and financial liquidity. Considering the ongoing expansion and diversification initiatives, the Company continues to strengthen its risk management practices by:

- Enhancing internal controls and operational oversight mechanisms
- Improving supply chain resilience and customer credit monitoring
- Embedding sustainability and ESG-related risks into strategic decision-making
- Leveraging technology for real-time risk assessment and mitigation
- Monitoring geopolitical developments that may affect supply chains, export-import regulations, energy pricing, and investor sentiment.

The Board of Directors affirms that the Company's risk management system is adequate and commensurate with the size and complexity of its operations, and provides reasonable assurance that risks are being effectively monitored and managed.

35. DISCLOSURES OF ESTABLISHMENT OF VIGIL MECHANISM:

The Company has established a Vigil Mechanism, in terms of Section 177(9) and (10) of the Companies Act, 2013 read with Rule 7 of the Companies (Meetings of Board and its Powers) Rules, 2014, and Regulation 22 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, to enable Directors and Employees to report genuine concerns or grievances, including instances of unethical behaviour, actual or suspected fraud, or violation of the Company's Code of Conduct. The Vigil Mechanism provides adequate safeguards against victimisation of persons availing of the mechanism and provides direct access to the Chairman of the Audit Committee in exceptional cases. The oversight of the Vigil Mechanism vests with the Audit Committee of the Company. No personnel of the Company have been denied access to the Audit Committee in this regard.

The Vigil Mechanism/Whistle Blower Policy of the Company is available on the Company's website at Codes and Policies - Sanstar.

During the financial year under review, no complaints or concerns were received under the Vigil Mechanism, and there were no instances of fraud reported to the Audit Committee or the Board.

36. COMPANY'S POLICIES:

The Company has adopted a comprehensive framework of policies to govern ethical conduct, regulatory compliance, risk management and strategic decision-making, in accordance with the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"). The key policies of the Company, all of which are available on the Company's website at [weblink], are as under:

1. **Corporate Social Responsibility Policy** — adopted pursuant to Section 135 of the Companies Act, 2013 read with the Companies (Corporate Social Responsibility Policy) Rules, 2014, guiding the Company's approach to social impact, sustainability and community engagement.
2. **Policy on Related Party Transactions** — adopted pursuant to Section 188 of the Companies Act, 2013 and Regulation 23 of the Listing Regulations, establishing safeguards and transparency in transactions with related parties.
3. **Policy for Determination of Materiality of Events/Information** — adopted pursuant to Regulation 30 of the Listing Regulations, ensuring timely and accurate disclosure of material events to the Stock Exchanges.
4. **Code of Conduct for Board of Directors and Senior Management Personnel** — adopted pursuant to Regulation 17(5) of the Listing Regulations, setting out the roles, responsibilities and ethical obligations of Directors and Senior Management.
5. **Vigil Mechanism / Whistle Blower Policy** — adopted pursuant to Section 177(9) and (10) of the Companies Act, 2013 and Regulation 22 of the Listing Regulations, providing a secure and confidential channel to report genuine concerns.
6. **Nomination and Remuneration Policy** (including criteria for payments to Non-Executive Directors) — adopted pursuant to Section 178(3) of the Companies Act, 2013 and Regulation 19 of the Listing Regulations, ensuring appointments and remuneration are merit-based and aligned with long-term organisational goals.
7. **Policy for Determining Material Subsidiaries** —

adopted pursuant to Regulation 16(1)(c) and Regulation 24 of the Listing Regulations, governing the monitoring and oversight of material subsidiaries.

8. **Code of Conduct to Regulate, Monitor and Report Trading by Insiders, and Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information** — adopted pursuant to Regulation 9 and Regulation 8, respectively, of the SEBI (Prohibition of Insider Trading) Regulations, 2015.
9. **Dividend Distribution Policy** — adopted pursuant to Regulation 43A of the Listing Regulations, setting out the parameters for distribution or retention of profits.
10. **Policy on Preservation of Documents and Archival Policy** — adopted pursuant to Regulation 9 and Regulation 30(8) of the Listing Regulations, defining guidelines for the preservation, retrieval and archival of documents and disclosures.
11. **Policy for Prevention, Prohibition and Redressal of Sexual Harassment at Workplace** — adopted pursuant to Section 19 of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, as referred to under Item No. 48 of this Report.

37. AUDITORS:

a. Statutory Auditors:

M/s. S. C. Bapna & Associates, Chartered Accountants (Firm Registration No. 115649W), were appointed as Statutory Auditors of the Company by the Members at the 41st Annual General Meeting held on 30th September, 2023, for a first term of five consecutive years, in accordance with Section 139(1) of the Companies Act, 2013. They shall hold office from the conclusion of the said Annual General Meeting until the conclusion of the 46th Annual General Meeting to be held in the year 2028.

The Auditor's Report for the financial year 2025-26 does not contain any qualification, reservation, adverse remark or disclaimer. The observations, if any, made by the Statutory Auditors, when read together with the relevant notes to the accounts and the accounting policies, are self-explanatory and do not call for any further comment or explanation by the Board under Section 134(3)(f) of the Companies Act, 2013.

b. Secretarial Auditors:

The Board, on the recommendation of the Audit Committee had appointed M/s. Keyur J. Shah & Associates, Practising Company Secretaries to undertake the Secretarial Audit of the Company for the FY 2025- 2026.

The Report of Secretarial Audit in form MR-3 in accordance with Section 204 of Companies Act, 2013 and Secretarial Compliance Report in accordance with Regulation 24A of SEBI Listing Regulations, for the FY 2025-26 is annexed to the Annual Report as "**Annexure-E"**. The Secretarial Auditor Report does not contain any qualification, reservation or adverse remarks Further as per the recent amendment under SEBI Listing Regulations pertaining to Appointment of Secretarial Auditor, M/s. Keyur J. Shah & Associates had given their consent to act as Secretarial Auditors, accordingly, the Board in the meeting held on May 23, 2026 recommended their appointment for financial year 2026-27, which is subject to approval of the members.

Accordingly, the Board, at its meeting held on May 23, 2026, after due deliberation on the tenure requirements under Regulation 24A(2) of the SEBI Listing Regulations (as amended with effect from April 1, 2025) and having regard to the Company's present requirements, has recommended the appointment of M/s. Keyur J. Shah & Associates as Secretarial Auditors of the Company for a period of one (1) year, for the Financial Year 2026-27 only, which is subject to approval of the Members. The resolution pertaining to the appointment forms part of the Notice convening the Annual General Meeting.

c. Internal Auditors:

In terms of Section 138 of the Act, and the relevant Rules, the Company appointed/ re-appointed M/s. Kamal M. Shah & Co., Chartered Accountants as Independent Internal Auditors of the Company for the Financial Year 2026-27. The Internal Auditor directly reports to the Audit Committee.

38. COMPLIANCE WITH THE SECRETARIAL STANDARD:

The Company has complied with the Secretarial Standards issued by The Institute of Company Secretaries of India (ICSI). The Company has devised proper systems to ensure compliance with its provisions and follows the same.

39. MAINTENANCE OF COST RECORDS:

Section 148 (1) of the Companies Act, 2013 read with Rule 3 of the Companies (Cost Records and Audit) Rules, 2014 prescribes for maintenance of Cost

records by certain class of Companies. Given the nature of services being rendered by the Company, the requirement of maintaining cost records under section 148(1) is not applicable.

40. DETAILS IN RESPECT OF ADEQUACY OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO THE FINANCIAL STATEMENTS:

The Company has adequate internal financial controls in place, commensurate with its size and the nature of its business. The Internal Financial Controls, with reference to financial statements as designed and implemented by the Company, are adequate. During the year under review, no material or serious observation has been received from the Statutory Auditors of the Company for inefficiency or inadequacy of such controls.

41. FAILURE TO IMPLEMENT ANY CORPORATE ACTION:

During the financial year under review, no corporate action (including dividend, bonus issue, rights issue or buy-back) was undertaken by the Company, and consequently, no instance of delay or non-compliance with the timelines prescribed under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the applicable SEBI circulars arose during the year. The preferential allotment of Equity Shares undertaken subsequent to the financial year end, as set out under Item No. 11 of this Report, was completed within the timelines prescribed under the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018.

42. ANNUAL RETURN:

Pursuant to Section 134(3)(a) and Section 92(3) of the Companies Act, 2013 read with Rule 12(1) of the Companies (Management and Administration) Rules, 2014, the Annual Return, for the FY 2025-2026 is available on the website of the Company at www.sanstar.in.

43. LOAN FROM DIRECTORS OR THEIR RELATIVES:

During the financial year under review, the Company has not accepted any loan or advance from its Directors or their relatives, and accordingly, there is no such amount that falls to be disclosed within the meaning of Rule 2(1)(c)(viii) of the Companies (Acceptance of Deposits) Rules, 2014.

44. MANAGEMENT DISCUSSION AND ANALYSIS:

In terms of Regulation 34(2)(e) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with Part B of Schedule V thereto, the Management Discussion and Analysis Report for the year under review is presented in a separate section forming part of this Annual Report.

45. CORPORATE GOVERNANCE REPORT AND CERTIFICATE FROM AUDITOR:

In terms of Regulation 34(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with Part C of Schedule V thereto, the Corporate Governance Report for the year ended 31st March, 2026, together with a Certificate from a Practising Company Secretary regarding compliance with the conditions of Corporate Governance as stipulated under Part E of Schedule V of the said Regulations, is provided in a separate section forming part of this Annual Report.

46. DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016:

Pursuant to Rule 8(5)(xi) of the Companies (Accounts) Rules, 2014, the Company confirms that no application was made, and no proceeding is pending, against the Company under the Insolvency and Bankruptcy Code, 2016, as at the end of the financial year and as on the date of this Report.

47. DIFFERENCE BETWEEN AMOUNT OF VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANK OR FINANCIAL INSTITUTIONS:

During the financial year under review, the Company has not undertaken any one-time settlement of loans obtained from banks or financial institutions. Accordingly, the disclosure of the difference between the amount of valuation done at the time of one-time settlement and the valuation done while availing the loan, as required under Rule 8(5)(xii) of the Companies (Accounts) Rules, 2014, does not arise.

48. DISCLOSURES PERTAINING TO THE SEXUAL HARASSMENT OF WOMEN AT THE WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013:

The Company is committed to providing a conducive work environment that is free from discrimination and harassment, including sexual harassment, and maintains a zero-tolerance approach in this regard. The Company has adopted a Policy for Prevention of Sexual Harassment of Women at Workplace and has constituted an Internal Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, to receive and address complaints of sexual harassment and to ensure a safe, secure and respectful working environment for all employees.

During the Financial Year 2025-26, the Company received Nil complaints of sexual harassment, and

there were no complaints pending disposal as on 31st March, 2026.

49. CHIEF FINANCIAL OFFICER (CFO) CERTIFICATION:

As required under Regulation 17(8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with Part B of Schedule II thereto, the Chief Financial Officer has certified the accuracy of the Financial Statements and the Cash Flow Statement, and the adequacy of the internal control systems for financial reporting, for the financial year ended 31st March, 2026. The said certificate forms part of the Corporate Governance Report.

50. LISTING FEES:

Your Company has paid the requisite Annual Listing Fees to National Stock Exchange of India Limited (Symbol: SANSTAR) and BSE Limited (Scrip Code: 544217), where its securities are listed.

51. APPRECIATION:

The Board of Directors places on record its appreciation for the continued support & cooperation extended by the Company's bankers, and expresses its gratitude to the Central and State Government authorities, the Ministry of Corporate Affairs, the Securities and Exchange Board of India, BSE Limited and the National Stock Exchange of India Limited, and other regulatory and statutory authorities, for their continued guidance and support. The Board also thanks the Company's customers, employees, vendors, consultants and shareholders for their confidence and contribution to the Company's growth.

Looking ahead, the Company remains focused on strengthening its manufacturing capabilities, deepening its product portfolio across food, animal nutrition, pharmaceutical and industrial applications, and expanding its domestic and export presence, while continuing to invest in operational efficiency, sustainability and innovation to deliver long-term, sustainable value for all its stakeholders.

For and on behalf of the Board of Directors
Sanstar Limited

Mr. Gouthamchand Sohanlal Chowdhary
Chairman and Managing Director
DIN: 00196397

Mr. Sambhav Gautam Chowdhary
Joint Managing Director
DIN: 01370802

Date: 13th August, 2026
Place: Ahmedabad

ANNEXURE- A

FORM AOC-2

(Pursuant to *clause (h) of sub-section (3) of section 134 of the Act and* Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

1. **Details of contracts or arrangements or transactions not at arm's length basis**: NIL

2. **Details of material contracts or arrangement or transactions at arm's length basis**: NIL

Sr. No.	Name of Related Party and Nature of Relationship	Nature of Contracts/ arrangements/ transactions	Duration of the Contracts/ arrangements/ transactions	Terms of the Contracts or arrangements or transactions including the value (₹)	Date of Approval by the Board	Amount Paid / Received as Advances
There were no material related party transactions entered by the Company during the FY 2025-26						

3. **Details of Non-material business transactions at arm's length basis: -**

Sr. No.	Name of Related Party	Nature of Relationship	Nature of Contracts/ arrangements/ transactions	Amount Paid / Received as Advances (₹ in crore)
1	Gouthamchand Sohanlal Chowdhary	Chairman and Manging Director	Salary	1.80
2	Sambhav Gautam Chowdhary	Joint Managing Director	Salary	1.80
3	Shreyans Gautam Chowdhary	Joint Managing Director	Salary	1.80
4	Harishkumar Shishupaldas Maheshwary	Chief Financial Officer	Salary	0.42
5	Fagun Harsh Shah	Company Secretary	Salary	0.11
6	Aniket Sunil Talati	Independent Director	Sitting Fees	0.03
7	Atul Agarwal	Independent Director	Sitting Fees	0.03
8	Sejal Ronak Agrawal	Independent Director	Sitting Fees	0.03
9	Sambhav Starch Products Private Limited	Enterprises over which Key Managerial Personnel / Relatives are able to exercise significant influence	Interest Rent Receipt of Loans Repayment of loan Security Deposit Given	0.01 1.20 1.31 2.32 1.00
10	Ranidevi Gouthamchand Chowdhary Charitable Trust	Enterprises over which Key Managerial Personnel / Relatives are able to exercise significant influence	CSR Expense	1.15

Note: All above transactions have been entered in the ordinary course of business and arm's length basis. Information regarding all related party transactions has been shown in Note No. 43 of Financial Statement of the Company as per Accounting Standard - AS 18.

For and on behalf of the Board of Directors
Sanstar Limited

Mr. Gouthamchand Sohanlal Chowdhary
Chairman and Managing Director
DIN: 00196397

Mr. Sambhav Gautam Chowdhary
Joint Managing Director
DIN: 01370802

Date: 13th August, 2026
Place: Ahmedabad

ANNEXURE-B

ANNUAL REPORT ON CSR ACTIVITIES

1. Brief outline on the Corporate Social Responsibility (CSR) Policy of the Company:

The Companies Act, 2013 institutionalised the principle of Corporate Social Responsibility ("CSR") in India, casting a statutory obligation on qualifying companies to contribute towards inclusive and sustainable development. In compliance with this mandate, your Company has, for several years, undertaken CSR initiatives aimed at fostering economic, social, and educational development, and extending active support to local communities within the vicinity of its operations, thereby contributing to the upliftment of individuals across diverse spheres of life.

Pursuant to Section 135 of the Companies Act, 2013 ("the Act"), read with the Companies (Corporate Social Responsibility Policy) Rules, 2014, the Company has adopted a Corporate Social Responsibility Policy that reflects its commitment to inclusive growth and equitable development, with particular emphasis on the welfare of underprivileged and vulnerable sections of society, including children, women, and economically and educationally disadvantaged groups. The CSR projects undertaken by the Company are aligned with the activities specified in Schedule VII of the Act.

2. Composition of CSR Committee

Sr. No.	Name of Director	Designation/Nature of Directorship	Number of Meeting of CSR held during the year	Number of Meetings of CSR committee attending during the year
01	Mr. Atul Agarwal	Chairman, Independent Director	01	01
02	Mrs. Sejal Agrawal	Independent Director	01	01
03	Mr. Gouthamchand Sohanlal Chowdhary	Non-Independent Director	01	01

3. Provide the web-link where the Composition of CSR, CSR Policy and CSR projects approved by the board are disclosed on the website of the Company

www.sanstar.in

4. Provide the executive summary along with weblink(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable:

Not Applicable

5. Details of the amount available for set-off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any:

Rs 15,28,565/- (Rupees Fifteen Lakhs Twenty-Eight Thousand Five Hundred Sixty-Five Only)

6. Average net profit of the Company as per section 135(5):

₹ 66,12,95,968.00/- (Rupees Sixty-Six Crores Twelve Lakh Ninety-Five Thousand Nine Hundred Sixty-Eight Only)

a) **Two percent of average net profit of the Company as per sub-section (5) of section 135**
1,32,25,919/-

b) **Surplus arising out of the CSR Projects or programmes or activities of the previous financial years**
Nil

c) **Amount required to be set-off for the financial year, if any:**
15,28,565/-

d) **Total CSR obligation for the financial year [(a)+(b)-(c)]**
1,16,97,354/-

7. a) CSR amount spent or unspent for the Financial Year

Total Amount Spent for the Financial Year	Amount Unspent (₹ crores)				
	Total Amount transferred to Unspent CSR Account as per sub-section (6) of section 135		Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5) of section 135.		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
1,32,94,565/-*	Nil	Nil	Nil	Nil	Nil

b) Excess amount for set-off, if any

Sr. No	Particular	Amount
i	Two percent of average net profit of the Company as per sub-section (5) of section 135	1,32,25,919/-
ii	Total amount spent for the Financial Year	1,32,94,565/-*
iii	Excess amount spent for the Financial Year ((ii)-(i))	68,646/-
iv	Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years, if any	-
v	Amount available for set off in succeeding Financial Years ((iii)-(iv))	68,646/-

*This amount includes an excess spend of ₹15,28,565/- incurred in FY 2024–25.

8. Details of Unspent CSR amount for the preceding three Financial Years:

Nil

9. Whether any capital assets have been created or acquired through CSR amount spent in the Financial Year:

Nil

10. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per sub-section (5) of section 135:

Not Applicable

For and on behalf of the Board of Directors
Sanstar Limited

Mr. Gouthamchand Sohanlal Chowdhary
Chairman and Managing Director
DIN: 00196397

Mr. Sambhav Gautam Chowdhary
Joint Managing Director
DIN: 01370802

Date: 13th August, 2026
Place: Ahmedabad

ANNEXURE-C

Particulars of energy conservation, technology absorption and foreign exchange earnings and outgo required under the companies (accounts) rules, 2014

CONSERVATION OF ENERGY

Both manufacturing units of the Company have implemented several energy-saving initiatives. Dedicated teams at both the units continuously monitor energy consumption and develop and execute various energy conservation schemes.

1. Steps taken or impact on conservation of energy

(i) **Steam and Thermal Energy Efficiency**

- The company uses High-efficiency boilers, with >85% thermal efficiency, equipped with proper insulation and automatic combustion control.
- Waste heat recovery units (WHRUs) have been installed on boiler flue gas for preheating feed water or process air.
- Hot condensate is reused in the boiler feed water tank by Condensate recovery systems
- Economizers are deployed to recover heat from flue gas.
- Fixed Automatic steam traps with monitoring systems are installed to minimize steam loss.
- Variable pressure steam systems have been installed for matching process demand efficiently.

(ii) **Electrical Energy Efficiency**

- Fixed Variable Frequency Drives (VFDs) are installed for motors driving pumps, fans, centrifuges, agitators and compressors.
- High-efficiency IE3/IE4 motors are used in grinding, slurry pumping and drying systems
- Energy-efficient air compressors have been installed with proper air leak management and heat recovery from compressor jackets.
- LED lighting with motion sensors are installed in production and storage areas.

(iii) **Process Equipment Improvements**

- Multi-effect evaporators (MEE) are used for syrup concentration in place of single-effect units.
- Thermal Vapor Recompression (TVR) has been installed in evaporation to reuse steam energy.
- Energy-efficient spray dryers with heat recovery systems and optimized air flow are in place.
- Flash dryers with recirculated hot air systems are used.
- Starch milk preparation tanks are optimized with slow-speed and efficient agitators.
- Centrifuges/Decanters are equipped with regenerative drives to reduce motor load.

(iv) **Water and Effluent Energy Management**

- Closed-loop cooling water systems are implemented to avoid unnecessary pumping and reheating
- Anaerobic digesters are used for effluent treatment that produce biogas to replace part of fuel in boilers.
- Heat exchangers are installed to recover heat from hot process water before discharge.

(v) **Instrumentation & Automation.**

- Advanced Process Control (APC) are implemented to optimize steam, water and power usage in real-time.
- Energy monitoring systems (EMS) with sub-metering are installed for different process areas (grinding, separation, drying, utilities).
- Automated temperature & pressure controls are in place to prevent overheating/overcooling in processes.

2. The steps taken by the Company for utilising alternate sources of energy:

The Company has taken initiatives in the last financial year to generate energy through renewable sources like solar power, biogas at Shirpur plant, which is operating efficiently. Additionally, the Company is in the process of setting up a solar plant at Bhachau plant. The land for the project has already been leased, and construction is underway.

3. Technology absorption, adaption and innovation and Research and Development

The Company places a strong emphasis on training its technical personnel, equipping them with knowledge of the latest available technologies. The Company has not entered into any technical collaboration agreement or acquired any technical know-how from any foreign source to date. Additionally, the Company has not incurred any expenditure on research & Development.

FOREIGN EXCHANGE EARNINGS AND OUTGO

(₹ in crores)

Particulars	FY 2025-26	FY 2024-25
Foreign Exchange Earnings	253.41	332.20
Foreign Exchange Outgo	25.39	131.50

For and on behalf of the Board of Directors
Sanstar Limited

Mr. Gouthamchand Sohanlal Chowdhary
Chairman and Managing Director
DIN: 00196397

Mr. Sambhav Gautam Chowdhary
Joint Managing Director
DIN: 01370802

Date: 13th August, 2026
Place: Ahmedabad

ANNEXURE-D

Disclosure under section 197(12) of the companies act, 2013 read with rule 5(1) of the companies (appointment and remuneration of managerial personnel) rules, 2014

(i) The ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2025-26, and the percentage increase in remuneration of each Director, Chief Financial Officer and Company Secretary during the financial year 2025-26, is as under:

Name	Designation	Ratio to median remuneration	% increase in remuneration FY 2025-26
Mr. Gouthamchand Sohanlal Chowdhary	Managing Director	65.86 : 1	50%
Mr. Sambhav Gautam Chowdhary	Joint Managing Director	65.86 : 1	50%
Mr. Shreyans Gautam Chowdhary	Joint Managing Director	65.86 : 1	50%
Mr. Harishkumar Shisupaldas Maheshwary	Chief Financial Officer	N.A.	34.54%
Mrs. Fagun Harsh Shah	Company Secretary	N.A.	39.38%
Independent / Non-Executive Directors	Sitting Fees only	N.A.	N.A.

(ii) The percentage increase in the median remuneration of employees for the financial year 2025-26: 14.83%

(iii) The number of permanent employees on the rolls of the Company as on 31st March, 2026: 203 except CFO & CS

(iv) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof, and point out if there are any exceptional circumstances for increase in the managerial remuneration:
The average percentage increase in salaries of employees other than managerial personnel during the financial year 2025-26 was 22.73%, whereas the average percentage increase in managerial remuneration was 50%. The increase in managerial remuneration was higher than the average increase in salaries of employees other than managerial personnel, primarily due to the revision in remuneration of the managerial personnel during the year. There were no exceptional circumstances for such increase in managerial remuneration.

Note: The 'average percentile increase' in the salaries of employees other than managerial personnel has been calculated by determining the individual percentage salary increment for each eligible employee on the payroll during the financial year, and subsequently computing the simple arithmetic mean of those individual percentage increases. This calculation includes only those employees who were on the payroll of the company for the full duration of both financial years.

(v) Affirmation that the remuneration is as per the Remuneration Policy of the Company: It is hereby affirmed that the remuneration paid during the financial year 2025-26 is as per the Remuneration Policy of the Company.

For and on behalf of the Board of Directors
Sanstar Limited

Mr. Gouthamchand Sohanlal Chowdhary
Chairman and Managing Director
DIN: 00196397

Mr. Sambhav Gautam Chowdhary
Joint Managing Director
DIN: 01370802

Date: 13th August, 2026
Place: Ahmedabad

ANNEXURE-E

FORM NO. MR-3 SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31st MARCH, 2026

Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014)

To,
The Members, Sanstar Limited,
CIN: L10621GJ1982PLC072555

Sanstar House, Nr. Parimal Under Bridge, Opp. Suvidha Shopping Centre, Paldi, Ahmedabad, Gujarat, India, 380007
We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Sanstar Limited,** (hereinafter called "the Company"). The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon.

Auditor's Responsibility
Our responsibility is to express an opinion on the compliance of the applicable laws and maintenance of records based on audit. We have conducted the audit in accordance with the applicable Auditing Standards issued by The Institute of Company Secretaries of India. The Auditing Standards requires that the Auditor comply with statutory and regulatory requirements and plan and perform the audit to obtain reasonable assurance about compliance with applicable laws and maintenance of records.

Due to the inherent limitations of audit including internal, financial and operating controls, there is an unavoidable risk that some material misstatements or material non-compliances may not be detected, even though the audit is properly planned and performed in accordance with the Standards.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and provided either as hard copies or scanned copies by email and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026 (hereinafter called the 'Audit Period') complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter :

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026 according to the provisions of:

i. The Companies Act, 2013 ('the Act') and the rules made there under;
ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
iii. The Depositories Act, 1996 as amended by the Securities Laws (Amendment) Act, 2014 and the Regulations and Bye-laws framed thereunder;
iv. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment; Overseas Direct Investment and External Commercial Borrowings (**Not Applicable to the Company during the Audit Period**);
v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (SEBI Act): -
    a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
    b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
    c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; **(Not Applicable to the Company during the Audit Period)**
    d) Securities and Exchange Board of India (Share based Employee Benefits and Sweat Equity) Regulations, 2021; **(Not Applicable to the Company during the Audit Period)**

e) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
f) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; (**Not Applicable to the Company during the Audit Period**)
g) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; (**Not Applicable to the Company during the Audit Period**)

We further report that, having regard to the compliance system prevailing in the Company and on the examination of the relevant documents and records in pursuance thereof, on test-check basis the Company has complied with the following specific laws to the extent applicable to the Company:

1. Direct and Indirect Tax laws including The Income Tax Act, 1961 and the rules made there under, Goods and Service Tax etc.

We have also examined compliance with the applicable clauses of the following:

- Secretarial Standards in respect of Meetings of the Board of Directors (SS-1) and General Meetings (SS-2) as amended from time to time issued by The Institute of Company Secretaries of India;
- The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and amendments made thereunder.

We have relied on the representation made by the Company and its officers for the systems and mechanisms formed by the Company for compliances under applicable Acts, Rules, Laws and Regulations to the Company.

Based on the examination conducted during the Audit period (01st April, 2025 to 31st March, 2026) we hereby report that the Company has complied with the provision of the Act, Rules, Regulations, Guideline and Standards made there under for all the above laws to the extent possible.

We further report that

The Board of Directors of the Company is duly constituted with a proper balance of Executive Directors, Non-Executive Directors and Independent Directors.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting;

All decisions at Board Meetings and Committee Meetings were duly approved and voted upon by the directors or members present in the meeting, with requisite majority, as recorded in the minutes of the meetings of the Board of Directors or Committees of the Board, as the case may be;

Further we report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period none of the following events has taken place:

i. Buy-back of securities;
ii. Amalgamation/Reconstruction, etc.;
iii. Foreign Technical Collaborations

For, **Keyur J. Shah & Associates,**
Company Secretaries,

Keyur J. Shah Proprietor
FCS:9559
CP No.: 8814
Peer Review Certificate No.: 7577/2026
UDIN: F009559H001108074

Place: Ahmedabad
Date: 13th August, 2026
This Report is to be read with our letter of even date which is annexed as Annexure-1 and forms integral part of this report.

ANNEXURE-1

The Members,
Sanstar Limited

Sanstar House, Nr. Parimal Under Bridge,
Opp. Suvidha Shopping Centre, Paldi,
Ahmedabad, Gujarat, India, 380007

Based on audit, our responsibility is to express our opinion on the compliance with the applicable laws and maintenance of records by the Company. We conducted our audit in accordance with the auditing standards require CSAS-1 to CSAS-4 ("CSAS") prescribed by the ICSI. These standards require that the auditor complies with the statutory and regulatory requirements and plans and performs the audit to obtain reasonable assurance about the compliance with applicable laws and maintenance of records.

Due to inherent limitations of an audit including internal, financial and operating controls, there is an unavoidable risk that some misstatements or material non-compliance may not be detected, even though the audit is properly planned and performed in accordance with the CSAS. Our report of even date is to be read along with this letter.

a) Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
b) We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
c) We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
d) Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
e) The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
f) The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For, **Keyur J. Shah & Associates,**
Company Secretaries,

Keyur J. Shah Proprietor
FCS:9559
CP No.: 8814
Peer Review Certificate No.: 7577/2026

Place: Ahmedabad
Date: 13th August, 2026

CORPORATE GOVERNANCE REPORT

This report is prepared in accordance with the provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") and the report contains the details of Corporate Governance systems and processes followed at Sanstar Limited ("the Company").

1. PHILOSOPHY ON CORPORATE GOVERNANCE:

Corporate governance at Sanstar is founded on the principles of integrity, transparency, accountability, and fairness in the conduct of its business and in its dealings with all stakeholders, including shareholders, regulators, employees, customers, vendors, and the communities in which the Company operates. Following the Company's listing on the BSE and NSE, this framework has been reinforced through enhanced disclosure standards, institutionalised board oversight, and structured engagement with the Company's strategic investor.

The Company's governance architecture rests on a defined system of checks and balances among the Board of Directors, its committees, senior management, and the statutory and secretarial auditors, with the Board exercising oversight over strategy, risk management, and the integrity of the Company's operations and financial reporting.

The Company's approach to governance is to comply not only with the letter of applicable law but with its underlying intent, and to apply consistent governance standards across its manufacturing facilities at Dhule, Maharashtra, and Kutch, Gujarat, and across the organisation as a whole.

Sanstar accordingly conducts its affairs in compliance with the corporate governance requirements of the SEBI Listing Regulations and the Companies Act, 2013 ("the Act"), as set out in the sections that follow.

2. BOARD OF DIRECTORS:

Composition and size of the Board

The Board of Directors of the Company is constituted in conformity with Regulation 17(1) of the SEBI Listing Regulations and Section 149 of the Companies Act, 2013, with an optimum combination of Executive Directors and Non-Executive Independent Directors.

As on March 31, 2026, the Board comprised **06 members**, consisting of **03 Executive Directors** and **03 Non-Executive Independent Directors**, including **01 Woman Director**.

Mr. Gouthamchand Sohanlal Chowdhary is the Chairman and Managing Director of the Company. As the Company does not have a regular Non-Executive Chairperson, the Board composition is maintained at not less than one-half Non-Executive Independent Directors, in accordance with the proviso to Regulation 17(1)(b) of the SEBI Listing Regulations.

Each Director of the Company confirms that he/she:

a) does not serve as a director, including as an alternate director, in more than seven listed entities, in compliance with Regulation 17A(1) of the SEBI Listing Regulations; and, where such Director serves as a whole-time director or Managing Director in any listed entity, does not serve as an Independent Director in more than three listed entities, in compliance with Regulation 17A(1A); and

b) fulfils the conditions of independence specified under Regulation 16(1)(b) of the SEBI Listing Regulations and Section 149(6) of the Act, and has furnished the requisite declaration to that effect under Regulation 25(8) of the SEBI Listing Regulations.

During the financial year 2025-26, the Board met **four (4) times**, on May 30, 2025, August 14, 2025, November 14, 2025, and February 13, 2026, for approving the standalone financial results of the Company and other matters placed before it in the ordinary course of business. The maximum interval between any two consecutive meetings did not exceed one hundred and twenty (120) days, in compliance with Section 173(1) of the Act and Regulation 17(2) of the SEBI Listing Regulations. Agenda notes and explanatory statements were circulated to Directors in advance of each meeting to enable informed participation, and the Company complied with the applicable provisions of the Secretarial Standard on Meetings of the Board of Directors (SS-1) issued by the Institute of Company Secretaries of India.

Details of the Board of Directors, their attendance at Board Meetings during the year and at the last Annual General Meeting, and their directorships, committee chairmanships and committee memberships in other companies as on March 31, 2026 (computed in accordance with Regulation 26(1) of the SEBI Listing Regulations), are set out below:

Composition, Category of Directors and their other directorship as on March 31, 2026

Name of the Director and DIN	Category	No of Equity Shares held in the Company	No. of Board Meetings attended (04 meetings held)	Whether attended last AGM held on (10th Sept, 2025)	No. of Directorships in other Companies	Directorship in other listed entities
Gouthamchand Sohanlal Chowdhary (DIN: 00196397)	Managing Director	1,48,01,100	4	Yes	02	0
Sambhav Gautam Chowdhary (DIN: 01370802)	Joint Managing Director	3,21,00,000	4	Yes	02	0
Shreyans Gautam Chowdhary (DIN: 01759527)	Joint Managing Director	3,19,65,000	4	Yes	02	0
Aniket Sunil Talati (DIN: 02724484)	Independent Director	0	4	Yes	06	02
Atul Agarwal (DIN: 10373422)	Independent Director	0	4	Yes	0	0
Sejal Ronak Agrawal (DIN: 09376887)	Independent Director	0	4	Yes	01	0

Inter-se Relationship among Directors:

Name of the Director and DIN	DIN	Category	Inter-se relationship
Gouthamchand Sohanlal Chowdhary	00196397	Managing Director	Mr. Gouthamchand Sohanlal Chowdhary, Chairman and Managing Director, is the father of Mr. Sambhav Gautam Chowdhary, Joint Managing Director, and Mr. Shreyans Gautam Chowdhary, Joint Managing Director.
Sambhav Gautam Chowdhary	01370802	Joint Managing Director	Mr. Sambhav Gautam Chowdhary is the son of Mr. Gouthamchand Sohanlal Chowdhary, Chairman and Managing Director of the Company, and brother of Mr. Shreyans Gautam Chowdhary, Joint Managing Director of the Company. Save as aforesaid, Mr. Sambhav Gautam Chowdhary is not related to any other Director of the Company.
Shreyans Gautam Chowdhary	01759527	Joint Managing Director	Mr. Shreyans Gautam Chowdhary is the son of Mr. Gouthamchand Sohanlal Chowdhary, Chairman and Managing Director of the Company, and brother of Mr. Sambhav Gautam Chowdhary, Joint Managing Director of the Company. Save as aforesaid, Mr. Shreyans Gautam Chowdhary is not related to any other Director of the Company.
Aniket Sunil Talati	02724484	Independent Director	Not related to any Director
Atul Agarwal	10373422	Independent Director	Not related to any Director
Sejal Ronak Agrawal	09376887	Independent Director	Not related to any Director

Web-link where details of familiarization programme for Independent Directors is disclosed:

Pursuant to Regulation 25(7) of the SEBI Listing Regulations and Schedule IV to the Companies Act, 2013, the Company conducts a structured familiarisation programme for its Independent Directors at the time of induction and on an ongoing basis. The programme provides Independent Directors with insight into the nature of the industry

in which the Company operates, its business model, group structure, organisation structure, and their roles, rights, and responsibilities, so as to enable them to make an informed and effective contribution to the Board.

Details of the familiarisation programme, together with the number of programmes and hours undertaken during the year, are disclosed on the Company's website at www.sanstar.in/investors-relations/codes-and-policies, in compliance with Regulation 46(2)(i) of the SEBI Listing Regulations.

Matrix of skills/expertise/competencies of the Board of Directors:

Pursuant to Schedule V, Part C(2)(h) of the SEBI Listing Regulations, the Board of Directors has identified the following core skills, expertise, and competencies as being relevant in the context of the Company's business and sector, for effective functioning of the Board:

a) **Understanding of the Company and its industry** — Knowledge of the Company's business, operations, and organisational values, together with an informed awareness of the principal risks, regulatory requirements, and opportunities relevant to the maize-based specialty products and starch manufacturing industry.

b) **Strategic and operational expertise** — Proficiency in business strategy, manufacturing and plant operations, supply chain and agri-commodity procurement, and sound commercial decision-making.

c) **Financial acumen** — Ability to assess and interpret financial statements, capital allocation, internal financial controls, and risk management.

d) **Governance and regulatory expertise** — Working knowledge of corporate governance norms, statutory and regulatory compliance applicable to a listed entity, and administration.

e) **Industry-specific and technical knowledge** — Specialised or technical expertise relevant to the Company's products, manufacturing processes, or international trade, including experience gained through business leadership or professional practice in related fields.

3. COMMITTEES OF THE BOARD:

In compliance with applicable statutory requirements, the Board has constituted various committees to ensure focused oversight and effective governance. The terms of reference of these committees are approved by the Board and are periodically reviewed to ensure continued relevance and alignment with the Company's evolving business needs and regulatory framework. Currently, the Board has the following committees:

A. Audit Committee:

The Audit Committee is constituted in compliance with Section 177 of the Companies Act, 2013 and Regulation 18 of the SEBI Listing Regulations.

Composition:

The Audit Committee presently comprises three Directors — Mr. Aniket Sunil Talati (Chairman), Mrs. Sejal Agrawal, and Mr. Shreyans Gautam Chowdhary. Mr. Talati and Mrs. Agrawal are Independent Directors, constituting two-thirds of the Committee's strength, in compliance with Regulation 18(1)(c) of the SEBI Listing Regulations.

Mr. Talati, a Fellow Member of the Institute of Chartered Accountants of India and a Past President of ICAI, possesses accounting and related financial management expertise in compliance with the proviso to Regulation 18(1)(c). The Chairman of the Audit Committee is an Independent Director, as required under Regulation 18(1)(c).

The Committee met four (4) times during the financial year ended March 31, 2026.

The attendance record of the Members at the said meetings is as follows:

Name of the Audit Committee Members	Chairman/Member	Category of Directorship	No. of Meetings Attended
Aniket Sunil Talati	Chairman	Non-Executive-Independent Director	4/4
Sejal Ronak Agrawal	Member	Non-Executive-Independent Director	4/4
Shreyans Gautam Chowdhary	Member	Executive-Promoter	4/4

The Audit Committee comprises Directors with the requisite financial expertise and professional experience necessary for effective oversight of the Company's financial reporting and internal control systems, and conducts in-depth review of the Company's financial statement and related disclosures to strengthen the transparency and reliability of financial governance.

In addition to its financial oversight responsibilities, the Audit Committee reviews the Company's

compliance with applicable statutory and regulatory requirements on a periodic basis, including matters relating to compliance under the Prevention of Sexual Harassment framework, adherence to statutory borrowing limits under Section 180(1)(c) of the Companies Act, 2013, and monitoring of loans, investments, and guarantees under Section 186 of the Act.

The Committee maintains regular interaction with the Statutory Auditor, Internal Auditor, and Secretarial Auditor to assess the effectiveness of the Company's audit and compliance framework, with full cooperation extended by the management.

During the financial year under review, the Audit Committee met four (4) times.

B. Nomination & Remuneration Committee:

The Nomination and Remuneration Committee ("NRC") is constituted in compliance with Section 178 of the Companies Act, 2013 and Regulation 19 of the SEBI Listing Regulations.

Composition:

The NRC presently comprises three Independent Directors — Mr. Aniket Sunil Talati (Chairman), Mrs. Sejal Ronak Agrawal, and Mr. Atul Agarwal.

During the financial year ended March 31, 2026, the Committee met once, in compliance with the minimum meeting requirement under Regulation 19(3A) of the SEBI Listing Regulations. The attendance record of the Members at the said meeting is as follows:

The attendance record of the members at the meeting was as follows:

Name of the Nomination & Remuneration Members	Chairman/Member	Category of Directorship	No. of Meetings Attended
Aniket Sunil Talati	Chairman	Non-Executive-Independent Director	1/1
Sejal Ronak Agrawal	Member	Non-Executive-Independent Director	1/1
Atul Agarwal	Member	Non-Executive-Independent Director	1/1

The Committee is entrusted with oversight of matters relating to the composition of the Board and Senior Management, evaluation of performance, and the alignment of remuneration policies with the Company's strategic objectives.

The NRC is responsible for formulating the criteria for, and recommending to the Board, the appointment and remuneration of Directors and Key Managerial Personnel, with the objective of ensuring that the Company attracts and retains individuals possessing the requisite qualifications, experience, and leadership capabilities. The Committee's Terms of Reference also extend to the recruitment and compensation structure of Senior Management, succession planning, and other aspects of human capital management, in accordance with applicable regulatory requirements.

During the financial year under review, the Nomination and Remuneration Committee met once, in compliance with the minimum requirement prescribed under Regulation 19(3A) of the SEBI Listing Regulations, and discharged the statutory compliances linked to human resource governance falling due during the year.

Remuneration of Directors

Remuneration to the Managing Director and other Executive Directors is paid in accordance with the terms of their respective appointment/employment agreements, as approved by the Board and by the Members at the general meeting, in compliance with Section 197 read with Schedule V of the Companies Act, 2013.

Remuneration to Independent Directors is determined with reference to their committee positions, attendance, and participation at Board and Committee meetings, and their performance evaluation. Independent Directors are entitled to sitting fees and reimbursement of expenses incurred for attending Board/Committee meetings, and are eligible for commission on profits, subject to the approval of the Board and Members. The criteria for payment to Non-Executive Directors is disclosed in terms of Regulation 46(2)(e) of the SEBI Listing Regulations at www.sanstar.in/investors-relations/codes-and-policies.

Details of remuneration paid to Directors for the financial year ended March 31, 2026, are as under

Name	Designation	Salary/Fixed Pay (₹)	Sitting Fees (₹)	Total (₹)
Gouthamchand Sohanlal Chowdhary	Chairman & Managing Director	1,80,00,000	-	1,80,00,000
Sambhav Gautam Chowdhary	Joint Managing Director	1,80,00,000	-	1,80,00,000

Name	Designation	Salary/Fixed Pay (₹)	Sitting Fees (₹)	Total (₹)
Shreyans Gautam Chowdhary	Joint Managing Director	1,80,00,000	-	1,80,00,000
Aniket Sunil Talati	Independent Director	-	2,50,000	**2,50,000**
Atul Agarwal	Independent Director	-	2,50,000	**2,50,000**
Sejal Ronak Agrawal	Independent Director	-	2,50,000	**2,50,000**

During the period under review, the Non- Executive Directors were paid sittings fees as remuneration as per the Nomination and Remuneration Policy uploaded on the website of the Company at https://sanstar.in/investors-relations/codes-and-policies/ and no commission was taken.

C. Stakeholders' Relationship Committee:

The Stakeholders' Relationship Committee (SRC) meets the criteria laid down under Section 178 of the Companies Act, 2013 and Regulation 20 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations')

Composition:

The Stakeholders' Relationship Committee ("SRC") is constituted in compliance with Section 178(5) of the Companies Act, 2013 and Regulation 20 of the SEBI Listing Regulations.

The SRC presently comprises three Directors — Mr. Aniket Sunil Talati (Chairman), Mrs. Sejal Ronak Agrawal, and Mr. Gouthamchand Sohanlal Chowdhary — with a majority of Non-Executive Directors and at least one Independent Director, in compliance with Regulation 20(2) of the SEBI Listing Regulations.

The Committee met one (1) time during the financial year ended March 31, 2026. The attendance record of the Members at the said meetings is as under:

Name of the Nomination & Remuneration Members	Chairman/Member	Category of Directorship	No. of Meetings Attended
Aniket Sunil Talati	Chairman	Non-Executive-Independent Director	1/1
Sejal Ronak Agrawal	Member	Non-Executive-Independent Director	1/1
Gouthamchand Sohanlal Chowdhary	Member	Executive-Promoter	1/1

The Committee is entrusted with the resolution of grievances of shareholders and other security holders, including matters relating to transfer/transmission of shares, non-receipt of dividends, non-receipt of annual reports, and other investor service matters, and oversees the service standards maintained by the Company's Registrar and Share Transfer Agent.

The Committee ensures appropriate service standards adopted by the Company in respect of services rendered by the Registrar & Share Transfer Agent. By addressing concerns promptly and fostering trust, the committee helps strengthen the relationship between the company and its investors.

Number of investor complaints

During the financial year 2025-26, no complaints were received from shareholders or other investors. Consequently, there were no complaints pending as at the beginning or end of the year.

D. Corporate Social Responsibility Committee:

The Corporate Social Responsibility Committee ("CSR Committee") is constituted in compliance with Section 135 of the Companies Act, 2013 read with the Companies (Corporate Social Responsibility Policy) Rules, 2014.

Composition:

The CSR Committee presently comprises three Directors — Mr. Gouthamchand Sohanlal Chowdhary, Mr. Atul Agarwal, and Mrs. Sejal Ronak Agrawal — including at least one Independent Director, in compliance with Section 135(1) of the Act. The Committee met two (2) times during the financial year ended March 31, 2026. The attendance record of the Members at the said meetings is as under:

Name of the Nomination & Remuneration Members	Chairman/Member	Category of Directorship	No. of Meetings Attended
Atul Agarwal	Member	Non-Executive-Independent Director	1/1
Sejal Ronak Agrawal	Member	Non-Executive-Independent Director	1/1
Gouthamchand Sohanlal Chowdhary	Chairman	Executive-Promoter	1/1

Corporate social responsibility is a statutory mandate under Section 135 of the Companies Act, 2013 for companies meeting the prescribed thresholds of net worth, turnover, or net profit. The CSR Committee is responsible for formulating and recommending to the Board the Company's CSR Policy, identifying areas of CSR activity in accordance with Schedule VII of the Act, recommending the CSR budget, and monitoring implementation of approved projects.

During the year under review, the Company undertook CSR activities in the areas of promoting and encouraging economic, social, and educational development. details of which, including the average net profit for the preceding three financial years, the prescribed CSR expenditure, and the amount actually spent, are set out in the Annual Report on CSR Activities annexed to the Directors' Report.

E. Independent Directors' Meeting:

In accordance with Regulation 25(3) of the SEBI Listing Regulations and Schedule IV, Part VII of the Companies Act, 2013, a separate meeting of the Independent Directors was held on February 13, 2026, without the attendance of Non-Independent Directors or members of the management. At the said meeting, the Independent Directors reviewed the performance of the Non-Independent Directors and the Board as a whole, reviewed the performance of the Chairperson (taking into account the views of the Executive and Non-Executive Directors), and assessed the quality, quantity, and timeliness of the flow of information between the Company's management and the Board, in accordance with the criteria specified under Schedule IV of the Act. The observations of the Independent Directors were duly considered and appropriately factored into the functioning of the Board.

4. OTHER INFORMATION:

A. Shareholders Meeting Details of Financial Year, date, time and location of the last three (3) Annual General Meetings ('AGM') are given below:

Year	Date of Meeting	Time	Venue
2024-25	10-09-2025	11:00 A.M.	"Sanstar House", Nr. Parimal Under Bridge, Opp. Suvidha Shopping Centre, Paldi, Ahmedabad-380007
2023-24	11-06-2024	11:00 A.M.	"Sanstar House", Nr. Parimal Under Bridge, Opp. Suvidha Shopping Centre, Paldi, Ahmedabad-380007
2022-23	30-09-2023	11:30 A.M.	"Sanstar House", Nr. Parimal Under Bridge, Opp. Suvidha Shopping Centre, Paldi, Ahmedabad-380007

B. Postal Ballot:

During the financial year under review, no resolution was passed through postal ballot in terms of Section 110 of the Companies Act, 2013 read with the Companies (Management and Administration) Rules, 2014. No resolution is proposed to be passed through postal ballot as on the date of this Report.

C. Means of Communication:

The Company communicates with its stakeholders through the following channels, in compliance with Regulations 30, 33, 36, and 47 of the SEBI Listing Regulations:

Announcement of Financial Results:

The quarterly, half-yearly and yearly (Standalone) are submitted to the Stock Exchanges on their respective web portals i.e. "NEAPS" and "BSE Listing Center", within the prescribed timelines. These results are also published in the newspapers, which include Financial Express and Financial Express (Gujarati) Simultaneously, the results are also hosted on the Company's website: www.sanstar.in.

Website:

The 'Investors' section of Company's website hosts Shareholder's related information. Besides the

mandatory documents required to be uploaded on the Company's website under the SEBI Listing Regulations, details of earnings call, presentations, press releases, factsheets and quarterly reports are also hosted on the website: www.sanstar.in, in compliance with Regulation 46 of the SEBI Listing Regulations.

Stock Exchange Filings: All financial results and material disclosures are filed electronically with BSE Limited and the National Stock Exchange of India Limited, in compliance with Regulations 30 and 33 of the SEBI Listing Regulations.

Annual Report: The Annual Report is sent to shareholders in electronic form at their registered e-mail addresses. In respect of shareholders who have not registered their e-mail addresses, a letter is sent providing the web-link, including the exact path, where the complete Annual Report is available,

in compliance with Regulation 36(1)(b) of the SEBI Listing Regulations (as amended with effect from pril 1, 2025). Shareholders may request a physical

copy of the Annual Report, which shall be provided free of cost.

Designated e-mail ID for Investor Grievances: The Company has designated cs@sanstar.in as the exclusive e-mail address for the purpose of registering investor complaints and grievances, in compliance with Regulation 46(2)(f) of the SEBI Listing Regulations

5. GENERAL SHAREHOLDER INFORMATION:

1. Annual General Meeting: AGM shall be held on 23rd September, 2026 at 11:30 A.M. IST via Video Conference/Other Audio Video Means ('VC/OAVM').
2. Financial Year: April 01, 2025, to March 31, 2026
3. The Board of Directors has not proposed any dividend for the Financial Year 2025–2026 for the approval of the shareholders, in view of the Company's ongoing expansion initiative.
4. Listing on Stock Exchanges and Stock Code: The Equity Shares of the Company are listed on the following Stock Exchanges:

Name of Stock Exchanges	Address	Stock Code
BSE Limited	Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai-400001	544217
The National Stock Exchange of India Limited	Exchange Plaza, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai-400051.	SANSTAR

The ISIN Number for dematerialized shares: **INE08NE01025**

5. Listing Fee: The Annual Listing Fees have been paid to each of the above Stock Exchanges for FY 2025-26
6. Disclosures for securities that are suspended from trading: None of the securities of the Company are suspended from trading during FY 2025-26.
7. **Registrar and Transfer Agents (RTA):** MUFG Intime India Pvt. Ltd (SEBI Registration Number: INR000004058

Registered Address: C-101, 247 Park, 1st Floor, L.B.S. Marg, Vikhroli West, Mumbai, Maharashtra, 400083.

Tel: 8108114949

6. SHARE TRANSFER SYSTEM:

Transfer of shares in electronic form are processed and approved by NSDL/CDSL through their Depository Participant(s), without involvement of the Company.

7. SHAREHOLDING PATTERN AS ON MARCH 31, 2026

Sr. No.	Particulars	No. of Shares	% of Share holding
1	Promoters and Promoter Group	12,85,41,500	70.53
2	Institutional Investors, Corporate Investors, QIB, AIF and Trust	5,85,463	0.32
3	Resident Indian Individuals	3,92,40,249	21.53
4	FPI and NRI	27,87,109	1.53
5	Others	1,10,89,929	6.08
	Total	**18,22,44,250**	**100.00**

8. DEMATERIALIZATION OF SHARES AND LIQUIDITY:

The Equity Shares of the Company are admitted for dematerialisation with both National Securities Depository Limited ("NSDL") and Central Depository Services (India) Limited ("CDSL"), under ISIN **INE08NE01025** .

As on March 31, 2026, out of the total Paid-up Equity Share Capital of the Company, 15,91,22,889 Equity Shares (87.31%) were held in dematerialised form with NSDL, 2,29,36,461 Equity Shares (12.59%) were held in dematerialised form with CDSL, and 1,84,900 Equity Shares (0.10%) continued to be held in physical form. In terms of Regulation 40(1) of the SEBI Listing Regulations, transfer of the Company's securities is permitted only in dematerialised form; shareholders holding shares in physical form are advised to dematerialise their holdings to facilitate transfer.

9. OUTSTANDING GDRS/ADRS/WARRANTS OR ANY CONVERTIBLE INSTRUMENTS, CONVERSION DATE AND LIKELY IMPACT ON EQUITY:

The Company has not issued any Global Depository Receipts, American Depository Receipts, Warrants, or any other convertible instruments, and there are accordingly no such instruments outstanding as on March 31, 2026, in terms of the disclosure required

under Schedule V, Part A(2)(h) of the SEBI Listing Regulations.

10. ADDRESS FOR CORRESPONDENCE:

The Company Secretary and Compliance Officer
Sanstar Limited
Address: Sanstar House Nr. Parimal Underbridge, Opp.- Suvidha Shopping Centre, Paldi, Ahmedabad, Gujarat, India, 380007
Telephone: +91 79 26651819
E-Mail: cs@sanstar.in
Website: www.sanstar.com

11. FAMILIARIZATION PROGRAMME FOR INDEPENDENT DIRECTORS:

The Company conducts familiarisation programmes to update its Independent Directors on the nature of the industry in which the Company operates, its business, and their roles, responsibilities, and rights as Directors, in compliance with Regulation 25(7) of the SEBI Listing Regulations. Details of the familiarisation programme are disclosed on the Company's website at www.sanstar.in/investors-relations/codes-and-policies, in compliance with Regulation 46(2)(i) of the SEBI Listing Regulations.

Confirmation of Independence by Directors

In terms of Regulation 25(8) and 25(9) of the SEBI Listing Regulations, each Independent Director has submitted a declaration confirming that he/she meets the criteria of independence specified under Regulation 16(1)(b) of the SEBI Listing Regulations and Section 149(6) of the Companies Act, 2013. The Board has taken these declarations on record and, having undertaken its own due diligence, is of the opinion that the Independent Directors are persons of integrity and possess the relevant expertise and experience, and that there exists no relationship or circumstance which is likely to affect their independence of judgment, and that they fulfil the conditions specified in the SEBI Listing Regulations and the Act and are independent of the management of the Company.

12. LEADERSHIP AT SANSTAR LIMITED:

The Company's day-to-day operations are managed by a senior management team comprising professionals with domain expertise, functioning under the strategic oversight of the Board of Directors. The Executive Directors, who are also members of the promoter group, provide continuity of vision and long-term commitment to the Company's business, while the presence of Independent Directors on the Board and its Committees ensures independent oversight, accountability, and adherence to good governance practices.

13. TOTAL FEES FOR ALL SERVICES PAID BY THE LISTED ENTITY AND ITS SUBSIDIARIES, ON A CONSOLIDATED BASIS, TO THE STATUTORY AUDITOR AND ALL ENTITIES IN THE NETWORK FIRM/NETWORK ENTITY OF WHICH THE STATUTORY AUDITOR IS A PART:

Details of the total fees paid by the Company, to the Statutory Auditor and all entities in the network firm/network entity of which the Statutory Auditor is a part, for all services rendered during the financial year, are disclosed in the notes to the financial statements forming part of this Annual Report, in compliance with Schedule V, Part C(10)(k) of the SEBI Listing Regulations.

14. OTHER DISCLOSURE

Disclosure on materially significant related party transactions that may have potential conflict with the interests of the Company at large:

There were no materially significant transactions entered into by the Company with its Promoters, Directors, Key Managerial Personnel, or their relatives, that may have had a potential conflict with the interests of the Company at large. Transactions with related parties during the year, entered into in the ordinary course of business and on an arm's length basis, have been disclosed in the notes forming part of the Financial Statements, in accordance with the applicable Indian Accounting Standards, and were undertaken in compliance with Regulation 23 of the SEBI Listing Regulations read with the SEBI Industry Standards on the Approval and Disclosure of Related Party Transactions (Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2025/93 dated June 26, 2025).

The Policy on Related Party Transactions, which sets out the criteria for determining the materiality of related party transactions and the manner of dealing with such transactions, has been adopted by the Board in accordance with Regulation 23(1) of the SEBI Listing Regulations, and is available on the Company's website at https://sanstar.in/investors-relations/codes-and-policies/

i. **Details of non-compliance by the Company, penalties, strictures imposed on the Company by Stock Exchanges or SEBI or any Statutory Authority, on any matter related to Capital Markets, during the last three years:**

   There has been no instance of non-compliance by the Company, and no penalty or stricture has been imposed on the Company by the Stock Exchanges, SEBI, or any other Statutory Authority, on any matter related to capital markets, during the last three years. Further,

there has been no non-compliance with any requirement of the Corporate Governance Report as prescribed under sub-paras (2) to (10) of Part C of Schedule V of the SEBI Listing Regulations.

ii. **Vigil Mechanism – Whistle Blower Policy**

The Company has adopted a Whistle Blower Policy / Vigil Mechanism in compliance with Section 177(9) of the Companies Act, 2013 and Regulation 22 of the SEBI Listing Regulations, establishing a mechanism for Directors and employees to report genuine concerns regarding unethical behaviour, actual or suspected fraud, or violation of the Company's Code of Conduct.

The Policy is available on the Company's website at https://sanstar.in/investors-relations/codes-and-policies/

No personnel have been denied access to the Audit Committee or its Chairman in connection with any complaint raised or concern reported under the Vigil Mechanism.

iii. **Details of utilization of funds raised through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A):**

The Company had undertaken an Initial Public Offer of 5,37,00,000 Equity Shares of face value ₹2 each, at a price of ₹95 per Equity Share (including a share premium of ₹93 per Equity Share), aggregating to ₹510.15 crore, comprising a fresh issue of 4,18,00,000 Equity Shares aggregating to ₹397.10 crore and an offer for sale of 1,19,00,000 Equity Shares aggregating to ₹113.05 crore. The Equity Shares of the Company were listed on BSE Limited and the National Stock Exchange of India Limited on July 26, 2024.

The proceeds of the Initial Public Offer have been fully utilised in accordance with the objects stated in the Prospectus, and there are no unutilised IPO proceeds as on March 31, 2026. The Company has filed the requisite statements on utilisation of issue proceeds with BSE Limited and the National Stock Exchange of India Limited, in compliance with Regulation 32(1) of the SEBI Listing Regulations, based on the report(s) of the Monitoring Agency, Acuité Ratings and Research Limited, appointed in terms of Regulation 16(1)(ra) of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018

iv. **Disclosure on acceptance of recommendations made by Board Committees to the Board**:

During the financial year 2025-26, all recommendations made by the Board Committees to the Board of Directors were accepted by the Board after due deliberation.

v. **Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:**

The Company is committed to providing a safe and healthy work environment where every employee is treated with dignity and can work free from discrimination, prejudice, gender bias, or any form of harassment. Sanstar Limited has in place a Prevention of Sexual Harassment ("POSH") Policy in accordance with the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Rules made thereunder. The Policy is gender-neutral, and its provisions are communicated to employees at regular intervals through awareness and sensitisation programmes. During FY 2025-26, No any complaints were received under the POSH Policy has been Received.

vi. **Disclosure by listed entity and its subsidiaries of 'Loans and advances in the nature of loans to firms/ companies in which directors are interested by name and amount':**

During FY 2025-26, the Company has not given any loans or advances in the nature of loans to firms or companies in which Directors are interested, in compliance with applicable provisions.

vii. **Policy for determining material subsidiaries**:

The Company has formulated a Policy for Determining Material Subsidiaries in terms of Regulation 16 of the SEBI Listing Regulations, hosted on the Company's website at https://sanstar.in/investors-relations/codes-and-policies/ . This Policy is adopted on a precautionary basis and is not currently applicable. The Audit Committee and Board review the Financial Statements, significant transactions and minutes of the subsidiaries.

15. CODE OF CONDUCT:

The Company has framed a Code of Conduct for the Board of Directors and Senior Management Personnel, which is hosted on the Company's

website at www.sanstar.in/investors-relations/codes-and-policies. All Directors and Senior Management Personnel have affirmed compliance with the said Code for the financial year ended March 31, 2026. A declaration to this effect, signed by the Managing Director, is annexed to this Report.

16. PRACTICING COMPANY SECRETARY'S CERTIFICATE ON NON-DISQUALIFICATION OF DIRECTORS:

In terms of Regulation 34(3) read with Schedule V, Part C, clause 10(i) of the SEBI Listing Regulations, a certificate has been obtained from M/s. Keyur J. Shah & Associates, Practising Company Secretaries, confirming that none of the Directors of the Company have been debarred or disqualified from

being appointed or continuing as Directors of the Company by the Securities and Exchange Board of India, the Ministry of Corporate Affairs, or any other statutory authority, as at March 31, 2026. The said certificate is annexed to this Report.

17. CERTIFICATE OF COMPLIANCE BY SECRETARIAL AUDITOR:

In terms of Regulation 34(3) read with Schedule V, Part E of the SEBI Listing Regulations, a certificate confirming compliance with the conditions of Corporate Governance, issued by M/s. Keyur J. Shah & Associates, Practising Company Secretaries, is annexed to this Report.

18. DISCRETIONARY REQUIREMENTS AS PRESCRIBED IN PART E OF SCHEDULE II OF THE LISTING REGULATIONS

The Company has adopted the following discretionary requirements specified under Part E of Schedule II of the SEBI Listing Regulations:

a. **Audit qualifications:** The Auditor's Report on the Standalone and Consolidated Financial Statements of the Company for the financial year ended March 31, 2026, does not contain any modified opinion, and the financial statements of the Company are unqualified.

b. **Reporting of Internal Auditor**: The Internal Auditor reports directly to the Audit Committee.

19. DISCLOSURE OF SHARES HELD IN SUSPENSE ACCOUNT

In terms of Regulation 34(3) read with Schedule V, Part F of the SEBI Listing Regulations, there are no Equity Shares of the Company lying in the Unclaimed Suspense Account as on March 31, 2026.

20. OTHER DISCLOSURES:

The Company has complied with the requirements specified in Regulations 17 to 27 and clauses (b) to (i) of sub-regulation (2) of Regulation 46 of the SEBI Listing Regulations, as applicable, during the financial year ended March 31, 2026.

21. CREDIT RATING

During the year under review, CARE Ratings Limited provided the following ratings:

Instrument/ Facility	Rating
Long-term/ Short term bank facilities	CARE BBB+; Stable/ CARE A2
Short-term bank facilities	CARE A2

The rationale of the Credit Ratings has been disclosed in the Directors Report, which forms part of this Annual Report.

By Order of the Board of Directors

Mr. Gouthamchand Sohanlal Chowdhary
Chairman and Managing Director
DIN: 00196397

Date: 13th August, 2026
Place: Ahmedabad

Compliance certificate for Corporate Governance under Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

To,
The Members of
Sanstar Limited
CIN: L10621GJ1982PLC072555
Sanstar House Nr. Parimal Under Bridge,
Opp. Suvidha Shopping Centre, Paldi,
Ahmedabad, Gujarat, India, 380007

We have examined the compliance of conditions of Corporate Governance by Sanstar Limited ("the Company") for the year ended 31st March, 2026 as stipulated in Regulations 17 to 27, clauses (b) to (i) of Regulation 46(2) and part C and D of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing regulations') for the period 01 April, 2025 to 31st March, 2026.

Management's Responsibility

The compliance of conditions of corporate governance is the responsibility of the Management of the Company including the preparation and maintenance of all relevant supporting records and documents. This responsibility also includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the Corporate Governance Report. The Management along with the Board of Directors are also responsible for ensuring that the Company complies with the conditions of Corporate Governance as stipulated in the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Auditor's Responsibility

Our examination was limited to a review of the procedures and implementation thereof, adopted by the Company for ensuring compliance of the conditions of Corporate Governance. We have conducted the audit in accordance with the applicable Auditing Standards issued by The Institute of Company Secretaries of India. The Auditing Standards requires that the Auditor comply with statutory and regulatory requirements and plan and perform the audit to obtain reasonable assurance about compliance with applicable laws and maintenance of records. It is neither an audit nor an expression of opinion on the financial statements of the Company.

Opinion

In our opinion and to the best of our information and according to the explanations given to us and the representations made by the Directors and the Management, we certify that the Company has, in all material respects, complied with the conditions of Corporate Governance as stipulated in Regulations 17 to 27, clauses (b) to (i) of Regulation 46(2) and part C and D of Schedule V of the Securities and Exchange Board of India (Asting Obligations and Disclosure Requirements) Regulations, 2015 ('Listing regulations for the period 01st April, 2025 to 31st March, 2026 to the extent possible.

Other Matters and Restrictions on use

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

The certificate is addressed and provided to the members of the Company solely for the purpose to comply with the requirement of its obligations under SEBI (LODR), 2015 and it should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom it is shown or into whose hands it may come without our prior consent in writing.

For, **Keyur J. Shah & Associates,**
Company Secretaries,

Keyur J. Shah Proprietor
FCS:9559
CP No.: 8814
Peer Review Certificate No.: 7577/2026
UDIN: F009559H001108140

Place : Ahmedabad
Date: 13th August, 2026

Certificate of Non-Disqualification of Directors under Part C of Schedule V of SEBI (LODR) Regulations, 2015

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members of
Sanstar Limited
CIN: L10621GJ1982PLC072555
Sanstar House Nr. Parimal Under Bridge,
Opp. Suvidha Shopping Centre, Paldi,
Ahmedabad, Gujarat, India, 380007

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Sanstar Limited having CIN: L10621GJ1982PLC072555 and having registered office at Sanstar House Nr. Parimal Under Bridge, Opp.-Suvidha Shopping Centre, Paldi, Ahmedabad, Gujarat, India, 380007 (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub-clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my/our opinion and to the best of my/our information, and according to the verifications carried out (including verification of the Directors Identification Number (DIN) status on the Ministry of Corporate Affairs portal, www.mca.gov.in), as considered necessary, and based on the explanations and representations furnished by the Company and its officers, I hereby certify that none of the persons serving as Directors on the Board of the Company, including those who were on the Board during the Financial Year ended 31st March, 2026 and the Directors appointed thereafter up to the date of this Certificate, as listed below, have not been debarred or disqualified from being appointed or continuing as Directors of Companies by the Securities and Exchange Board of India (SEBI), the Ministry of Corporate Affairs (MCA), or any other statutory authority.

Sr. No.	Name of Director	DIN/PAN	Date of Appointment in Company
1.	Gouthamchand Sohanlal Chowdhary	00196397	22/02/2012
2.	Shreyans Gautam Chowdhary	01759527	22/02/2012
3.	Sambhav Gautam Chowdhary	01370802	22/02/2012
4.	Aniket Sunil Talati	02724484	01/11/2023
5.	Atul Agarwal	10373422	01/11/2023
6.	Sejal Ronak Agrawal	09376887	01/11/2023
7.	Niraj Yogeshbhai Shah	06362791	24/06/2026
8.	Jacques Georges Florent Guglielmi	10603100	24/06/2026

Ensuring the eligibility of for the appointment/continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For, **Keyur J. Shah & Associates,**
Company Secretaries,

Keyur J. Shah Proprietor
FCS:9559
CP No.: 8814
Peer Review Certificate No.: 7577/2026
UDIN: F009559H001108140

Place : Ahmedabad
Date: 13th August, 2026

CERTIFICATION BY MD/CFO

(Pursuant to Regulation 17(8) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Board of Directors
Sanstar Limited,

We, **Mr. Gouthamchand Sohanlal Chowdhary**, Managing Director and **Mr. Harishkumar Shisupaldas Maheshwary**, Chief Financial Officer of the Company, do hereby certify that:

a) We have reviewed the financial statements and the cash flow statement of the Company for the year ended on March 31, 2026 and that to the best of our knowledge and belief:

   i. These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;

   ii. These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.

b) There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's Code of Conduct.

c) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.

d) We have indicated to the Auditors and the Audit Committee:

   i. Significant changes, if any, in internal control over financial reporting during the year;

   ii. Significant changes, if any, in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and

   iii. Instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

For and on behalf of the Board of Directors
Sanstar Limited

Mr. Gouthamchand Sohanlal Chowdhary
Chairman and Managing Director
DIN: 00196397

Mr. Harishkumar Shisupaldas Maheshwary
Chief Financial Officer

Date: 13th August, 2026
Place: Ahmedabad

MANAGEMENT DISCUSSION AND ANALYSIS

1. REVIEW OF ECONOMY AND INDUSTRY

Indian Economy

The Indian economy continued to demonstrate strong resilience during F.Y. 2025-26, maintaining its position among the world's fastest-growing major economies. India's real GDP grew by 7.7% in F.Y. 2025-26, compared with 7.1% in F.Y. 2024-25, supported by sustained domestic demand, investment activity, manufacturing and services growth. The growth momentum remained broad-based, with industry and services recording growth of approximately 8.8% and 9.0%, respectively, during F.Y. 2025-26, highlighting the continued strength of productive and consumption-led economic activity.

The domestic economy continued to benefit from rising consumption, increasing urbanization, improving connectivity and ongoing investments in physical and digital infrastructure. India's expanding consumer base, strengthening manufacturing ecosystem and continued formalization are creating opportunities for businesses across consumer-oriented, manufacturing and agricultural value chains. The government's continued focus on infrastructure, domestic manufacturing, investment and trade integration is further supporting the transition towards higher-value and more organized economic activity.

The medium-term outlook remains favorable, with real GDP growth projected at approximately 6.4%–6.6% for F.Y. 2026-27 by the IMF and World Bank, respectively. Continued growth in consumption, manufacturing capacity, infrastructure and global supply-chain integration is expected to support India's economic momentum.

For the manufacturing and agricultural processing ecosystem, this outlook remains encouraging. Continued growth in domestic consumption, rising demand for processed and value-added products, increasing integration with global supply chains and investments in manufacturing capacity are expected to create opportunities across the value chain. India's strong agricultural base further provides a foundation for expanding food processing and ingredient industries, enabling a gradual shift from primary production towards value addition, processing, product innovation and integrated supply chains.

Food Processing Industry – From Agricultural Output to Value Creation

India's food processing industry continued to evolve during F.Y. 2025-26, supported by changing consumer preferences and the increasing need to convert India's substantial agricultural output into higher-value products.

Urbanization, rising disposable incomes, increasing participation of organized retail and food-service channels, and greater preference for convenience and ready-to-use products are changing the way food is produced, processed and consumed. This is creating opportunities across the food value chain, ranging from primary processing to specialized ingredients and application-specific solutions.

The continued development of India's food-processing ecosystem, supported by increasing investments in processing capabilities, evolving consumer preferences and greater focus on product innovation, is expected to further strengthen demand for value-added food products and ingredients. The growing adoption of processed and convenience foods is also creating opportunities for manufacturers to develop differentiated solutions tailored to specific customer and application requirements.

This evolving industry environment is expected to support demand for starch, speciality ingredients and functional food solutions, providing a favorable operating environment for ingredient manufacturers such as Sanstar Limited. The Company remains positioned to serve evolving customer requirements across food and other end-use applications through its portfolio of maize-based speciality products and ingredient solutions.

Maize – Strengthening the Raw Material Base

Maize remains a critical raw material for the starch and starch derivatives industry, making developments in domestic production and underlying demand important factors for the sector.

At the same time, the underlying demand for maize is expected to continue increasing across food, feed and industrial applications. The projected demand outlook indicates continued growth over the medium term, supported by increasing consumption across diverse end-use sectors.

India's Maize Production and Demand Outlook[1 & 2]:

Particulars	Volume
F.Y. 2024-25 Production	43.41 Mn tonnes
F.Y. 2025-26 Production	55.09 Mn tonnes
F.Y. 2025-26 Production Growth	26.9%
F.Y. 2025-26E Demand – BAU	36 Mn tonnes
F.Y. 2030-31E Demand – BAU	45 Mn tonnes

The combination of a strong domestic production base and sustained demand across multiple end-use sectors provides a favourable foundation for downstream maize processing. For the starch industry, continued demand growth supports opportunities for value-added processing, product diversification and development of application-specific maize derivatives.

For manufacturers such as Sanstar, efficient sourcing and processing capabilities remain important to convert the growing availability of maize into higher-value products and serve evolving demand across domestic and international markets.

Starch and Starch Derivatives – Expanding Opportunity

Starch and starch derivatives play an important role across the food and beverage, pharmaceutical, paper and packaging, textile, adhesive, animal nutrition and other industrial sectors. Their functional properties make them versatile ingredients for applications requiring binding, viscosity, texture, stability and processing performance.

The industry is witnessing a gradual shift towards speciality, modified and functional starch products, driven by customers' increasing focus on product consistency, functionality and application-specific performance. This is encouraging manufacturers to diversify their product portfolios, strengthen application capabilities and develop customized solutions.

India's Corn & Corn Starch Derivatives Market[3]

Industry estimates indicate that India's corn and corn starch derivatives market was valued at approximately US$4.63 billion in 2022 and is projected to reach approximately US$8.00 billion by 2030, representing a CAGR of approximately 7.1% during 2023–2030. Corn starch derivatives accounted for the largest product segment in 2022.

The expected expansion of the market reflects the increasing adoption of corn-based ingredients across diverse food and industrial applications. For manufacturers such as Sanstar, this evolving demand provides opportunities to expand value-added product offerings, strengthen application-specific solutions and participate in higher-value segments of the starch value chain.

Export Opportunity – Expanding Global Market for Indian Maize Starch[4]

India's established maize-processing ecosystem and growing participation in international markets provide opportunities for Indian manufacturers to expand their presence across global food and industrial value chains. During F.Y. 2025-26, approximately 7 million tonnes of maize is estimated to have been utilized for starch production in India, with maize consumption for starch production expected to grow at around 5–6% over the next few years.

India's export market for maize starch is geographically diversified, with established demand across South-East Asia, the Middle East, Africa and other international markets. The presence of Indian manufacturers across these markets reflects the growing acceptance of Indian-origin starch products and provides opportunities to deepen exports through product quality, reliable supply and application-specific solutions.

India's broader agricultural and processed-food export ecosystem also continued to expand. During F.Y. 2025-26, exports of agricultural and processed food products were reported at approximately US$25.71 billion, reflecting India's growing participation in international food and agricultural value chains.

1. *F.Y. 2025-26 and F.Y. 2030-31 demand figures are projections under NITI Aayog's demand assessment and are not actual consumption figures. BAU (Business-as-Usual) assumes continuation of the prevailing economic growth trajectory of approximately 6.34%*
2. *Ministry of Agriculture & Farmers Welfare – Third Advance Estimates; NITI Aayog, Working Group Report on Demand & Supply Projections / Crop Husbandry, Agriculture Inputs, Demand & Supply 2024.*
3. *Grand View Research – India Corn and Corn Starch Derivatives Market.*

4. FICCI–YES BANK, Indian Maize Sector, 2026 & Directorate General of Commercial Intelligence and Statistics (DGCI&S) / APEDA data, as reported in April 2026.

For manufacturers such as Sanstar Limited, the combination of a growing domestic starch industry and established international demand provides opportunities to expand across higher-value segments of the starch and starch derivatives market. Product quality, manufacturing scale, supply reliability and application-specific capabilities remain important enablers for strengthening international market presence and supporting sustainable export growth.

Sanstar Limited- Positioned to Participate in the Emerging Opportunity

Against this evolving industry landscape, Sanstar Limited is positioned as a manufacturer of maize-based speciality products and ingredient solutions serving a diversified range of applications.

The Company's product portfolio enables it to participate across multiple segments, includinfood and beverages, pharmaceuticals, paper and packaging, textiles, adhesives, animal nutrition and other industrial applications.

Sanstar's diversified application base provides a platform for addressing changing customer requirements and participating in the industry's movement towards higher-value and speciality ingredients. During F.Y. 2025-26, the Company continued to focus on strengthening its manufacturing capabilities, improving operational efficiency, expanding its product portfolio and enhancing its ability to serve evolving customer requirements.

The Company's manufacturing footprint across Gujarat and Maharashtra, together with its processing capabilities and established customer relationships, provides a strong foundation for serving domestic and international markets.

Sanstar Limited at a Glance – F.Y. 2025-26

Key Indicator	F.Y. 2025-26
Revenue from Operations (₹ in crore)	784.63
Profit Before Tax (₹ in crore)	38.44
Profit After Tax (₹ in crore)	34.45
Manufacturing Capacity (TPD)	2,350
Core Raw Material	Maize
Key Application Areas	Food, Pharmaceutical & Industrial Applications

The Company's scale and diversified product applications provide it with the ability to participate in the expanding demand for functional and speciality ingredients. Its continued focus on capacity, product development and operational efficiency is expected to support its ability to capture opportunities arising from the growth of India's food-processing and industrial ecosystem.

2. STRATEGIC POSITIONING – OPPORTUNITIES AND KEY RISKS

Opportunities	Key Risks / Challenges
Growing Demand for Value-added Ingredients	**Competitive Intensity**
Increasing adoption of speciality, modified and functional starches across food, pharmaceutical, personal care and industrial applications provides scope to expand higher-value products.	The Company operates in a competitive industry with domestic and international manufacturers. Increasing competition may exert pressure on pricing, customer retention, product differentiation and market share.
Capacity Expansion and Scale-up	**Changing Customer Requirements**
Expanded manufacturing capacity provides headroom to cater to incremental demand, strengthen customer relationships and improve operating leverage as utilization increases.	Evolving customer preferences, product specifications and application requirements may require continuous investment in product development, quality improvement and process capabilities.
Product Diversification	**Global Market and Trade Conditions**
Increasing focus on speciality and modified starches provides opportunities to develop application-specific products and improve product differentiation and value realization.	Changes in international trade policies, geopolitical developments, freight costs and global market conditions may affect export competitiveness and demand across certain markets.
Export Market Expansion	**Availability of Substitute Ingredients**

Established international demand for Indian maize starch provides scope to deepen Sanstar's export presence and diversify its customer base across geographies.	The availability and adoption of alternative ingredients for certain applications may affect demand for specific starch-based products.

Opportunities	Key Risks / Challenges
Technology and Process Efficiency	**Market and Pricing Volatility**
Process optimization, automation and resource-efficient technologies can support improvements in product consistency, yields, energy efficiency and manufacturing costs.	Fluctuations in demand and pricing across end-use industries may impact sales volumes, product realizations and overall market conditions.
Growing Food and Industrial Processing Ecosystem	**Agricultural and Climate Risks**
Expansion of organized food processing and increasing use of starch-based ingredients across diverse industries can support long-term demand for the Company's products.	Adverse weather conditions and variations in maize production may affect raw-material availability, quality and procurement costs.

3. SEGMENT-WISE / PRODUCT-WISE PERFORMANCE

Sanstar Limited operates as an integrated manufacturer of maize-based ingredients, comprising starches, starch derivatives and associated co-products. In accordance with Ind AS 108 – Operating Segments, the Company's business activities constitute a single operating segment, as the Chief Operating Decision Maker reviews the business as a whole for the purpose of resource allocation and performance assessment.

The Company's diversified product portfolio includes Native Maize Starch, Modified Starch, Liquid Glucose, Maltodextrin, Dextrose Monohydrate, Tapioca and maize-based co-products, catering to a wide range of applications across food and beverages, pharmaceuticals, paper, textiles, packaging, adhesives, personal care, animal nutrition and other industrial segments.

During F.Y. 2025-26, the Company continued to focus on product diversification, operational efficiency and increasing the contribution of value-added products. Performance across product categories remained influenced by varying market conditions, demand trends and application-specific requirements.

Going forward, the Company remains focused on strengthening its value-added product portfolio, expanding application-specific offerings, improving operational efficiency and deepening its presence across domestic and international markets. These initiatives are expected to support portfolio diversification and sustainable long-term growth.

4. RISKS AND CONCERNS

Key Risks / Concerns	Potential Impact / Mitigation
Raw Material Price Volatility	
Dependence on maize exposes the Company to fluctuations in crop yields, weather conditions, seasonal availability and procurement prices.	Any disruption in the availability or procurement of maize may affect production schedules, inventory levels and manufacturing costs.
Foreign Exchange Risk	
Export transactions expose the Company to fluctuations in foreign exchange rates.	Adverse currency movements may affect export realizations and profitability.

5. OUTLOOK

The medium-to-long-term outlook for India's food processing and ingredient industry remains constructive, supported by rising consumption, increasing penetration of processed and packaged foods, expansion of organized food manufacturing and growing adoption of functional ingredients.

The starch and starch derivatives industry is expected to benefit from the increasing shift towards specialized, functional and application-specific solutions, supported by India's strong agricultural base and expanding food-processing ecosystem.

For Sanstar, the opportunity lies in leveraging its manufacturing scale, diversified product portfolio, multi-industry application base and focus on value-added products to participate in this growth. The Company will continue to focus on strengthening its product capabilities, improving capacity utilization, expanding its application base and deepening its presence across domestic and international markets.

At the same time, the Company remains mindful of maize price volatility, climatic conditions, energy and logistics costs, competitive intensity and global market developments. Sanstar will continue to focus on operational efficiency and prudent resource management to navigate these factors.

Overall, the Company remains focused on building a scalable and sustainable business, with continued emphasis on product innovation, value addition and market diversification to support long-term growth and stakeholder value.

6. INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has established an internal control framework commensurate with the size, scale and nature of its operations, designed to provide reasonable assurance over the reliability of financial reporting, accuracy and completeness of accounting records, safeguarding of assets, prevention and detection of frauds and errors, compliance with applicable policies and regulations, and timely availability of reliable financial information.

The Company's internal control environment is supported by appropriate policies, processes and control mechanisms covering key financial and operational activities. These controls are subject to periodic internal audit, management review and monitoring, enabling timely identification of control gaps and implementation of corrective measures.

The Company has an internal audit function commensurate with the size and nature of its business in accordance with Section 138 of the Companies Act, 2013. Internal audit observations and recommendations are reviewed by the management and the Audit Committee, with appropriate follow-up on corrective actions.

The Statutory Auditors have evaluated the Company's internal financial controls with reference to financial statements and have expressed an unmodified opinion that the Company had, in all material respects, adequate internal financial controls with reference to financial statements and that such controls were operating effectively as at March 31, 2026.

During the year, the statutory audit also did not identify any material weakness in the Company's internal financial control framework. The audit procedures further reported that the Company maintained appropriate records relating to Property, Plant and Equipment and inventories, and no material discrepancies were identified during the verification procedures.

The Company also maintained the required audit trail/edit log mechanism in its accounting software during the year. Based on the statutory auditors' procedures, no instance of tampering with the audit trail was identified.

The Company remains committed to continuously strengthening its internal control environment through periodic evaluation, internal audit, management oversight and process improvements. The Board believes that the Company's internal control systems are adequate and operating effectively to support its operations, safeguard its assets and ensure the reliability of its financial reporting.

7. DISCUSSION ON FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

During F.Y.2025-26, the Company's financial performance was influenced by prevailing market conditions, product-wise demand and realizations, raw material costs and the overall operating environment. The Company continued to focus on operational efficiency, product diversification, capacity utilization and strengthening its value-added product portfolio.

FINANCIAL PERFORMANCE

(₹ in crore, *except EPS)*

Particulars	F.Y.2025-26	F.Y.2024-25	Change (%)
Revenue from Operations	784.63	957.45	(18.05)
Other Income	11.78	14.01	(15.92)
Total Income	796.41	971.46	(18.02)
Total Expenses	757.97	916.43	(17.29)
Profit Before Tax (PBT)	38.44	55.03	(30.15)
Tax Expense	3.99	11.23	(64.47)
Profit After Tax (PAT)	34.45	43.80	(21.35)
Basic & Diluted EPS	1.89	2.58	(26.74)

Note: Figures are based on the audited financial statements of the Company for F.Y. 2025-26.

Financial Performance Commentary

The Company recorded Revenue from Operations of ₹784.63 crore during F.Y. 2025-26 compared with ₹957.45 crore in F.Y. 2024-25. The movement in revenue was primarily influenced by product-wise demand, realizations and prevailing market conditions across the Company's key product categories.

Profit Before Tax stood at ₹38.44 crore, compared with ₹55.03 crore in the previous year. Profitability during the year reflected the impact of lower revenue, product realizations and the cost environment. The Company continued to focus on cost discipline, operational efficiency and product-mix optimization.

Profit After Tax was ₹34.45 crore, compared with ₹43.80 crore in F.Y. 2024-25. Despite the moderation in profitability, the Company continued to strengthen its operating platform and focus on increasing the contribution of value-added products, which remains an important part of its medium-to-long-term strategy.

OPERATIONAL PERFORMANCE

(₹ in crore, *except EPS)*

Particulars	F.Y.2025-26	F.Y.2024-25	Change (%)
Domestic Sales	506.63	601.59	(15.78)
Export Sales	265.66	339.96	(21.86)
Total Sales	772.29	941.55	(17.98)

During F.Y. 2025-26, domestic sales contributed ₹506.63 crore, while export sales contributed ₹265.66 crore. The Company continued to maintain a diversified market presence across domestic and international markets, providing a broad customer base across multiple applications and geographies.

Overall Assessment

The Company's F.Y. 2025-26 performance reflects a year of moderation in revenue and profitability amid varying product and market conditions, while the business continued to strengthen its underlying operating platform. The growth in selected value-added product categories demonstrates the potential for further product-mix diversification.

Going forward, the Company remains focused on improving capacity utilization, strengthening the contribution of value-added products, enhancing operational efficiency and expanding its domestic and international customer base. These initiatives are expected to support improved operating performance and strengthen the Company's position for sustainable growth over the medium to long term.

8. MATERIAL DEVELOPMENTS IN HUMAN RESOURCES / INDUSTRIAL RELATIONS

Human resources remain an important enabler of the Company's operations and growth. During F.Y. 2025-26, the Company continued to focus on employee capability, workplace safety, employee engagement and maintaining a positive work environment.

The Company continued to undertake employee training and skill-development initiatives to support operational and functional requirements. Given the manufacturing-oriented nature of its operations, emphasis was also placed on workplace safety, safety awareness and adherence to applicable safety practices.

The Company maintains a workplace culture based on professionalism, teamwork, mutual respect and equal opportunity. The Company has implemented a Prevention of Sexual Harassment (POSH) Policy in accordance with applicable law and remains committed to providing a safe and respectful workplace.

Industrial Relations

Industrial relations remained cordial and harmonious during F.Y.2025-26. The Company continued to encourage constructive communication between employees and management, supporting operational continuity and a positive workplace environment.

The Company continues to focus on strengthening its human resource capabilities in line with its evolving operational requirements, while fostering a culture of accountability, collaboration and continuous improvement.

The Management appreciates the contribution and commitment of employees across the organization towards the Company's operations and growth.

9. SIGNIFICANT CHANGES IN KEY FINANCIAL RATIOS

The key financial ratios of the Company for F.Y. 2025-26, as compared with F.Y. 2024-25, are set out below:

Sr. No.	Ratio	F.Y.2025-26	F.Y.2024-25	Variance (%)	Reason for Variance
1	Current Ratio	5.50	8.99	(39%)	Decrease primarily due to utilization of cash and bank balances generated from the fresh issue of shares in the previous year for the intended purposes.
2	Debt Equity Ratio	0.03	0.04	(30%)	Decrease due to reduction in borrowings during the year.
3	Debt Service Coverage Ratio	12.57	2.57	390%	Increase primarily due to lower interest and principal repayments during the year.
4	Return on Equity (%)	5.09	9.60	(47%)	Decrease primarily due to lower Profit After Tax during the year.
5	Inventory Turnover Ratio	11.19	8.35	34%	Improvement due to a proportionately higher reduction in average inventory compared with the reduction in Cost of Goods Sold.
6	Trade Receivables Turnover Ratio	7.93	8.68	(9%)	No material change.
7	Trade Payables Turnover Ratio	21.98	11.36	94%	Increase primarily due to reduction in purchases and lower average trade payable balances.
8	Net Capital Turnover Ratio	2.28	3.90	(42%)	Decrease due to lower revenue and an increase in average working capital.
9	Net Profit (%)	4.39	4.57	(4%)	No material change
10	Return on Capital Employed (%)	5.57	9.22	(40%)	Decrease primarily due to lower EBIT generated from capital employed during the year.
11	Return on Investment (%)	3.82	12.25	(69%)	Decrease mainly due to lower income from investments and higher average investment balances during the year.

Management Commentary

During F.Y. 2025-26, movements in the Company's key financial ratios were primarily influenced by changes in profitability, working capital, borrowings and utilization of funds raised through the fresh issue of shares.

The Company's liquidity position remained comfortable, although the Current Ratio moderated from 8.99 to 5.50 following utilization of funds raised in the previous year. The reduction in borrowings resulted in an improvement in the Debt Equity Ratio, while the higher Debt Service Coverage Ratio reflects lower debt servicing requirements during the year.

The improvement in Inventory Turnover and Trade Payables Turnover reflects more efficient working capital management. In contrast, the Net Capital Turnover Ratio moderated in line with the movement in revenue and average working capital.

Profitability-linked ratios, including Return on Equity and Return on Capital Employed, declined during the year primarily due to lower profitability. The Return on Investment also moderated due to lower investment income and higher average investment balances.

The Trade Receivables Turnover Ratio and Net Profit Ratio remained broadly stable, indicating relative

stability in collection efficiency and net profitability margins. Overall, the ratio movements are consistent with the Company's financial and operating performance during F.Y. 2025-26 and should be viewed in conjunction with the financial performance and operational developments discussed elsewhere in this report.

10. RETURN ON NET WORTH

During F.Y. 2025-26, the Company's Return on Net Worth stood at 5.09%, as compared to 9.60% in F.Y. 2024-25, representing a decrease of approximately 47%. The decrease was primarily attributable to the lower Profit After Tax during the year, resulting in a lower return generated on the Company's net worth.

Particulars	F.Y.2025-26	F.Y.2024-25	Change (%)
Return on Net Worth	5.09%	9.60%	(47%)

The Company continues to focus on improving operational efficiency, strengthening its product mix and enhancing profitability, with the objective of improving returns on shareholders' funds over the long term.

11. CAUTIONARY STATEMENT:

This report on Management Discussion and Analysis includes forward-looking statements, which are predictions, expectations, projections, or estimates about the Company's objectives. These statements are based on certain assumptions and expectations of future events. However, actual results may differ from these statements due to various factors such as changes in government regulations, tax laws and other statutes. Additionally, unforeseen events such as force majeure could affect the actual result. It is important for readers to understand the context in which these statements are made and that they may not reflect future outcomes accurately.

For and on behalf of the Board of Directors
Sanstar Limited

Mr. Gouthamchand Sohanlal Chowdhary
Chairman and Managing Director
DIN: 00196397

Mr. Sambhav Gautam Chowdhary
Joint Managing Director
DIN: 01370802

Date: 13th August, 2026
Place: Ahmedabad

INDEPENDENT AUDITOR'S REPORT

To
The Members of
Sanstar Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying Financial Statements of Sanstar Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of the material accounting policies and other explanatory information (hereinafter referred to as the Financial Statements).

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and the profit and total comprehensive income, the changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Financial Statements in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibility for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the Financial Statements under the provisions of the Companies Act, 2013 and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Financial Statements.

Key Audit Matter

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For the matter below, description of how our audit addressed the matter is provided in that context. We have determined the matter described below to be the key audit matters to be communicated in our report.

Key Audit Matter	How our audit addressed the key audit matter
Inventory Valuation As at the reporting date, the Company held inventories amounting to ₹42.12 crore, comprising raw materials, work-in-progress, finished goods, stock in trade and stores, spare & consumable, which represent a material portion of the total assets. Inventories are valued in accordance with the accounting policies stated in Note B-XV to the financial statements. While the Company does not have any slow-moving or obsolete inventory based on its turnover and usage pattern, the valuation involves significant management judgment in areas such as joint cost allocation across production stages and estimation of net realizable value (NRV), particularly in the	Our Audit procedures included, among others: ▪ Understanding and evaluating the internal controls and processes related to inventory valuation and cost allocation. ▪ Assessing the Company's inventory valuation policy and its compliance with Ind AS 2. ▪ Testing the costing methodology, including absorption of overheads, through sample verifications and comparison with historical trends. ▪ Comparing selected NRV estimates with subsequent selling prices and market data to test their reasonableness. ▪ Performing inventory verification procedures and reconciling quantities with the general ledger.

Key Audit Matter	How our audit addressed the key audit matter
context of input cost fluctuations and competitive pricing in the industry. Further, inventories are held at the manufacturing facility increasing the risk of quantity misstatement and cutoff errors. Accordingly, inventory valuation was considered a key audit matter due to the quantum of the balance and the level of judgment required in determining the cost and NRV.	▪ Reviewed ageing analysis, management on utility of non-moving items and assessed adequacy of obsolescence provisions. ▪ Reviewing the disclosures made in the financial statements for adequacy and accuracy. We identified no significant exceptions from these procedures.

Information Other than the Financial Statements and Auditor's Report thereon

The Company's Board of Directors are responsible for the other information. The other information comprises the information included in the Annual Report namely Directors' Report, Annexures to Board Report, Management Discussion and Analysis, Corporate Governance and Shareholder's Information, but does not include the financial statements and our auditor's report thereon. The other information is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Director's for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 with respect to the preparation of these Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including Ind AS specified under Section 133 of the Companies Act, 2013. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the management and the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, we report that:
   a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
   b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
   c. The Financial Statements dealt with by this Report are in agreement with the books of account;
   d. In our opinion, the aforesaid Financial Statements comply with the Indian accounting standards specified under section 133 of the Act;
   e. On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act;
   f. With respect to the adequacy of the internal financial controls with reference to Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate Report in Annexure A. Our report expresses an unmodified

opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to Financial Statements;

g. With respect to the matter to be included in the Auditor's Report under Section 197(16) of the Act, in our opinion, and according to the information and explanation given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of Section 197 read with Schedule V of the Act.

h. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i. The Company, as detailed in Note 34 to the financial statements, has disclosed the impact of pending litigations on its financial position as at March 31, 2026;

ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses as at March 31, 2026;

iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company during the year ended March 31, 2026.

iv. (a) The management has represented that, to the best of its knowledge and belief, as disclosed in the note 38 to the financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company, or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(b) The management has represented, that, to the best of its knowledge and belief, as disclosed in the note 38 to the financial statements, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding company") shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(c) Based on audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) contain any material misstatement.

v. The Company has neither declared nor paid any dividend during the year.

vi. Based on our examination which included test checks, the Company has used accounting software for maintaining its books of account for the year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of the audit trail feature being tampered with. Additionally, the audit trail has been preserved by the corporation as per statutory requirement for record retention.

2. As required by the Companies (Auditor's Report) Order, 2020 ('the Order') issued by the Central Government of India in terms of section 143(11) of the Act we give in the Annexure B, a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

For **SC BAPNA & ASSOCIATES**
Chartered Accountants
Firm's Registration No.115649W

Akash Agarwal
Partner
Membership No. 161154
UDIN : 26161154PUFXPD9422
Place : Mumbai
Date : May 23, 2026

ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Report on the Internal Financial Controls with reference to Financial Statements under clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to Financial Statements of **Sanstar Limited** ("the Company") as at March 31, 2026 in conjunction with our audit of the Financial Statements of the Company for the year ended on that date.

Management and Board of Director's Responsibility for Internal Financial Control

The Company's Management and Board of Directors of the company is responsible for establishing and maintaining internal financial controls based on the internal control with reference to Financial Statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to Financial Statements of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the ICAI and the Standards on Auditing prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to Financial Statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Financial Statements included obtaining an understanding of internal financial controls with reference to Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to Financial Statements.

Meaning of Internal Financial Controls with reference to Financial Statements

A company's internal financial control with reference to Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Financial Statements to future periods are subject to the risk that the internal financial control with reference to Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, adequate internal financial controls with reference to Financial Statements and such internal financial controls with reference to Financial Statements were operating effectively as at March 31, 2026, based on the criteria for internal financial control with reference to Financial Statements established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **SC BAPNA & ASSOCIATES**
Chartered Accountants
Firm's Registration No.115649W

Akash Agarwal
Partner
Membership No. 161154
UDIN : 26161154PUFXPD9422
Place : Mumbai
Date : May 23, 2026

ANNEXURE B TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 2, under 'Report on Other Legal and Regulatory Requirements' section of our Report of even date)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we state that:

i. (a)(A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and capital work-in-progress.

(B) The Company does not have any Intangible Assets. Hence, reporting under clause 3(i)(a)(B) of the order is not applicable.

(b) The Company has a regular programme of physical verification of Property, Plant and Equipment so as to cover all the items once in every three years. In accordance with this programme, certain property, plant and equipment were physically verified during the year. In our opinion, the programme is reasonable having regard to the size of the Company and the nature of its assets. According to the information and explanations given to us, no material discrepancies were noticed on such verification.

(c) The title deeds of all immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed) disclosed in the financial statements are held in the name of the Company, except for the following property:

Description of item of property	**Gross Carrying Value**	**Title Deed held in the name of**	**Whether the title deed holder is promoter, director, or relative of promoter / director or employee of promoter / director**	**Property held since which date**	**Reason for not being held in the name of the Company**
Freehold land	₹0.25 Crore	Sanstar Biopolymers Limited	The Erstwhile entity, Sanstar Biopolymer Limited, now Merged with the Company with effect from 1st April 2022.	Since FY 2003-04	Title deeds of the land are held in the names of erstwhile entity Sanstar Biopolymer Limited merged in the Company as on April 1, 2022 as the acquisition and registration of the property were undertaken prior to the merger. The process for transferring the title in the name of the Company has been initiated.

(d) The Company has not revalued its Property, Plant and Equipment or Intangible Assets during the year. Hence, reporting under clause 3(i)(d) of the Order is not applicable.

(e) No proceedings have been initiated or are pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder. Hence, reporting under clause 3(i)(e) of the Order is not applicable.

ii. (a) The inventories except for goods in transit and stock-in-trade held with third party, were physically verified by the Management during the year. For goods-in transit subsequent evidence of receipts has been linked with inventory records and for stock-in-trade held with third party, independent confirmations have been obtained from the respective third parties to verify the existence and quantity of such inventory as at the reporting date. In our opinion, the frequency of such verification is reasonable and procedures and coverage as followed by management were appropriate. No discrepancies of 10% or more in the aggregate for each class of inventories were noticed on such physical verification when compared with books of account.

(b) According to the information and explanations given to us and as disclosed in Note 46 to the financial statements, the Company has been sanctioned working capital limits in excess of 5 crore from banks on the basis of security of current assets. In our opinion and according to information and explanations given to us, and as disclosed in Financial Statements, the quarterly returns or statements filed by the Company with such banks are in agreement with the books of account of the Company of the respective periods, which were subject to audit/review.

iii. During the year, the Company has not provided any loans or advances in the nature of loans, or given any guarantees, or provided any security to companies, firms, LLPs, or any other parties. Further, there are no loans or advances in the nature of loans, or guarantees or security provided by the Company outstanding as at the end of the year. Hence, reporting under clause 3(iii)(a) and 3(iii)(c) to 3(iii)(f) of the Order is not applicable.

(b) In our opinion, the investments made are not prejudicial to the Company's interest. The company has not granted any loans or advances in the nature of loans or provided any guarantee / security during the year and does not have any loans or advances in the nature of loans, or guarantees or security provided by the Company outstanding as at the end of the year.

iv. In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of 186 of the Act with respect of making investments. The Company has not granted any loans or provided guarantees/ securities. Accordingly, the provisions of Section 185 and Section 186 in relation to the same are not applicable to the Company.

v. The Company has neither accepted deposits from the public nor accepted any amount which are deemed to be deposits within the meaning of Sections 73 to 76 of the Act and the Rules made thereunder. Hence, reporting under clause 3(v) of the Order is not applicable

vi. The maintenance of cost records has not been specified by the Central Government under sub-section (1) of section 148 of the Act, for the business activities carried out by the Company.

vii. According to information and explanation given to us, in respect of statutory dues:

(a) The Company is generally regular in depositing the undisputed statutory dues, including goods and services tax, provident fund, employees' state insurance, income tax, sales tax, service tax, duty of customs, cess, value added tax and other statutory dues with the appropriate authorities. According to the information and explanations given to us, no undisputed amounts payable in respect of afore mentioned dues were outstanding as at March 31, 2026 for a period of more than six months from the date they became payable.

(b) According to the information and explanations given to us, there are no statutory dues referred in sub- clause (a) that have not been deposited with the appropriate authorities on account of any dispute except for the following:

Name of the statute	Nature of dues	Gross Amount (₹ in Crores)	Amount paid under protest (₹ in Crores)	Period to which the amount relates	Forum where the dispute is pending
Income Tax Act, 1961	Income tax	0.31	–	FY 2023-24	Assessing Officer

viii. There were no transactions relating to previously unrecorded income that were surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 (43 of 1961) during the year.

ix. (a) In our opinion the Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender during the year.

(b) According to the information and explanations given to us including representations received from the management of the Company, and based on our audit procedures, we report that the Company has not been declared a wilful defaulter by any bank, financial institution, or government authority.

(c) According to the information and explanations given to us, and on the basis of our audit procedures, the term loans outstanding during the year were applied for the purpose for which the loans were obtained.

(d) On an overall examination of the Financial Statements of the Company, funds raised on short-term basis have not been used during the year for long-term purposes by the Company.

(e) The Company does not have any subsidiary, associate or joint ventures. Accordingly, reporting under clause 3(ix)(e) and 3(ix)(f) of the Order is not applicable to the Company.

x. (a) The Company has not raised any money by way of initial public offer or further public offer (including debt instruments), during the year. Accordingly, reporting under clause 3(x)(a) of the Order is not applicable to the Company.

(b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.

xi. (a) Based upon the audit procedures performed for the purpose of reporting the true and fair view of the Financial Statements and according to the information and explanations given by the management, no fraud by the Company or no material fraud on the Company has been noticed or reported during the year.

(b) To the best of our knowledge, no report under sub-section (12) of Section 143 of the Act has been filed by Secretarial Auditor or us, in Form ADT -- 4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.

(c) According to the information and explanations given to us, and based on our examination of the records of the Company, there were no whistle-blower complaints received by the Company during the year.

xii. The Company is not a Nidhi Company and hence reporting under clause 3(xii) of the Order is not applicable.

xiii. In our opinion and according to the information and explanations given to us, all transactions entered into by the Company with the related parties are in compliance with sections 177 and 188 of the Act, where applicable. Further, the details of such related party transactions have been disclosed in the financial statements, as required under Indian Accounting Standard (Ind AS) 24, Related Party Disclosures specified in Companies (Indian Accounting Standards) Rules 2015 as prescribed under section 133 of the Act.

xiv. (a) In our opinion, the Company has an adequate internal audit system commensurate with the size and nature of its business as required under the provisions of section 138 of the Act.

(b) We have considered, the internal audit reports issued during the year and till the date of the audit report covering period upto March 31, 2026.

xv. According to the information and explanation given to us, the Company has not entered into any non-cash transactions with its directors or persons connected with its director and hence provisions of Section 192 of the Act are not applicable to the Company. Accordingly, the requirement to report on clause 3(xv) of the Order is not applicable to the Company.

xvi. (a) The provisions of Section 45-IA of the Reserve Bank of India Act, 1934 (2 of 1934) are not applicable to the Company. Accordingly, the requirement to report on clause 3(xvi)(a) of the Order is not applicable to the Company.

(b) The Company has not conducted any Non-Banking Financial or Housing Finance activities and is not required to obtain Certificate of Registration (CoR) for such activities from the Reserve Bank of India as per the Reserve Bank of India Act, 1934.

(c) The Company is not a Core Investment Company as defined in the regulations made by Reserve Bank of India. Accordingly, the requirement to report on clause 3(xvi)(c) of the Order is not applicable to the Company.

(d) According to the information and explanations given to us, the Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, the requirement to report on clause 3(xvi)(d) of the Order is not applicable to the Company.

xvii. The Company has not incurred cash losses in the current and in the immediately preceding financial year.

xviii. There has been no resignation of the statutory auditors of the Company during the year. Accordingly, requirement to report on clause 3(xviii) of the Order is not applicable to the Company.

xix. According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities other information in the financial statements, our knowledge of the plans of the Board of Directors and management and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

xx. The Company has fully spent the required amount towards Corporate Social responsibility (CSR) and there are no unspent CSR amounts for the year requiring a transfer to a fund specified in Schedule VII of the Act in compliance with the second proviso to sub section (5) of section 135 of the Act or special account in compliance with the provision of sub-section (6) of Section 135 of the Act. Accordingly, reporting under clause 3(xx) of the Order is not applicable for the year.

For **SC BAPNA & ASSOCIATES**
Chartered Accountants
Firm's Registration No.115649W

Akash Agarwal
Partner
Membership No. 161154
UDIN : 26161154PUFXPD9422
Place : Mumbai
Date : May 23, 2026

STATEMENT OF ASSETS & LIABILITIES

(₹ in Crores, unless otherwise stated)

Particulars	Note	As at March 31, 2026	As at March 31, 2025
ASSETS			
Non-Current Assets			
(a) Property, Plant and Equipment	2	424.43	191.51
(b) Capital Work-in-Progress	3	11.01	87.57
(c) Financial Assets			
(i) Investments	4	0.28	0.01
(ii) Other Financial Assets	5	3.98	3.66
(d) Other Non-Current Assets	6	8.06	26.20
Total Non-Current Assets		**447.76**	**308.95**
Current Assets			
(a) Inventories	7	42.12	55.93
(b) Financial Assets			
(i) Investments	8	27.23	–
(ii) Trade Receivables	9	94.82	102.99
(iii) Cash and Cash Equivalents	10	23.61	120.73
(iv) Bank Balances other than (iii) above	10.1	109.88	93.54
(v) Other Financial Assets	11	6.62	6.65
(c) Current Tax Assets (Net)	12	0.39	4.13
(d) Other Current Assets	13	50.61	64.61
Total Current Assets		**355.28**	**448.58**
Total Assets		**803.04**	**757.53**
EQUITY AND LIABILITIES			
Equity			
(a) Equity Share Capital	14	36.45	36.45
(b) Other Equity	15	657.48	622.69
Total Equity		**693.93**	**659.14**
Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	16	9.96	14.74
(b) Deferred Tax Liabilities (Net)	17	34.51	33.77
Total Non-Current Liabilities		**44.47**	**48.51**
Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	16	9.94	12.33
(ii) Trade Payables	18		
Total Outstanding dues of Micro Enterprises & Small Enterprises		0.21	0.00
Total Outstanding dues of other than Micro Enterprises & Small Enterprises		29.07	18.24
(iii) Other Financial Liabilities	19	14.19	6.83
(b) Other Current Liabilities	20	6.87	6.70
(c) Provisions	21	4.36	5.78
Total Current Liabilities		**64.64**	**49.88**
Total Equity And Liabilities		**803.04**	**757.53**

The accompanying notes are an integral part of the Financial Statements.
Summary of Material accounting policies — Note 1
As per our report of even date attached

For **S C Bapna & Associates**
Chartered Accountants
Firm Regn. No. 115649W

Akash Agarwal
Partner
M.No. 161154

Place : Mumbai
Date : May 23, 2026

For and on behalf of the Board of Directors
Sanstar Limited

Gouthamchand Sohanlal Chowdhary
(Chairman and Managing Director)
(DIN-00196397)

Harishkumar Shishupaldas Maheshwary
(Chief Financial Officer)

Place : Ahmedabad
Date : May 23, 2026

Sambhav Gautam Chowdhary
(Joint Managing Director)
(DIN-01370802)

Fagun Harsh Shah
(Company Secretary)

STATEMENT OF PROFIT AND LOSS

(₹ in Crores, unless otherwise stated)

Particulars	Note	For the year ended March 31, 2026	For the year ended March 31, 2025
Income			
Revenue from operations	22	784.63	957.45
Other Income	23	11.78	14.01
Total Income		**796.41**	**971.46**
Expenses			
Cost of Materials Consumed	24	538.45	711.33
Purchase of Stock in Trade	25	11.14	–
Changes in Inventories of Finished Goods, Stock-in-Trade & Work-in Progress	26	(1.16)	(2.19)
Employee Benefits Expenses	27	23.12	22.10
Finance Costs	28	1.37	7.53
Depreciation and Amortization Expense	29	9.63	11.45
Other Expenses	30	175.42	166.21
Total Expenses		**757.97**	**916.43**
Profit Before Tax		**38.44**	**55.03**
Tax Expense:			
Current Tax	31	3.43	8.16
(Excess)/ Short Provision for Tax		(0.07)	1.97
Deferred Tax	31	0.63	1.10
Total Tax Expenses		**3.99**	**11.23**
Profit for the year (A)		**34.45**	**43.80**
Other Comprehensive Income / (Loss)			
Items that will not be reclassified to profit or loss			
(a) Remeasurements of defined benefit plans		0.45	0.23
(b) Equity instruments through other Comprehensive Income		–	(0.01)
Income tax relating to items that will not be reclassified to profit or loss			
(a) Remeasurements of defined benefit plans		(0.11)	(0.06)
(b) Equity instruments through other Comprehensive Income		–	0.00
Total Other Comprehensive Income (B)		**0.34**	**0.16**
Total Comprehensive Income (A+B)		**34.79**	**43.96**
Earnings per Share - (Face value of ₹ 2 each)			
Basic and Diluted	32	**1.89**	**2.58**

The accompanying notes are an integral part of the Financial Statements.
Summary of Material accounting policies — Note 1
As per our report of even date attached

For **S C Bapna & Associates**
Chartered Accountants
Firm Regn. No. 115649W

Akash Agarwal
Partner
M.No. 161154

Place : Mumbai
Date : May 23, 2026

For and on behalf of the Board of Directors
Sanstar Limited

Gouthamchand Sohanlal Chowdhary
(Chairman and Managing Director)
(DIN-00196397)

Sambhav Gautam Chowdhary
(Joint Managing Director)
(DIN-01370802)

Harishkumar Shishupaldas Maheshwary
(Chief Financial Officer)

Fagun Harsh Shah
(Company Secretary)

Place : Ahmedabad
Date : May 23, 2026

STATEMENT OF CASH FLOW

(₹ in Crores, unless otherwise stated)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
A. Cash Flow From Operating Activities		
Net Profit Before Tax as per Statement of Profit and Loss	38.44	55.03
Adjustments For:		
Depreciation and Amortisation Expenses	9.63	11.45
Interest income	(10.16)	(13.57)
Impairment allowance on financial/non-financial assets	0.00	0.47
Reversal of provision for expected credit loss	(0.09)	–
Profit on sale of investments	(0.64)	–
Excess provision no longer required written back	–	(0.43)
Loss/(Profit) on disposal of property, plant and equipment (Net)	1.63	0.19
Unrealised foreign exchange (gain)/loss (Net)	1.77	(4.03)
Finance Cost	1.37	7.53
Operating Profit Before Working Capital Changes	**41.95**	**56.64**
Adjustment for changes in working capital		
(Increase) / decrease in Inventories	13.81	58.10
(Increase) / decrease in Trade Receivables	6.49	18.53
(Increase) / decrease in Other Financial Assets	(0.42)	(0.37)
Increase / (decrease) in Trade Payables	11.05	(77.74)
(Increase) / decrease in Other Current Assets	13.96	0.58
Increase / (decrease) in Other Current Liabilities	0.17	3.22
Increase / (decrease) in Provision	(1.42)	1.88
Increase / (decrease) in Other Financial Liabilities	3.93	–
Cash generated from operations	**89.52**	**60.84**
Income Taxes paid (net of refunds)	0.38	(22.12)
Net cash generated from operating activities	**89.90**	**38.72**
B. Cash Flows From Investing Activities		
Purchase of property, plant and equipment (incl. CWIP, capital advances/payables)	(146.18)	(92.31)
Redemption/(Investment) of Non-Current Fixed Deposits with Bank	–	(2.11)
Redemption / (Investment) in Other Bank deposits	(16.34)	(91.56)
Proceeds from disposal of property, plant and equipment	0.12	2.54
Proceeds/(Investment) from redemption of Investment	(26.85)	0.16
Interest income	10.75	8.68
Net cash used in investing activities	**(178.50)**	**(174.60)**
C. Cash Flows From Financing Activities		
Proceeds from fresh issue of shares	–	397.10
Share issue expenses	–	(35.56)
Repayments of long term borrowings	(3.93)	(16.18)
Repayments of short term borrowings	(3.24)	(84.38)
Finance cost paid	(1.35)	(7.53)
Net cash flows (used in)/ generated from financing activities (C)	**(8.52)**	**253.45**
D. Net increase in cash and cash equivalents (A+B+C)	**(97.12)**	**117.57**
E. Cash & Cash Equivalents at the beginning of the year	120.73	3.16
F. Cash and cash equivalents at end of the year	**23.61**	**120.73**
Component of Cash and Cash Equivalents		
Cash on hand	0.07	0.18
Balances with banks:		
in Current Accounts	2.54	0.55
in deposits with original maturity of less than three months	21.00	120.00
Cash and cash equivalents at end of the year	**23.61**	**120.73**

Note: The Cash Flow Statement has been prepared under the Indirect method as set out in Ind AS 7 on Cash Flow Statements notified under Section 133 of The Companies Act 2013, read together with Paragraph 7 of the Companies (Indian Accounting Standard) Rules 2015 (as amended).

The accompanying notes are an integral part of the Financial Statements. Summary of Material accounting policies — Note 1

As per our report of even date attached

For **S C Bapna & Associates**
Chartered Accountants
Firm Regn. No. 115649W

Akash Agarwal
Partner
M.No. 161154

Place : Mumbai
Date : May 23, 2026

For and on behalf of the Board of Directors
Sanstar Limited

Gouthamchand Sohanlal Chowdhary
(Chairman and Managing Director)
(DIN-00196397)

Sambhav Gautam Chowdhary
(Joint Managing Director)
(DIN-01370802)

Harishkumar Shishupaldas Maheshwary
(Chief Financial Officer)

Fagun Harsh Shah
(Company Secretary)

Place : Ahmedabad
Date : May 23, 2026

STATEMENT OF CHANGES IN EQUITY

A. Equity Share Capital

(₹ in Crores, unless otherwise stated)

Particulars	As at March 31, 2026	As at March 31, 2025
Issued, Subscribed and Paid up Capital		
Equity Shares face value of each fully paid up (₹)	2	2
No. of Shares	18,22,44,250	18,22,44,250
Balance at the beginning of the year	36.45	28.09
Equity Shares issued on account of initial Public Offer during the year (Refer Note 41)	–	8.36
Balance at the end of the year	**36.45**	**36.45**

B. Other Equity

(₹ in Crores, unless otherwise stated)

For the year ended March 31, 2026

Particulars	Securities Premium	General Reserve	Revaluation Reserve	Capital Reserve	Capital Redemption Reserve	Retained Earnings	Other Comprehensive Income	Total
Balance as at April 1, 2025	361.13	60.43	29.85	1.60	0.03	169.12	0.53	622.69
Add : Transferred from Revaluation Reserve	–	–	–	–	–	0.52	–	0.52
Less : Transferred to retained earnings	–	–	(0.52)	–	–	–	–	(0.52)
Movement (Net) during the year	–	–	–	–	–	34.45	0.34	34.79
Balance as at March 31, 2026	**361.13**	**60.43**	**29.33**	**1.60**	**0.03**	**204.09**	**0.87**	**657.48**

For the year ended March 31, 2025

Particulars	Securities Premium	General Reserve	Revaluation Reserve	Capital Reserve	Capital Redemption Reserve	Retained Earnings	Other Comprehensive Income	Total
Balance as at April 1, 2024	7.95	60.43	36.25	1.60	0.03	118.92	0.49	225.67
Add : Initial Public Offer of equity shares (Refer Note 41)	388.74	–	–	–	–	–	–	388.74
Less : Share issue Expense (Refer Note 41)	(35.56)	–	–	–	–	–	–	(35.56)
Less : Loss on Sale of Equity shares	–	–	–	–	–	–	(0.12)	(0.12)
Add : Transferred from Revaluation Reserve	–	–	–	–	–	6.40	–	6.40
Less : Transferred to retained earnings	–	–	(6.40)	–	–	–	–	(6.40)
Movement (Net) during the year	–	–	–	–	–	43.80	0.16	43.96
Balance as at March 31, 2025	**361.13**	**60.43**	**29.85**	**1.60**	**0.03**	**169.12**	**0.53**	**622.69**

The accompanying notes are an integral part of the Financial Statements.
Summary of Material accounting policies — Note 1
As per our report of even date attached

For **S C Bapna & Associates**
Chartered Accountants
Firm Regn. No. 115649W

Akash Agarwal
Partner
M.No. 161154

Place : Mumbai
Date : May 23, 2026

For and on behalf of the Board of Directors
Sanstar Limited

Gouthamchand Sohanlal Chowdhary
(Chairman and Managing Director)
(DIN-00196397)

Sambhav Gautam Chowdhary
(Joint Managing Director)
(DIN-01370802)

Harishkumar Shishupaldas Maheshwary
(Chief Financial Officer)

Fagun Harsh Shah
(Company Secretary)

Place : Ahmedabad
Date : May 23, 2026

SUMMARY OF MATERIAL ACCOUNTING POLICIES

A. Company Information

Sanstar Limited is a Public Company incorporated under Companies Act, 1956 on February 26, 1982. It is classified as Non-govt company and is registered at Registrar of Companies, Ahmedabad. Sanstar Limited's Corporate Identification Number is (CIN) U15400GJ1982PLC072555. Its Email address is md@sanstar.in and its registered address is "SANSTAR HOUSE" NR. - PARIMAL UNDER BRIDGE, OPP. - SUVIDHA SHOPPING CENTRE, PALDI, AHMEDABAD GJ 380007, Gujarat, India.

Sanstar is one of the largest corn wet millers in India having a diverse product portfolio of Maize Starches, Tapioca Starches, Modified Starches, Liquid Glucose, Malto Dextrin, High maltose Corn Syrup & many more.

The Board of directors approved the financial statements for the year ended March 31, 2026 and authorized for issue on May 23, 2026.

The CIN of the Company was altered from L15400GJ1982PLC072555 to L10621GJ1982PLC072555 with effect from June 2026 pursuant to the shareholders of M/s Sanstar Limited having passed a Special Resolution at the Annual/Extraordinary General Meeting held on 20 June 2026, for alteration of the provisions of the Memorandum of Association with respect to the objects of the Company, in compliance with Section 13(1) of the Companies Act, 2013.

B. Basis of Preparation of Financial Statements

I. Statement of compliance:

The Financial Statements of the Company have been prepared in accordance with Indian Accounting Standards (referred to as "Ind AS") notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended) including the Companies (Indian Accounting Standards) Amendment Rules, 2019.

The Financial Statements have been prepared under historical cost convention basis except for certain financial assets and financial liabilities which have been measured at fair value.

Accounting policies have been consistently applied except where a newly-issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

II. Basis of preparation and presentation:

These financial statements have been prepared on historical cost basis, except for certain financial instruments which are measured at fair value or amortized cost at the end of each reporting period, as explained in the accounting policies below. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. All assets and liabilities have been classified as current and non-current as per the Company's normal operating cycle. Based on the nature of services rendered to customers and time elapsed between deployment of resources and the realization in cash and cash equivalents of the consideration for such services rendered, the Company has considered an operating cycle of 12 months.

These financial statements are presented in Indian Rupees (INR/Rs./₹), which is the Company's functional currency. All financial information presented in INR/Rs./₹ has been rounded to the nearest Crores, with two decimals except as stated otherwise.

III. Use of estimates & Judgments

The preparation of these financial statements is in conformity with the recognition and measurement principles of Ind AS requires management of the Company to make informed judgments, reasonable assumptions and estimates that affect the amounts reported balances of Assets and Liabilities, disclosures of contingent Liabilities as at the date of the financial statements and the reported amounts of income and expense for the periods presented. Uncertainty about these could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in the future periods. These assumptions and estimates are reviewed periodically based on the most recently available information. Revisions to accounting estimates are recognized prospectively in the Statement of Profit & Loss in the period in which the estimates are revised and in any future periods affected.

In the assessment of the Company, the most significant effects of use of judgments and/or estimates on the amounts recognized in the financial statements are in respect of the following:

- Useful lives of property, plant & equipment;
- Valuation of inventories;
- Measurement of recoverable amounts of assets / cash-generating units;
- Assets and obligations relating to employee benefits;
- Evaluation of recoverability of deferred tax assets; and
- Provisions and Contingencies

IV. Current versus Non-Current Classification

The company presents assets and liabilities in the statement of Asset and Liability based on current/ non-current classification. An asset is treated as current when it is:

i. Expected to be realized or intended to be sold or consumed in normal operating cycle;
ii. Held primarily for the purpose of trading;
iii. Expected to be realized within twelve months after the reporting period, or
iv. Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

i. It is expected to be settled in normal operating cycle;
ii. It is held primarily for the purpose of trading;
iii. It is due to be settled within twelve months after the reporting period, or
iv. There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

V. Foreign Currency Translation

i. Transactions and balances

Transactions in foreign currencies are initially recorded by the Company at their respective functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognized in OCI or profit or loss are also recognized in OCI or profit or loss, respectively).

ii. Exchange differences

Exchange differences arising on settlement or translation of monetary items are recognized as income or expense in the period in which they arise with the exception of exchange differences on gain or loss arising on translation of non-monetary items measured at fair value which is treated in line with the recognition of the gain or loss on the change in fair value of the item.

VI. Fair Value Measurement

The Company measures financial instruments, such as, derivatives at fair value as per Ind AS 113 at each balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

i. In the principal market for the asset or liability, or
ii. In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the

asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1- Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2- Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).

Level 3- Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs)

For assets and liabilities that are recognized in the Financial Statements on a recurring basis, the company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

VII. Revenue recognition

The Company earns revenue primarily from sale of Maize Starch Tapioca Starches, Modified Starches, Liquid Glucose, Malto Dextrin, High maltose Corn Syrup & many more. The Company has applied Ind AS 115 which establishes a comprehensive framework for determining whether, how much and when revenue is to be recognized.

Revenue from contract with customers is recognized upon transfer of control of promised products to customers at an amount that reflects the consideration to which the Company expect to be entitled for those goods/ products. To recognize revenues, the Company applies the following five-step approach:

i. Identify the contract with a customer,
ii. Identify the performance obligations in the contract,
iii. Determine the transaction price,
iv. Allocate the transaction price to the performance obligations in the contract, and
v. Recognize revenues when a performance obligation is satisfied.

1. Sale of Goods

Revenue from the sale of goods is recognized when the significant risk and rewards of ownership of the goods have passed to the buyer and no significant uncertainty exists regarding the amount of the consideration that will be derived from the sale of goods. Revenue from the sale of goods is measured at the fair value of the consideration received or receivable, net of returns and allowances, related discounts & incentives and volume rebates. It includes applicable taxes.

2. **Interest income**

For all financial instruments measured either at amortized cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR), which is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortized cost of a financial liability. Interest income is included in other income in the statement of profit and loss.

3. **Dividends**

Dividend income is accounted for when the right to receive the same is established, which is generally when shareholders approve the dividend.

4. **Other Income**

Other income is recognized when no significant uncertainty as to its determination or realization exists.

VIII. Government Grant

The Company recognizes grant as income when there is a reasonable assurance that the Company will comply with all necessary conditions attached to them and the grant will be received in accordance with Ind AS 20, Accounting for Government Grants and Disclosure of Government Assistance. The Company is entitled to certain non-refundable subsidies from government in respect of manufacturing units located in specified regions which are measured at amounts receivable from the government. Income from such benefits is recognised on a

systematic basis over the period in which the related costs that are intended to be compensated by such grants are recognized.

Presentation:

Income from the above grants and subsidies are presented under Revenue from Operations.

IX. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized as part of the cost of the asset. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that a company incurs in connection with the borrowing of funds.

X. Export Benefits

Duty free imports of raw materials under advance license for imports, as per the Foreign Trade Policy, are matched with the exports made against the said licenses and the net benefits / obligations are accounted by making suitable adjustments in raw material consumption.

XI. Taxes

Tax expenses comprise of current and deferred tax:

1. Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on the rates and tax laws enacted or substantively enacted, at the reporting date in the country where the entity operates and generates taxable income. Current tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

2. **Deferred tax**

Deferred tax is provided using the balance sheet approach on temporary differences at the reporting date between the tax bases of assets and liabilities and their corresponding carrying amounts for the financial reporting purposes. Deferred tax assets are the amounts of income taxes recoverable in future periods in respect of:

a. deductible temporary differences;
b. the carry forward of unused tax losses; and
c. the carry forward of unused tax credits.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date. Deferred tax relating to items recognized outside profit or loss is (either in other comprehensive income or in equity). Deferred tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity. Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

XII. Leases

Company as a lessee

Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value.

Lease payments on short-term leases and leases of low-value assets are recognized as expense on a straight-line basis over the lease term.

XIII. Employee Benefits

a. Short Term Employee Benefits:

All employee benefits payable wholly within twelve months of rendering services are classified as short-term employee benefits.

Benefits such as salaries, wages, performance incentives etc., and the expected cost of bonus, ex-gratia are recognised during the period in which the employee renders related service.

b. **Post-Employment Benefits:**
Defined Benefit Plans:
The cost of the defined benefit plans and the present value of the defined benefit obligations are based on actuarial valuation using the projected unit credit method. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

c. **Long-term employee benefits**
Post-employment and other employee benefits are recognized as an expense in the statement of profit and loss for the period in which the employee has rendered services. A liability is recognized for benefits accruing to employees in respect of wages and salaries in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

XIV. Property, plant and equipment

Freehold land is carried at historical cost. All other items of property, plant and equipment are stated at acquisition cost of the items. Acquisition cost includes expenditure that is directly attributable to getting the asset ready for intended use. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognized when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

An item of spare parts that meets the definition of 'property, plant and equipment' is recognized as property, plant and equipment. The depreciation on such an item of spare part will begin when the asset is available for use i.e. when it is in the location and condition necessary for it to be capable of operating in the manner intended by management. In case of a spare part, as it may be readily available for use, it may be depreciated from the date of purchase of the spare part.
Capital work in progress is stated at cost and net of accumulated impairment losses, if any. All the direct expenditure related to implementation including incidental expenditure incurred during the period of implementation of a project, till it is commissioned, is accounted as Capital work in progress (CWIP) and after commissioning the same is transferred / allocated to the respective item of property, plant and equipment.

Other pre-operating costs, being indirect in nature, are expensed to the statement of profit and loss as and when incurred.

The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

Property, plant and equipment are eliminated from financial statement, either on disposal or when retired from active use. Losses arising in the case of retirement of property, plant and equipment are recognized in the statement of profit and loss in the year of occurrence.

Depreciation methods, estimated useful lives and residual value
Depreciation is calculated to allocate the cost of assets, net of their residual values, over their estimated useful lives. Components having value significant to the total cost of the asset and life different from that of the main asset are depreciated over its useful life. However, land is not depreciated. The useful lives so determined are as follows:

Assets	Estimated useful life
Lease hold land	Lease term (99 years)
Buildings	3 to 30 years
Plant and machinery	5 to 25 years
Furniture and fixtures	10 years
Office equipment	5 years
Vehicles	8 years
Computer	3 years
Electrical Equipment	10 years

Depreciation on fixed assets has been provided in the accounts based on useful life of the assets prescribed in Schedule II to the companies Act, 2013 based on Straight Line Method.

Depreciation on additions is calculated on pro rata basis with reference to the date of addition.
Depreciation on assets sold/ discarded, during the period, has been provided up to the preceding month of sale / discarded.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss within other gains / (losses).

XV. Inventories

Inventories are valued at the lower of cost and net realizable value.

i. **Raw materials:** cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined based on First in First Out Method**.**

ii. **Finished goods and work in progress:** cost includes cost of direct materials and labor and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing costs. Cost is determined on lower of cost or net realizable value. Cost is determined based on weighted average cost.

iii. **Stores and spares:** cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on First in First Out Method. An item of spare parts that does not meet the definition of 'property, plant and equipment' has to be recognized as a part of inventories.

iv. **By- Products:** By-products are valued at net realizable value.
Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

XVI. Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

i. **Financial assets**

a. Initial recognition and measurement

All financial assets are recognized initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss. Financial assets are classified, at initial recognition, as financial assets measured at fair value or as financial assets measured at amortized cost.

b. **Subsequent measurement**

For purposes of subsequent measurement, financial assets are classified in four categories:

1. Financial assets at amortized cost
2. Financial assets at fair value through other comprehensive income (FVTOCI)
3. Financial assets at fair value through profit or loss (FVTPL)
4. Equity instruments measured at fair value through other comprehensive income (FVTOCI)

1. Financial assets and amortized cost

A 'financial asset' is measured at the amortized cost if both the following conditions are met:

i. **Business Model Test:** The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows; and

ii. **Cash Flow Characteristics Test:** Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included in finance income in the profit or loss. The losses arising from impairment are recognized in the profit or loss. This category generally applies to trade and other receivables.

2. **Financial assets at fair value through other comprehensive income (FVTOCI)**

A 'financial asset' is classified as at the FVTOCI if both of the following criteria are met:

i. **Business Model test:** The objective of financial instrument is achieved by both collecting contractual cash flows and selling the financial assets; and

ii. **Cash Flow Characteristics Test:** The contractual terms of the financial instrument give rise on specific dates to cash flows that are solely payments of principal and interest on principal amount outstanding.

3. **Financial assets at fair value through profit or loss (FVTPL)**

FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

In addition, the company may elect to designate a debt instrument, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch'). The company has not designated any debt instrument as at FVTPL.

Debt instruments included within the FVTPL category are measured at fair value with all changes recognized in the P&L.

4. **Financial assets designated at fair value through OCI (equity instruments)**

All equity investments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognized by an acquirer in a business combination to which Ind AS103 applies are classified as at FVTPL. For all other equity instruments, the company may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value. The company makes such election on an instrument by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the company decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI. There is no recycling of the amounts from OCI to P&L, even on sale of investment. However, the company may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the P&L.

c. **Derecognition**

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognized (i.e. removed from the Company's statement of financial position) when:

1. The contractual rights to cash flows from the financial asset expires;
2. The Company transfers its contractual rights to received cash flows of the financial assets and has substantially transferred all the risk and rewards of ownership of the financial assets;
3. The Company retains the contractual rights to receive cash flows but assumes a contractual obligation to pay the cash flows without material delay to one or more recipients under a 'pass through' arrangement (thereby substantially transferring all the risks and rewards of ownership of the financial asset);
4. The Company neither transfers nor retains substantially all risk and rewards of ownership and does not retain control over the financial asset.

In cases where Company has neither transferred nor retained substantially all of the risks and rewards of the financial asset, but retains control of the financial assets, the Company continues to recognize such financial asset to the extent of its continuing involvement in the financial asset. In that case, the Company also recognizes an associated liability. The financial asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

On De-recognition of a financial asset (except as mentioned in ii above for financial assets measured a FVTOCI), the difference between the carrying amount and the consideration received is recognized in the Statement of Profit and Loss.

d. **Impairment of financial assets**

The company assesses impairment based on expected credit loss (ECL) model to the following:

1. Financial assets measured at amortized cost;
2. Financial assets measured at fair value through other comprehensive income (FVTOCI);

Expected credit losses are measured through a loss allowance at an amount equal to:

1. The 12-months expected credit losses (expected credit losses that result from those default events on the financial instrument that are possible within 12 months after the reporting date); or

2. Full-time expected credit losses (expected credit losses that result from all possible default events over the life of the financial instrument).

The company follows 'simplified approach' for recognition of impairment loss allowance on:

1. Trade receivables or contract revenue receivables; and
2. All lease receivables resulting from the transactions within the scope of Ind AS 116 - Leases.

Under the simplified approach, the company does not track changes in credit risk. Rather, it recognizes impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

The company uses a provision matrix to determine impairment loss allowance on the portfolio of trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivable and is adjusted for forward looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed.

For recognition of impairment loss on other financial assets and risk exposure, the company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognizing impairment loss allowance based on 12-month ECL.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12-month ECL is a portion of the lifetime ECL which results from default events that are possible within 12 months after the reporting date.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the statement of profit and loss (P&L). This amount is reflected under the head 'other expenses' in the P&L. The balance sheet preparation for various financial instruments is described below:

1. **Financial assets measured as at amortized cost, contractual revenue receivables and lease receivables**
   ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the company does not reduce impairment allowance from the gross carrying amount.
2. **Loan commitments and financial guarantee contracts**
   ECL is presented as a provision in the balance sheet, i.e. as a liability.
3. **Debt instruments measured at FVTOCI**
   For debt instruments measured at FVTOCI, the expected credit losses do not reduce the carrying amount in the balance sheet, which remains at fair value. Instead, an amount equal to the allowance that would arise if the asset was measured at amortized cost is recognized in other comprehensive income as the accumulated impairment amount.

ii. **Financial liabilities**

a. Initial recognition and measurement

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. The company's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts.

b. Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

1. Financial liabilities at fair value through profit or loss
2. Loans and borrowings
3. Financial guarantee contracts

1. Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term.

Gains or losses on liabilities held for trading are recognized in the profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated as such at the initial date of recognition, and only if the criteria in Ind AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/ losses attributable to changes in own credit risk is recognized in OCI. These gains/losses are not subsequently transferred to P&L. However, the company may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognized in the statement of profit and loss. The company has not designated any financial liability as at fair value through profit and loss.

2. **Financial liabilities at amortised cost (Loans and borrowings)**
   After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in profit or loss when the liabilities are derecognized as well as through the EIR amortization process. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the statement of profit and loss.

3. **Financial Guarantee Contracts**
   Financial guarantee contracts issued by the Company are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognized initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 and the amount recognized less, when appropriate, the cumulative amount of income recognized in accordance with the principles of Ind AS 115.

c. Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of profit and loss.

d. Off-setting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the Consolidated balance sheet if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

iii. **Derivative Financial Instruments and Hedge Accounting**

The Company uses various derivative financial instruments such as forwards & options and commodity contracts to mitigate the risk of change in exchange rate and commodity prices.

At the inception of a hedge relationship, the Company formally designates and documents the hedge relationship to which the Company wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge.

Any gains or losses arising from changes in the fair value of derivatives are taken directly to Statement of Profit and Loss, except for the effective portion of cash flow hedge which is recognised in Other Comprehensive Income and later to Statement of Profit and Loss when the hedged item affects profit or loss or is treated as basis adjustment if a hedged forecast transaction subsequently results in the recognition of a Non-Financial Assets or Non-Financial liability.

Hedges that meet the criteria for hedge accounting are accounted for as follows:

1. **Cash flow hedge**
   The Company designates derivative contracts or non-derivative Financial Assets/ Liabilities as hedging instruments to mitigate the risk of movement in foreign exchange rates for foreign exchange exposure on highly probable future cash flows attributable to a recognised asset or liability or forecast cash transactions.

2. **Fair value hedge**
   The Company designates derivative contracts or non-derivative Financial Assets/Liabilities as hedging instruments to mitigate the risk of change in fair value of hedged item due to movement in foreign exchange rates and commodity prices.

XVII. Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the company's cash management.

XVIII. Segment Reporting

The Chief Operational Decision Maker monitors the operating results of its business Segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the financial statements. The Operating segments have been identified on the basis of the nature of products / services.

The accounting policies adopted for segment reporting are in line with the accounting policies of the Company. Segment revenue, segment expenses, segment assets and segment liabilities have been identified to segments on the basis of their relationship to the operating activities of the segment. Inter Segment revenue is accounted on the basis of transactions which are primarily determined based on market/fair value factors. Revenue, expenses, assets and liabilities which relate to the company as a whole and are not allocated to segments on a reasonable basis have been included under "unallocated revenue / expenses / assets / liabilities".

The company operates in one business segment i.e. Manufacture, trading of commodities and its derivatives alongwith by product as single operating segment for the purpose of making decision on allocation of resources and assessing its performance.

These, in the context of Ind AS 108 on Operating Segments Reporting are considered to constitute single business segment.

XIX. Provisions, Contingent liabilities, Contingent assets and Commitments

General

Provisions are recognized when the company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the company expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

Contingent liability is disclosed in the case of:

1. A present obligation arising from the past events, when it is not probable that an outflow of resources will be required to settle the obligation;
2. A present obligation arising from the past events, when no reliable estimate is possible;
3. A possible obligation arising from the past events, unless the probability of outflow of resources is remote.

Commitments include the amount of purchase order (net of advances) issued to parties for completion of assets.

The company provides for the expenses to reclaim the quarries used for mining. The total estimate of reclamation expenses is apportioned over the estimate of mineral reserves and a provision is made based on the minerals extracted during the year. Mines reclamation expenses are incurred on an ongoing basis and until the closure of the mine. The actual expenses may vary based on the nature of reclamation and the estimate of reclamation expenditure.

Provisions, contingent liabilities, contingent assets and commitments are reviewed at each balance sheet date.

XX. Statement of cash flows

Cash flow are reported using the indirect method, whereby net profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals of accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and finance activities of the company are segregated.

Operating Cycles

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The company has identified twelve months as its operating cycle.

XXI. Earnings Per Share

Basic earnings per share is computed and disclosed by dividing the net profit after tax by using the weighted average number of common shares outstanding during the year. Dilutive earning per share is computed and disclosed using the weighted average number of common and dilutive common equivalent shares outstanding during the year, except when the results would be anti-dilutive.

XXII. Exceptional Items

Certain occasions, the size, type or incidence of an item of income or expense, pertaining to the ordinary activities of the company is such that its disclosure improves the understanding of the performance of the company, such income or expense is classified as an exceptional item and accordingly, disclosed in the notes accompanying to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

Summary of material accounting policies and other explanatory information to the financial statements as at and for the year ended March 31, 2026

(₹ in Crores, unless otherwise stated)

2. Property, Plant and Equipment

As at March 31, 2026

Particulars	Land*	Building	Plant and Equipment**	Electrical Installation	Vehicles	Computers	Office Equipment	Furniture & Fixture	Total
I. Gross Block									
Balance as at April 1, 2025	31.91	49.84	149.98	9.07	3.28	0.41	1.03	0.74	246.26
Additions during the year	–	36.66	179.26	28.01	0.19	0.07	0.07	0.03	244.29
Disposals during the year	–	–	(2.92)	–	–	–	–	–	(2.92)
Balance as at March 31, 2026	**31.91**	**86.50**	**326.32**	**37.08**	**3.47**	**0.48**	**1.10**	**0.77**	**487.63**
II. Accumulated depreciation									
Balance as at April 1, 2025	–	8.94	39.14	4.50	1.05	0.23	0.48	0.41	54.75
Depreciation expense for the year	–	1.97	5.97	0.96	0.42	0.09	0.16	0.06	9.63
Disposals during the year	–	–	(1.18)	–	–	–	–	–	(1.18)
Balance as at March 31, 2026	**–**	**10.91**	**43.93**	**5.46**	**1.47**	**0.32**	**0.64**	**0.47**	**63.20**
III. Net bBlock									
As at March 31, 2026	**31.91**	**75.59**	**282.39**	**31.62**	**2.00**	**0.16**	**0.46**	**0.30**	**424.43**

As at March 31, 2025

Particulars	Land*	Building	Plant and Equipment**	Electrical Installation	Vehicles	Computers	Office Equipment	Furniture & Fixture	Total
I. Gross Block									
Balance as at April 1, 2025	31.91	48.58	153.23	8.75	3.27	0.37	0.86	0.66	247.63
Additions during the year	–	1.26	1.68	0.32	0.01	0.04	0.17	0.08	3.56
Disposals during the year	–	–	(4.93)	–	–	–	–	–	(4.93)
Balance as at March 31, 2026	**31.91**	**49.84**	**149.98**	**9.07**	**3.28**	**0.41**	**1.03**	**0.74**	**246.26**
II. Accumulated depreciation									
Balance as at April 1, 2025	–	6.98	33.44	3.60	0.64	0.14	0.34	0.35	45.49
Depreciation expense for the year	–	1.96	7.89	0.90	0.41	0.09	0.14	0.06	11.45
Disposals during the year	–	–	(2.19)	–	–	–	–	–	(2.19)
Balance as at March 31, 2026	**–**	**8.94**	**39.14**	**4.50**	**1.05**	**0.23**	**0.48**	**0.41**	**54.75**
III. Net bBlock									
As at March 31, 2026	**31.91**	**40.90**	**110.84**	**4.57**	**2.23**	**0.18**	**0.55**	**0.33**	**191.51**

(₹ in Crores, unless otherwise stated)

* Notes as below:

Description of item of property	Carrying Value	Title Deed in the name of	Whether the title deed holder is promoter, director, or relative of promoter /director or employee of promoter / director	Property held since which date	Reason for not being held in the name of the company
Freehold land	₹ 0.25	Sanstar Biopolymers Limited	erstwhile entity Sanstar Biopolymers (merged with the company)	Since FY 2003-04	Title deeds of the land are held in the names of erstwhile entity Sanstar Biopolymer Limited merged in the Company as on April 1, 2022 as the acquisition and registration of the property were undertaken prior to the merger. The process for transferring the title in the name of the Company has been initiated.

** The Company has mortgaged and hypothecated property, plant and equipment with a carrying amount of ₹424.43 Crores as on 31 March 2026 (31 March 2025: ₹191.51 Crores) against term loans.

3. Capital Work-in-Progress Movement

Particulars	As at March 31, 2026	As at March 31, 2025
Opening Capital Work-in-Progress	87.57	20.47
Add: Additions during the year	163.19	67.65
Less: Capitalised during the year	(239.75)	(0.55)
Closing Capital Work-in-Progress	**11.01**	**87.57**

Details of capital work-in-progress as on March 31, 2026

Particulars	Opening	Addition	Capitalised	Closing
Building	21.19	16.31	34.01	3.49
Plant and Machinery	52.10	121.06	165.64	7.52
Electric Installation	6.48	19.93	26.41	–
Expenditure during Construction	7.80	5.89	13.69	–
Total	**87.57**	**163.19**	**239.75**	**11.01**

Details of capital work-in-progress as on March 31, 2025

Particulars	Opening	Addition	Capitalised	Closing
Building	7.71	14.03	0.55	21.19
Plant and Machinery	10.41	41.69	–	52.10
Electric Installation	1.80	4.68	–	6.48
Expenditure during Construction	0.55	7.25	–	7.80
Total	**20.47**	**67.65**	**0.55**	**87.57**

CWIP Ageing Schedule

As at March 31, 2026

CWIP	Less than 1 year	1-2 years	2-3 years	More than 3 year	Total
Projects in progress	11.01	–	–	–	11.01
Total	**11.01**	**–**	**–**	**–**	**11.01**

As at March 31, 2025

CWIP	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	67.65	19.92	–	–	87.57
Total	**67.65**	**19.92**	**–**	**–**	**87.57**

Note: The Company does not have any assets under Capital Work-in-Progress whose completion is overdue or whose costs have exceeded its original plan.

(₹ in Crores, unless otherwise stated)

4. Non-current investments

Particulars	As at March 31, 2026	As at March 31, 2025
Investment in Equity Instruments	–	0.01
Investment in debentures	0.28	–
Total Non-current investments	**0.28**	**0.01**
Investment carried at fair value through other comprehensive income		
Equity shares		
Adline Chem Lab Limited	–	0.00
(As at March 31, 2025: 3,400) equity shares of ₹10 fully paid up		
Bank Of Baroda	–	0.01
(As at March 31, 2025: 220) equity shares of ₹2 fully paid up		
Grand Foundry Limited	–	0.00
(As at March 31, 2025: 120) equity shares of ₹4 fully paid up		
Krishanveer Forge Limited	–	0.00
As at March 31, 2025: 100) equity shares of ₹10 fully paid up		
Gujarat Lease Financing Limited	–	0.00
(As at March 31, 2025: 2,500) equity shares of ₹10 fully paid up		
Retro Green Resolution Limited	–	0.00
(As at March 31, 2025: 300) equity shares of ₹10 fully paid up		
Pentokey Organy (India) Limited	–	0.00
(As at March 31, 2025: 42) equity shares of ₹10 fully paid up		
The Prag Bosimi Synthetics Limited	–	0.00
(As at March 31, 2025: 900) equity shares of ₹10 fully paid up		
Total	**–**	**0.01**
Investment carried at amortised cost		
Debentures		
2,000 (As at March 31, 2025: Nil), redeemable non-convertible senior debentures series III of Adani Enterprises Limited, face value ₹1,000, coupon 8.85% p.a	0.20	-
8 (As at March 31, 2025: Nil), redeemable non-convertible senior debentures series I STRPP A of The Andhra Pradesh Mineral Development Corporation Limited, face value ₹100,000, coupon 9.30% p.a.	**0.08**	-
	0.28	-
Total value of quoted investments	**0.28**	**0.01**

5. Other Non-Current Financial Assets

Particulars	As at March 31, 2026	As at March 31, 2025
Security deposits (at amortised cost) (refer note (i))	1.57	1.25
Fixed deposits with maturity of more than 12 months (refer note (ii))	2.41	2.41
Total	**3.98**	**3.66**

Note

i. Security Deposits includes amounts deposited with various bodies/authorities for availing facilities during regular business operations; these are generally without a fixed maturity period.

ii. These deposits have been pledged to the bank for availing Bank Guarantee facility for regular business operations.

(₹ in Crores, unless otherwise stated)

6. Other Non-Current Assets

Particulars	As at March 31, 2026	As at March 31, 2025
Capital advances	8.06	26.20
Total	**8.06**	**26.20**

7. Inventories

Particulars	As at March 31, 2026	As at March 31, 2025
Raw Material	11.19	27.27
Work-in-Progress	0.49	0.68
Stores, Spare & Consumable	7.55	6.44
Finished Goods	7.97	18.57
Goods in Transit — Finished Goods	3.77	2.96
Stock-in-trade (held with third party)	11.14	–
Total	**42.12**	**55.93**

Note: Inventories have been valued as per Material Accounting Policy No. B-XV.

8. Current investments

Particulars	As at March 31, 2026	As at March 31, 2025
Investment in debentures		
20 (As at March 31, 2025: Nil) redeemable non-convertible senior debentures of Auxilo Finserve Private Limited, face value ₹100,000, coupon 9.30% p.a.	0.20	-
23 (As at March 31, 2025: Nil) redeemable non-convertible senior debentures series I STRPP A of The Andhra Pradesh Mineral Development Corporation Limited, face value ₹100,000, coupon 9.30% p.a. — ₹0.23 Crores	0.23	-
15 (As at March 31, 2025: Nil) redeemable non-convertible senior debentures of Krazybee Services Private Limited, face value ₹66,667, coupon 10.30% p.a	0.10	-
Total debentures	**0.53**	-
Investment in mutual funds		
6,485,060.47 (As at March 31, 2025: Nil) units of Franklin India Low Duration Fund — Direct Plan — Growth	7.02	-
2,313,235.37 (As at March 31, 2025: Nil) units of Franklin India Arbitrage Fund — Direct Plan — Growth	2.54	-
985,123.89 (As at March 31, 2025: Nil) units of HDFC Arbitrage Fund — Wholesale Plan — Growth — Direct Plan	2.08	-
13,927,441.40 (As at 31 March 2025: Nil) units of Franklin Templeton Asset Management (India) Private Limited — Low Duration Fund Direct — Growth	15.06	-
Total mutual funds	**26.70**	-
Total Current investments	**27.23**	-
Total value of quoted investments	**0.53**	–
Total value of unquoted investments	**26.70**	-

(₹ in Crores, unless otherwise stated)

9. Trade Receivables

Particulars	As at March 31, 2026	As at March 31, 2025
Trade Receivables (unsecured, considered good)	94.82	102.99
Trade receivables (unsecured, which have significant increase in credit risk)	0.30	0.39
Less: Allowance for Expected credit loss for credit risk	(0.30)	(0.39)
Total	**94.82**	**102.99**

Trade Receivables Ageing Schedule

As at March 31, 2026

Particulars	Not due	< 6 months	6M–1Yr	1-2 yrs	2-3 yrs	>3 yrs	Total
Undisputed — Considered good	43.56	50.73	0.23	0.18	–	0.12	94.82
Undisputed — significant increase in risk	–	–	–	0.18	–	0.12	0.30
Undisputed — credit impaired	–	–	–	–	–	–	–
Disputed — Considered good	–	–	–	–	–	–	–
Disputed — significant increase in risk	–	–	–	–	–	–	–
Disputed — credit impaired	–	–	–	–	–	–	–
Total	43.56	50.73	0.23	0.36	–	0.24	95.12
Less: Allowance for expected credit loss	–	–	–	–	–	–	(0.30)
Total	**-**	**-**	**-**	**-**	**-**	**-**	**94.82**

As at March 31, 2025

Particulars	Not due	< 6 months	6M–1Yr	1-2 yrs	2-3 yrs	>3 yrs	Total
Undisputed — Considered good	44.19	58.15	0.45	0.07	0.13	–	102.99
Undisputed — significant increase in risk	–	–	0.19	0.07	0.13	–	0.39
Undisputed — credit impaired	–	–	–	–	–	–	–
Disputed — Considered good	–	–	–	–	–	–	–
Disputed — significant increase in risk	–	–	–	–	–	–	–
Disputed — credit impaired	–	–	–	–	–	–	–
Total	44.19	58.15	0.64	0.14	0.26	–	103.38
Less: Allowance for expected credit loss	–	–	–	–	–	–	(0.39)
Total	**-**	**-**	**-**	**-**	**-**	**-**	**102.99**

Notes:

i. Refer Note 33 for information about credit risk and market risk of trade receivables.

ii. *The Company has used a practical expedient for computing expected credit loss allowance for trade receivables, taking into account historical credit loss experience. As per management assessment, provision was made wherever necessary.*

10. Cash and Cash Equivalents

Particulars	As at March 31, 2026	As at March 31, 2025
Cash on Hand	0.07	0.18
Balances with Banks	2.54	0.55
Deposits with original maturity of less than 3 months	21.00	120.00
Total	**23.61**	**120.73**

(₹ in Crores, unless otherwise stated)

10.1 Bank Balances other than Cash and Cash Equivalents

Particulars	As at March 31, 2026	As at March 31, 2025
Deposits with original maturity of more than 3 months but less than 12 months*	108.80	93.54
Deposits with remaining maturity under 12 months*	1.08	–
Total	**109.88**	**93.54**

* Bank Deposits include deposits amounting to ₹93.50 Crores (March 31, 2025: ₹93.54 Crores) maintained as margin money for Bank Guarantee, Letters of Credit and Overdraft Facilities.

11. Other Current Financial Assets

Particulars	As at March 31, 2026	As at March 31, 2025
Net defined benefit asset — Gratuity	0.21	0.56
Derivative financial assets — forward exchange contracts	–	0.04
Other derivative financial assets	0.96	–
Security deposits	1.03	1.03
Accrued interest	4.42	5.02
Total	**6.62**	**6.65**

12. Current Tax Assets/(Liabilities)

Particulars	As at March 31, 2026	As at March 31, 2025
Advance taxes and TDS/TCS receivables	3.82	12.29
Less: Provisions for Tax	3.43	8.16
Total	**0.39**	**4.13**

13. Other Current Assets

Particulars	As at March 31, 2026	As at March 31, 2025
Balances with Government Authorities	48.26	52.80
Advances to Vendors	2.00	11.35
Prepaid Expenses	0.34	0.45
Advances to Staff	0.01	0.01
Total	**50.61**	**64.61**

(₹ in Crores, unless otherwise stated)

14. Equity Share capital

Particulars	As at March 31, 2026	As at March 31, 2025
Authorised		
19,00,00,000 (P. Year 19,00,00,000) Equity Shares of ₹2/- each	38.00	38.00
	38.00	**38.00**
Issued, subscribed and fully paid up share capital		
18,22,44,250 (P. Year 18,22,44,250) Equity Shares of ₹2/- each	36.45	36.45
	36.45	**36.45**

(a) Reconciliation of the number of shares outstanding at the beginning and end of the reporting period

Particulars	As at March 31, 2026	
	No. of Shares	₹ in Crores
Equity shares at the beginning of the year @ FV ₹2 per share (FY26)	18,22,44,250	36.45
Add: Changes during the year	–	–
Outstanding at the end of the year (FY26)	**18,22,44,250**	**36.45**

Particulars	As at March, 2025	
	No. of Shares	₹ in Crores
Equity shares at the beginning of the year @ FV ₹2 per share (FY25)	14,04,44,250	28.09
Add: Initial Public Offer shares during the year (Refer Note 41)	4,18,00,000	8.36
Outstanding at the end of the year (FY25)	**18,22,44,250**	**36.45**

(b) Shareholders holding more than 5% shares in the company

Name of Shareholder	As at March 31, 2026		As at March, 2025	
	No. of shares	% of total shares	No. of Shares	% of total shares
Gouthamchand Sohanlal Chowdhary	1,48,01,100	8.12%	1,48,01,100	8.12%
Sambhav Gouthamchand Chowdhary	3,21,00,000	17.61%	3,21,00,000	17.61%
Shreyans Gouthamchand Chowdhary	3,19,65,000	17.54%	3,19,65,000	17.54%
Sambhav Starch Products Private Limited	1,07,81,250	5.92%	1,05,46,250	5.79%
Sanstar Gems & Jewels Private Limited	1,06,50,000	5.84%	1,06,50,000	5.84%

(c) Shareholding of Promoters as at March 31, 2026

Promoter	No. of Shares	% of total shares	% change during the year
As at March 31, 2026			
Gouthamchand Sohanlal Chowdhary	1,48,01,100	8.12%	–
Sambhav Gouthamchand Chowdhary	3,21,00,000	17.61%	–
Shreyans Gouthamchand Chowdhary	3,19,65,000	17.54%	–
As at March 31, 2025			
Gouthamchand Sohanlal Chowdhary	1,48,01,100	8.12%	-3.27%
Sambhav Gouthamchand Chowdhary	3,21,00,000	17.61%	-1.53%
Shreyans Gouthamchand Chowdhary	3,19,65,000	17.54%	-1.54%

(₹ in Crores, unless otherwise stated)

(d) Rights, preferences and restrictions attached to shares

Voting: The Company has only one class of equity shares having a face value of ₹2/- per share. Each holder of an equity share is entitled to one vote per share.

Dividend: The dividend has not been declared during the year by the Company.

Liquidation: In the event of liquidation, equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

Beneficial Owner: As per Company records including the register of members and declarations received regarding beneficial interest, the above shareholding represents both legal and beneficial ownership of shares.

(i) The Company bought back 25,150 equity shares for an aggregate amount of ₹0.16 Crores (0.81% of total paid-up equity share capital) at ₹65 per equity share, during FY 2022-23. No bonus shares have been issued and no shares have been issued for consideration other than cash during the five years immediately preceding March 31, 2026.

15. Other Equity

Particulars	As at March 31, 2026	As at March 31, 2025
Securities Premium		
Opening balance	361.13	7.95
Add: Premium received on IPO of equity shares (Refer Note 41)	–	388.74
Less: Share issue Expense (Refer Note 41)	–	(35.56)
Closing balance	**361.13**	**361.13**
General Reserve		
Opening balance	60.43	60.43
Add: Transfer from statement of profit and loss	–	–
Closing balance	**60.43**	**60.43**
Capital Reserve		
Opening balance	1.60	1.60
Less: Transfer to statement of profit and loss	–	–
Closing balance	**1.60**	**1.60**
Capital Redemption Reserve		
Opening balance	0.03	0.03
Add: Changes during the year	–	–
Closing balance	**0.03**	**0.03**
Other Comprehensive Income (OCI)		
Opening balance	0.53	0.49
Less: Loss on Sale of Equity shares	–	(0.12)
Add: Movement (Net) during the year	0.34	0.16
Closing balance	**0.87**	**0.53**
Retained Earnings		
Opening balance	169.12	118.92
Profit during the year	34.45	43.80
Add: Transferred from Revaluation Reserve	0.52	6.40
Closing balance	**204.09**	**169.12**
Revaluation Reserve		
Opening balance	29.85	36.25
Less: Transferred to Retained Earnings	(0.52)	(6.40)
Closing balance	**29.33**	**29.85**
Total Other Equity	**657.48**	**622.69**

(₹ in Crores, unless otherwise stated)

Notes: Nature and purpose of reserves

i. **Capital Reserve:**
Capital reserve is created on recording the scheme of Merger. Capital Reserve is the difference between the amount of investments appearing in Sanstar Biopolymer Limited (SBPL) and the value of share capital cancelled in the Company. Further Opening balance of Deferred tax of SBPL has been transferred to Capital Reserve.

ii. **Securities Premium:**
Securities Premium: Securities premium is used to record the premium on issue of shares. The reserve is utilized in accordance with the provisions of the Companies Act, 2013.

iii. **General Reserve:**
General reserve is created out of profits and kept aside for general purposes and financial strengthening of the Company; it does not have any specific purpose.

iv. **Capital Redemption Reserve:**
The Company bought back 25,150 shares on January 19, 2023 and accordingly a Capital Redemption Reserve was created as per Section 69 of the Companies Act, 2013.

v. **Retained earnings:**
The amount that can be distributed by the Company as dividends to its equity shareholders is determined based on the balance in this retained earnings and also considering the requirements of the Companies Act, 2013.

vi. **Revaluation Reserve:** The Company has reclassified an amount of ₹36.25 Crores as Revaluation Reserve wherein ₹26.14 Crores was reclassified from the General Reserve and ₹10.11 Crores was reclassified from Retained Earnings in the opening balances. Out of the above, the Company has transferred excess depreciation on revalued assets from Revalution Reserve to Retained Earnings amounting to ₹6.92 Crores as on March 31, 2026 (₹6.40 Crores as on March 31, 2025).

vii. **Other Comprehensive Income:**
a) The fair value change of the equity instruments measured at fair value through other comprehensive income is recognised in equity instruments through Other Comprehensive Income.
b) The remeasurement gain/(loss) on net defined benefit plans is recognised in Other Comprehensive Income net of tax.

16. Non-Current Borrowings

Particulars	As at March 31, 2026	As at March 31, 2025
Non-Current		
(i) Secured		
From Banks		
Term Loan from Karur Vysya Bank	9.96	13.19
Vehicle Loan	–	0.54
(ii) Unsecured		
Loan from Related Parties (Inter Corporate Deposits) (Refer Note 43)	–	1.01
Total	**9.96**	**14.74**

The loan from a related party was repaid during the year ended March 31, 2026. The said loan carries an interest rate between 9–12% p.a.

Lender	Security / Principal term and conditions	Nature of Facility	ROI %	Repayment Terms	Sanctioned Amount	Outstanding as on 31-03-2026	March 31, 2026		Outstanding as on 31-03-2025	March 31, 2025	
							Current	Non-Current		Current	Non-Current
The Karur Vysya Bank Limited	Paripassu charge (along with other lenders participating in the expansion project) on Industrial Land & Building situated at Village Karvand with extent of 0.56 million square meters and at Village Louki with extent of 0.167 million square meters , Taluka Shirpur, District Dhule, Maharashtra held in the name of the Company. Hypothecation charge on the Plant & Machineries which are purchased out of Bank finance.	Machinery Term Loan	6 month MCLR+2.75%	Repayable till 30-04-2029	6	2.57	0.79	1.78	3.36	0.79	2.57
The Karur Vysya Bank Limited		Machinery Term Loan	6 month MCLR+2.75%	Repayable till 30-09-2028	2.02	0.84	0.34	0.5	1.18	0.34	0.84
The Karur Vysya Bank Limited		Machinery Term Loan	6 month MCLR+2.75%	Repayable till 30-09-2028	2.02	0.84	0.34	0.5	1.18	0.34	0.84
The Karur Vysya Bank Limited		Machinery Term Loan	6 month MCLR+2.75%	Repayable till 18-04-2031	15	8.5	1.66	6.84	9.66	1.25	8.41
The Karur Vysya Bank Limited		Machinery Term Loan	6 month MCLR+2.75%	Repayable till 30-10-2028	1	0.53	0.19	0.34	0.71	0.19	0.53
Total					**26.04**	**13.28**	**3.32**	**9.96**	**16.091**	**2.91**	**13.19**
Mercedes-Benz Financial India Private Limited	Hypothecation of Vehicle	Auto Loan	10.50%	Repayable till 13-12-2026	0.84	0.534	0.53	0	0.634	0.09	0.54
Total					**26.88**	**13.814**	**3.85**	**9.96**	**16.725**	**3**	**13.73**

(₹ in Crores, unless otherwise stated)

Other Major Terms and Conditions w.r.t to Non Current Borrowings

Karur Vysya Bank Ltd

Security

1. Personnel Guarantee of Shri Gouthamchand Sohanlal Chowdhary, Sambhav Gautam Chowdhary and Shreyans Gautam Chowdhary against all Credit facilities.

2. Primary security for one facility shall be the collateral security for the other facilities.

Prepayment

Karur Vysya Bank Ltd: 3% charges of Loan outstanding for Prepayment.

Current Borrowings

Particulars	As at March 31, 2026	As at March 31, 2025
a. Loans repayable on demand		
(i) From Banks		
The Karur Vysya Bank Limited	6.09	9.33
(ii) Current maturity of term loans & car loan from Bank	3.85	3.00
Total Current Borrowings	**9.94**	**12.33**

Major Terms and Conditions w.r.t to Current Borrowings

Repayment:

1. **Cash Credit:** Repayable on Demand
2. **Packing Credit Facility:** 3 Months
3. **Over Draft Against Fixed Deposit:** Repayable on Demand

A. Karur Vysya Bank Ltd- Working capital limit of Rs 95 Crores @ 6 month MCLR +2.75% including Cash Credit (payable on demand) and Packing Credit Facility (Repayable in 3 Months)

Security:

1. **Working Capital (Fund and Non Fund Based):** Hypothecation charge on the entire current assets both present and future of the Company.
2. **Paripassu charge** (along with other lenders participating in the expansion project) on Industrial Land & Building situated at various survey no. 355/1, 355/2, 355/3, 356. 357, 358, 359,360,361, 407/1, 407/2 of village Karvand and survey no 267 and 268 village Louki , Taluka Shirpur, District Dhule, Maharashtra held in the name of the Company.
3. **Hypothecation charge** on the Plant & Machineries which are purchased out of Bank finance.
4. **Pledge / hypothecation** of all export documents including Bill of Lading, Bill of Exchange, Commercial Invoice, Packing List and original exchange control copy evidencing shipment of goods against Letters of Credit opened by first-class banks. Letter of Indemnity to be submitted for bills with discrepancies.
5. **Exclusive EM charge** on the Factory Land & Building situated at Survey No 459, 460,462, 463/1/P/2, 463/2, Khatam No 485, Sukhpur Road, Village Morgar, Bhachau Taluka, Bhuj. The said limits pertained to erstwhile Sanstar Biopolymer Ltd now merged into Sanstar limited.
6. **Hypothecation charge** on furniture & fixtures and other fixed assets in Bhachau, both present and future.
7. **Personnel Guarantee** of Shri Gautam Chowdhary, Sambhav Chowdhary and Shreyans Chowdhary against all Credit facilities.
8. **The overdraft facility** has been availed from The Karur Vysya Bank and is secured by way of a lien on fixed deposits held with the bank. The facility is repayable on demand.

B. Karur Vysya Bank Ltd- Secured Overdraft against Fixed Deposit of Rs 81 Crores @ 7.35% - 10.25% p.a.

The above facility is valid till July 31, 2026. The same is secured against the fixed deposits as disclosed in Note 10.1 above.

(₹ in Crores, unless otherwise stated)

C. Federal Bank Ltd-Working capital limit of Rs 25 Crores @8.25 % linked to MCLR

Security

1. Working Capital (Fund and Non Fund Based): Hypothecation charge on the entire current assets both present and future of the Company.
2. Paripassu charge (along with other lenders participating in the expansion project) on Industrial Land & Building situated at various survey no. of village Karvand and village Louki , Taluka Shirpur, District Dhule, Maharashtra stands in the name of SANSTAR LIMITED.
3. Personnel Guarantee of Shri Gautam Sohanlal Chowdhary, Sambhav Gautam Chowdhary and Shreyans Gautam Chowdhary against all Credit facilities.

17. Deferred Tax Liabilities (net)

Particulars	As at March 31, 2026	As at March 31, 2025
Deferred Tax Liabilities (Net)	**34.51**	**33.77**

Movements in Deferred Tax — Year ended March 31, 2026

Particulars	As at Mar 31, 2025	Charged/(Credited) to P&L	Charged/(Credited) to OCI	As at Mar 31, 2026
Property, Plant & Equipment	33.66	1.37	–	35.03
Provision for expense allowed on payment basis (Net)	0.13	(0.73)	0.11	(0.49)
Provision for expected credit losses	(0.06)	(0.02)	–	(0.08)
Difference in carrying value & tax base of debt/equity instruments (FVTPL/FVTOCI)	0.04	0.01	–	0.05
Sub Total	**33.77**	**0.63**	**0.11**	**34.51**

Movements in Deferred Tax — Year ended March 31, 2025

Particulars	As at Mar 31, 2024	Charged/(Credited) to P&L	Charged/(Credited) to OCI	As at Mar 31, 2025
Property, Plant & Equipment	30.86	2.80	–	33.66
Provision for expense allowed on payment basis (Net)	1.03	(0.96)	0.06	0.13
Provision for expected credit losses	(0.22)	0.16	–	(0.06)
Difference in carrying value & tax base (FVTPL)	0.04	0.00	–	0.04
Difference in carrying value & tax base (FVTPL) — additional	0.03	(0.03)	0.00	–
Sub Total	**31.74**	**1.97**	**0.06**	**33.77**

18. Trade Payables

Particulars	As at March 31, 2026	As at March 31, 2025
Total Outstanding Dues of Micro Enterprises and Small Enterprises	0.21	0.00
Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	29.07	18.24
Total	**29.28**	**18.24**

(₹ in Crores, unless otherwise stated)

Trade Payables Ageing Schedule

As on March 31, 2026

	Not Due	Upto 1 Year	1-2 Years	2-3 Years	>3 Years	Total
MSME	–	0.21	–	–	–	0.21
Others	–	28.03	1.03	0.01	–	29.07
Disputed dues — MSME	–	–	–	–	–	–
Disputed dues — Others	–	–	–	–	–	–
Total	**–**	**28.24**	**1.03**	**0.01**	**–**	**29.28**

As on March 31, 2025

	Not Due	Upto 1 Year	1-2 Years	2-3 Years	>3 Years	Total
MSME	–	0.00	–	–	–	0.00
Others	–	18.23	0.01	–	–	18.24
Disputed dues — MSME	–	–	–	–	–	–
Disputed dues — Others	–	–	–	–	–	–
Total	**–**	**18.23**	**0.01**	**–**	**–**	**18.24**

Information required under Section 22 of the MSMED Act, 2006 and Schedule III of the Companies Act, 2013 (to the extent parties have been identified based on information available and relied upon by auditors)

Particulars (MSME)	As at Mar 31, 2026	As at Mar 31, 2025
Principal amount and interest due thereon remaining unpaid to any supplier at year end	0.21	0.00
Interest amount and interest due thereon remaining unpaid to any supplier at year end	0.02	–
Interest paid under Section 16 of MSMED Act along with payments made beyond appointed day	–	–
Interest due and payable for delay (paid beyond appointed day, without Section-16 interest)	–	–
Interest accrued and remaining unpaid at year end	0.02	–
Further interest remaining due and payable in succeeding years	–	–

19. Other Current Financial Liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Security Deposits	0.07	0.02
Derivative Financial Liabilities — forward exchange contracts	3.72	–
Interest Accrued but not due	0.03	–
Employee Related Payables	0.83	0.67
Other Payables	0.00	0.00
Payable for Property, Plant and Equipment	9.54	6.14
Total	**14.19**	**6.83**

(₹ in Crores, unless otherwise stated)

20. Other Current Liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Advance Received from Customers	0.54	0.89
Contract Liabilities*	5.21	3.22
Statutory dues	1.12	2.59
Total	**6.87**	**6.70**
Reconciliation of contract liabilities as at March 31, 2026		
Balance at the beginning of the year	3.22	–
Revenue recognised that was included in contract liabilities at the beginning of the year	3.22	–
Increase due to invoicing during the year, excluding amounts recognised as revenue during the year	5.21	–
Balance at the end of the year	**5.21**	**–**

21. Current Provisions

Particulars	As at March 31, 2026	As at March 31, 2025
Provision for Expenses	4.36	5.78
Total	**4.36**	**5.78**

22. Revenue from Operations

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
(a) Sales of Products (Refer Note 37)		
Domestic Sales	506.63	601.59
Export Sales	265.66	339.96
Total (a)	**772.29**	**941.55**
(b) Other Operating Revenue		
Export Incentive	2.29	2.25
Government Grant*	7.07	9.62
Foreign Exchange Gain (Net)	2.98	4.03
Total (b)	**12.34**	**15.90**
Total (a + b)	**784.63**	**957.45**

* The Company's manufacturing facilities in Maharashtra are eligible for incentives in the form of refund of SGST, refund of stamp duty and refund of/exemption from electricity duty under the Industrial Promotion Schemes of the respective State Governments and related MoUs.

23. Other Income

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest Income on Investments and Deposits	10.16	13.57
Insurance Claim Received	0.61	–
Sundry balances written back	–	0.44
Profit on sale of Investments	0.64	–
Net gain due to change in fair value of investments	0.27	–
Reversal of expected credit loss	0.10	–
Total	**11.78**	**14.01**

(₹ in Crores, unless otherwise stated)

1. Cost of Material Consumed

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Inventory at the beginning of the year	27.27	89.90
Add: Purchases during the year	522.37	648.70
Less: Inventory at the end of the year	(11.19)	(27.27)
Total	**538.45**	**711.33**

25. Purchase of Stock in Trade

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Purchases during the year — Trading goods	11.14	–
Total	**11.14**	**–**

26. Changes in Inventories of Finished Goods, Stock in Trade and Work in Progress

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Opening Stock		
Finished Goods	18.57	16.32
Stock in Trade	–	–
Work-in-Progress	0.68	0.76
Goods in transit (Finished Goods)	2.96	2.94
Total Opening Stock	**22.21**	**20.02**
Closing Stock		
Finished Goods	7.97	18.57
Stock in Trade	11.14	–
Work-in-Progress	0.49	0.68
Goods in transit (Finished Goods)	3.77	2.96
Total Closing Stock	**23.37**	**22.21**
(Increase) / decrease in stock	**(1.16)**	**(2.19)**

27. Employee Benefit Expenses

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Salaries and Wages	21.89	21.55
Contribution to Provident Fund and Other Funds	0.01	0.01
Staff Welfare Expenses	0.42	0.42
Gratuity expense (Refer Note 40)	0.80	0.12
Total	**23.12**	**22.10**

28. Finance Costs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest Expense		
— Bank	0.73	6.94
— Interest payable to micro, small and medium enterprises	0.02	–
— Related Parties (Refer Note 43)	0.01	0.19
Total interest expense	**0.76**	**7.13**
Bank Charges	0.45	0.16
Other Borrowing Cost	0.16	0.24
Total	**1.37**	**7.53**

(₹ in Crores, unless otherwise stated)

29. Depreciation and Amortization Expense

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Depreciation on Property, Plant and Equipment (Refer Note 2)	9.63	11.45
Total	**9.63**	**11.45**

30. Other Expenses

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Packing Material Consumed	13.12	12.57
Stores & Chemical Consumed	10.13	10.46
Power & Fuel Consumed	84.90	82.16
Other Factory Expenses	4.81	3.02
Repair & Maintenance		
— Plant Machinery	5.53	3.86
— Buildings	0.36	0.64
— Vehicle	0.19	0.25
— Others	0.65	0.73
Electricity Charges	0.14	0.12
Selling & Distribution Expenses	44.14	42.90
Auditor's Remuneration (refer below)	0.15	0.15
Director Sitting Fees	0.08	0.03
Rent	1.28	1.26
Rates & Taxes	1.03	1.46
Loss on sale of Property, Plant and Equipment	1.63	0.19
Impairment allowance on financial/non-financial assets	–	0.00
Insurance Expenses	0.87	0.90
Telephone, Internet, Postage & Courier Expenses	0.40	0.31
Security Expense	1.19	0.93
Advertisement Expenses	0.15	0.03
Corporate Social Responsibility (Refer Note 39)	1.18	1.05
Donation expense	0.15	0.21
Travelling & Conveyance Expenses	0.70	0.68
Stationery & Printing Expenses	0.10	0.09
Professional fees	1.61	1.20
Expected Credit Loss	–	0.26
Miscellaneous expenses	0.93	0.75
Total	**175.42**	**166.21**

Auditor's Remuneration

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
As Statutory Audit	**0.15**	**0.15**

(₹ in Crores, unless otherwise stated)

31. Tax Expenses

(a) Major components of Income Tax Expense

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Current income:		
Current income tax charge	3.43	8.16
Short/(Excess) Provision for Tax	(0.07)	1.10
Deferred tax:		
Charges relating to origination and reversal of temporary differences	0.63	1.97
Total	**3.99**	**11.23**

(b) Other Comprehensive Income (OCI) section

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Deferred tax related to items recognised in OCI during the year		
Deferred Tax on remeasurements of defined benefit plans	0.11	0.06
Deferred Tax on Equity Instruments through OCI	–	0.00
Income tax credit / (charged) to OCI	**0.11**	**0.06**
Net tax expense	**4.10**	**11.29**

The reconciliation of estimated income tax expense at tax rate to income tax expense reported in profit or (loss) is as follows for March 31, 2026 and March 31, 2025:

Particulars	Year ended Mar 31, 2026	Year ended Mar 31, 2025
Profit before tax as per books	38.44	55.03
Applicable income tax rate	25.17%	25.17%
Estimated income tax expense	9.67	13.85
Tax effect of the amounts which are not deductible/(taxable) in calculating taxable income:		
Non-deductible expense	(5.49)	(3.66)
Tax on income at different tax rates	(0.01)	–
Tax expense for earlier years	(0.07)	1.10
Reported Income tax expense	**4.10**	**11.29**

The Company offsets tax assets and liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same tax authority.

Significant Management judgment is required in determining provision for income tax, deferred income tax assets and liabilities and recoverability of deferred income tax assets. The recoverability of deferred income tax assets is based on estimates of taxable income in which the relevant entity operates and the period over which deferred income tax assets will be recovered.

32. Earnings per Share

Particulars	As at March 31, 2026	As at March 31, 2025
Net Profit for the year (₹ in Crores)	34.45	43.80
Number of equity shares (Weighted Average at Adjusted Face Value of ₹2 per share)	18,22,44,250	16,97,61,510
Basic Earning per Share (₹ 2 per share)	**1.89**	2.58
Diluted Earning Per Share (₹ 2 per share)	**1.89**	2.58

(₹ in Crores, unless otherwise stated)

33. Financial Instruments

1. Capital management

The Company manages its capital to ensure it will be able to continue as a going concern while maximising the return to stakeholders through optimisation of the debt and equity balance.

In order to maintain or adjust the capital structure, the Company may adjust the amount of deividends paid to shareholders.

The Company monitors its capital by using gearing ratio, which is net debt divided by total equity. Net debt includes interest bearing loans, interest payable net off cash and cash equivalents (including other bank balances). Total equity comprises of Equity share capital, General Reserve, Securities Premium, Capital Redemption Reserve, retaining earnings (including other comprehensive income), Revaluation reserve and Capital reserve.

1.1 Gearing ratio

Particulars	As at March 31, 2026	As at March 31, 2025
Long-term and Short-term borrowings	19.90	27.07
Interest payable	0.02	–
Less: Cash and cash equivalents (incl. other bank balances)	(23.61)	(120.73)
Net debt	**(3.69)**	**(93.66)**
Total equity	**693.93**	**659.14**
Net debt to equity ratio	–	–

2. Categories of financial instruments and fair value measurements

Financial Assets	Level	Mar-26 Carrying values	Mar-26 Fair value	Mar-25 Carrying values	Mar-25 Fair value
Measured at FVTOCI					
Investments	1	–	–	0.01	0.01
Measured at FVTPL					
Investments	1	26.70	26.70	–	–
Derivative financial assets	2	0.96	0.96	0.04	0.04
Measured at amortised cost					
Non-current assets					
Investments	1	0.28	0.28	–	–
Other financial assets		3.98	–	3.66	–
Current assets					
Investments	1	0.53	0.53	–	–
Trade receivables		94.82	–	102.99	–
Cash and cash equivalents		23.61	–	120.73	–
Bank balance other than cash & cash equivalents		109.88	–	93.54	–
Other Financial Assets		5.66	–	6.61	–
Total Financial Assets carried at amortised cost (A)		**238.76**	**0.81**	**327.53**	**–**
Total Financial Assets		**266.42**	**28.47**	**327.58**	**0.05**

(₹ in Crores, unless otherwise stated)

Financial Liabilities	Level	Mar-26 Carrying	Mar-26 Fair value	Mar-25 Carrying	Mar-25 Fair value
Measured at FVTPL					
Derivative financial liability	2	3.72	3.72	–	–
Measured at amortised cost					
Non-current liabilities					
Non-current borrowings		9.96	–	14.74	–
Current liabilities					
Short-term borrowings		9.94	–	12.33	–
Trade payables					
— MSME		0.21	–	0.00	–
— other than MSME		29.07	–	18.24	–
Other Financial Liabilities		10.47	–	6.83	–
Financial Liabilities at amortised cost		**63.37**	**3.72**	**52.14**	**–**
Total Financial Liabilities		**63.37**	**3.72**	**52.14**	**–**

3. Fair value hierarchy

The fair values of the financial assets and liabilities are included at the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This section explains the judgments and estimates made in determining the fair values of the financial instruments that are

(a) recognised and measured at fair value and,
(b) measured at amortised cost and for which fair values are disclosed in the financial statements.

To provide an indication about the reliability of the inputs used in determining fair value, the group has classified its financial instruments into the three levels prescribed under the accounting standard. An explanation of each level follows underneath the table.

Level 1: Level 1 hierarchy includes financial instruments measured using quoted prices. For example, listed equity instruments that have quoted market price.

Level 2: The fair value of financial instruments that are not traded in an active market (for example, traded bonds, over-the- counter derivatives) is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs are not based on observable market data, the instrument is included in level 3. This is the case for unlisted equity securities, contingent consideration and indemnification asset included in level 3.

4. Financial risk management objectives

The Company's Corporate finance department provides services to business, co-ordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations of the Company through internal risk reports which analyse the exposures by degree and magnitude of risks. These risks include market risk (including currency risk, interest rate risk and price risk), credit risk and liquidity risk.

5. Market risk

The risk that the fair value of future cash flows of financial instruments will fluctuate because of changes in market price. Market risk further comprises of:
(a) Currency risk
(b) Interest rate risk and
(c) Price risk

(₹ in Crores, unless otherwise stated)

(a) Currency risk

The Company undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise. Exchange rate exposures are managed within approved policy parameters utilizing forward foreign exchange contracts and currency options taken at the time of initiation of the booking by the management. Such decision is taken after considering the factors such as upside potential, cost of structure and the downside risks etc. Quarterly reports are submitted to Managing Director on the covered and open positions and MTM valuation.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows.

As at March 31, 2026 (₹ in Crores)

Particulars	USD	EURO	CNY	INR
Financial assets				
Non-current financial assets				
Capital advances	0.01	–	0.44	0.70
Total non-current financial assets	**0.01**	**–**	**0.44**	**0.70**
Current financial assets				
Trade receivables	0.41	–	–	39.20
Advances to Vendors	0.00	–	–	0.16
Total current financial assets	**0.41**	**–**	**–**	**39.36**
Total financial assets	**0.42**	**–**	**0.44**	**39.90**
Financial liabilities				
Current financial liabilities				
Advance from customers	0.00	–	–	0.36
Total current financial liabilities	**0.00**	**–**	**–**	**0.36**
Total financial liabilities	**0.00**	**–**	**–**	**0.36**
Excess of financial assets over financial liabilities	0.42	–	0.44	39.54
Hedge foreign currency risk	0.41	–	–	39.20
Unhedged foreign currency risk	0.01	–	0.44	0.34
Sensitivity impact on unhedged foreign current risk on account of appreciation in underlying currency by 10%	**0.00**	**–**	**0.04**	**0.03**
Sensitivity impact on unhedged foreign current risk on account of depreciation in underlying currency by 10%	**(0.00)**	**–**	**(0.04)**	**(0.03)**

(₹ in Crores, unless otherwise stated)

As at March 31, 2025

Particulars	USD	EURO	CNY	INR
Financial assets				
Non-current financial assets				
Capital advances	0.09	–	–	8.03
Total non-current financial assets	**0.09**	**–**	**–**	**8.03**
Current financial assets				
Trade receivables — Exports	0.44	0.01	–	38.50
Total current financial assets	**0.44**	**0.01**	**–**	**38.50**
Total financial assets	**0.53**	**0.01**	**–**	**46.53**
Financial liabilities				
Current financial liabilities				
Advance from customers	0.00	–	–	0.18
Total current financial liabilities	**0.00**	**–**	**–**	**0.18**
Total financial liabilities	**0.53**	**0.01**	**–**	**46.53**
Excess of financial assets over financial liabilities	**0.53**	**0.01**	**–**	**46.35**
Hedge foreign currency risk	0.21	–	–	18.22
Unhedged foreign currency risk	0.32	0.01	–	28.13
Sensitivity impact on unhedged foreign current risk on account of appreciation in underlying currency by 10%	**0.03**	**0.00**	**–**	**2.81**
Sensitivity impact on unhedged foreign current risk on account of depreciation in underlying currency by 10%	**(0.03)**	**(0.00)**	**–**	**(2.81)**

The Forward exchange contracts entered into by the Company and outstanding are as under:

As at	Type	USD	INR
March 31, 2026	Sell	0.77	69.85
March 31. 2025	Sell	0.21	18.22

Foreign currency sensitivity analysis:

The Company is materially exposed to USD, EURO and CNY currency. The sensitivity impact has been disclosed.

(b) Interest rate risk

The Company is exposed to interest rate risk because funds are borrowed at both fixed and floating interest rates. Interest rate risk is measured by using the cash flow sensitivity for changes in variable interest rate. The Company has exposure to interest rate risk, arising principally on changes in interest rates. The Company uses a mix of interest rate sensitive financial instruments to manage the liquidity and fund requirements for its day-to-day operations like long term and short term loans. The risk is managed by the Company by maintaining an appropriate mix between fixed and floating rate borrowings.

Interest rate sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to interest rates for both derivatives and non-derivative instruments at the end of the reporting period. For floating rate liabilities, the analysis is prepared assuming the amount of the liability outstanding at the end of the reporting period was outstanding for the whole year. A 50 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

(₹ in Crores, unless otherwise stated)

The following table provides a break-up of the Company's fixed and floating rate borrowings and interest rate sensitivity analysis.

Particulars	Mar-26 Gross amount	Mar-26 Interest rate Sensitivity@0.50%	Mar-25 Gross amount	Mar-25 Interest rate Sensitivity@0.50%
Fixed Loan	0.53	Not Applicable	0.63	Not Applicable
Variable Loan	19.37	0.10	26.44	0.13
Total	**19.90**	**0.10**	**27.07**	**0.13**

(c) Price risk

The Company is exposed to price risk from its investment in mutual fund / equity shares classified in the balance sheet at fair value through profit or loss / fair value through other comprehensive income.

Further, the Company is exposed to commodity price risk due to fluctuations in prices. The risk arises from the purchase, holding, and sale of inventory.

To manage its price risk arising from the investment, the Company has invested in the mutual funds / equity shares after considering the risk and return profile of the said investments i.e. mutual fund / equity investment is made after considering the past performance record of the said fund / shares.

Sensitivity analysis

Particulars	As at March 31, 2026	As at March 31, 2025
Impact on profit before tax for 5% increase in NAV/Price	1.34	0.00
Impact on profit before tax for 5% decrease in NAV/Price	(1.34)	0.00

The Company manages the exposure to commodity price risk through regular monitoring of market prices, inventory management, and matching of purchase and sale positions to the extent practicable, thereby mitigating the impact of adverse price movements on its financial performance.

The details of the derivative contract held by the Company as at the end of the year are as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Type of contract	Sell	–
No. of contracts held	70.00	–
Total value of contracts held	10.56	–

(₹ in Crores, unless otherwise stated)

6. Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. Credit risk encompasses of both, the direct risk of default and the risk of deterioration of creditworthiness as well as concentration risks. The Company has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults. The Company uses publicly available financial information and its own trading records to rate its major customers. The Company's exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties.

"Trade receivables consist of a large number of customers, spread across diverse geographical areas. Ongoing credit evaluation is performed on the financial condition of accounts receivable.An impairment analysis is conducted at each reporting date using a provision matrix based on the transaction date to measure expected credit losses. This calculation incorporates probability-weighted outcomes and considers reasonable and supportable information available at the reporting date, including historical data, current conditions, and forecasts of future economic circumstances. The maximum exposure to credit risk at the reporting date corresponds to the carrying value of each class of financial assets. The Company assesses the concentration of credit risk related to trade receivables as low, given that its customer base is diversified across multiple industries and geographics, with customers operating in largely independent markets."

7. Liquidity risk management

Liquidity risk is the risk that company will encountered difficulty in meeting in the obligations associated with its financial liabilities that are proposed to be settled by delivering cash or other financial assets. The company's financial planning has ensured that as far as possible there is sufficient liquidity to meet the risk whenever due under both normal and stressed condition without incurring exceptional losses or risking damage to company's reputation.

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted, and include estimated interest payments and exclude the impact of netting agreements.

As at March 31, 2026

Particulars	< 1 year	1-5 years	> 5 years	Total
Financial liabilities				
Non-current				
Borrowings	–	9.96	–	9.96
Total non-current financial liabilities	**–**	**9.96**	**–**	**9.96**
Current liabilities				
Borrowings	9.94	–	–	9.94
Trade payables	29.28	–	–	29.28
Other financial liabilities	14.19	–	–	14.19
Total current financial liabilities	**53.41**	**–**	**–**	**53.41**
Total financial liabilities	**53.41**	**9.96**	**–**	**63.37**

As at March 31, 2025 (₹ in Crores)

Particulars	< 1 year	1-5 years	> 5 years	Total
Financial liabilities				
Non-current				
Borrowings	–	14.74	–	14.74
Total non-current financial liabilities	**–**	**14.74**	**–**	**14.74**
Current liabilities				
Borrowings	12.33	–	–	12.33
Trade payables	18.24	–	–	18.24
Other financial liabilities	6.83	–	–	6.83
Total current financial liabilities	**37.40**	**–**	**–**	**37.40**
Total financial liabilities	**37.40**	**14.74**	**–**	**52.14**

(₹ in Crores, unless otherwise stated)

34. Contingent Liabilities and Capital Commitments

I. Contingent liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Bank Guarantee issued by the bank in favour of Government department	5.69	4.92
Letter of Credit	–	6.33
Income tax*	0.31	–
Total	**6.00**	**11.25**

* The said demand has been disputed by the Company as it has arisen due to non-grant of TDS credit following the merger of Sanstar Biopolymer Limited in the Company. The Company is pursuing rectification with the Income Tax Department and expects the eligible TDS credit to be allowed. Accordingly, no provision has been made in the financial statements.

II. Capital Commitments

Particulars	As at March 31, 2026	As at March 31, 2025
Estimated Capital Commitments remaining to be executed on Capital Account and not provided for	30.38	81.49
Less: Advances paid	8.06	26.20
Total	**22.32**	**55.29**

35. Segment Information

The Managing Director of the Company allocate resources and assess the performance of the Company thus he is the Chief Operating Decision Maker (CODM). The company operates in one business segment i.e. Manufacture, trading of commodities and its derivatives along with by product as single operating segment for the purpose of making decision on allocation of resources and assessing its performance. These, in the context of Ind AS 108 on Operating Segments Reporting are considered to constitute single business segment.

The company is domiciled in India. The amount of it's revenue from external customer broken down by location of the customers is shown in table below:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
India	506.63	601.59
Outside India	265.66	339.96
Total Revenue	**772.29**	**941.55**

All Non-current assets of the Company are located in India.

No single customer represents 10% or more of the Company's total revenue during the year ended March 31, 2026, and March 31, 2025.

36. Significant Stake in LLP

The company vide its Board Meeting dated August 14, 2024 had decided to dispose off its share in Expression Commercial LLP and same is effected since August 21,2024 through supplementary agreement. The turnover of the Expression Commercial LLP from April 1, 2024, to August 21, 2024, is Rs Nil. Accordingly, there was no major impact on financials statements of the Company.

(₹ in Crores, unless otherwise stated)

37. Ind AS 115: Revenue from Contracts with Customers

The Company operates in the business of manufacturing and trading of commodities and its derivatives, along with sale of by-products.
The company determines revenue recognition through the following steps:
(1) identification of the contract with a customer;
(2) identification of performance obligations;
(3) determination of the transaction price;
(4) allocation of the transaction price to performance obligations;
(5) recognition of revenue as performance obligations are satisfied.

a) Disaggregated revenue information

The Company has only one reportable segment of its business. The Company's revenue disaggregated by pattern of revenue recognition for the year ended March 31, 2026 and March 31, 2025 are as follows:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Goods transferred at a point in time	772.29	941.55
Goods transferred over time	–	–
Total revenue from contracts with customers	**772.29**	**941.55**

b) Contract balances (as at March 31, 2026)

The following table provides information about receivables, contract assets and contract liabilities from contract with customers :

Particulars	As at March 31, 2026	As at March 31, 2025
Trade receivables*	94.82	102.99
Contract liabilities	5.21	3.22

*Trade receivables are non-interest bearing and are generally on terms of 0 to 45 days.

c) Performance obligation

The following aggregated amounts of transaction prices relate to the performance obligations from existing contracts that are unsatisfied or partially unsatisfied as on March 31, 2026 and March 31, 2025 as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Contract liabilities	5.21	3.22
Total	**5.21**	**3.22**

38. Other Statutory Information

1. **Details of Benami Property:** The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.
2. **Details of Charges:** The Company does not have any charges created or satisfaction which is yet to be registered with ROC beyond the statutory period.
3. **Details of crypto currency or virtual currency :** The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.
4. **Utilization of borrowed funds:**
   a. The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
      i. Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
      ii. Provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries

(₹ in Crores, unless otherwise stated)

b. The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
   i. Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
   ii. provide any guarantee, security or the like on behalf of the ultimate beneficiaries

5. **Undisclosed Income:** The Company does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961.

6. **Wilful Defaulter:** The Company is not declared as wilful defaulter by any bank or financial institution (as defined under the Companies Act, 2013) or consortium thereof or other lender in accordance with the guidelines on wilful defaulters issued by the Reserve Bank of India.

7. **Compliance with number of layers of Companies:** The Company has complied with the number of layers prescribed under clause(87) of Section 2 of the Companies Act,2013 read with Companies (Restrictions on number of Layers) Rules, 2017.

8. **Valuation of Property Plant & Equipment, Intangible asset and Investment Property :** The Company has not revalued any of its Property, Plant and Equipment (including Right-of-Use Assets) during the year ended March 31, 2026.

9. The Company has not granted loans or advances in the nature of loans to promoters, directors, KMPs and the related parties (as defined under Companies Act, 2013), either severally or jointly with any other person, that are (a) repayable on demand; or (b) without specifying any terms or period of repayment.

10. The Company does not hold any immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) whose title deeds are not in the name of the Company other than the disclosure in Note 2 to the financial statements.

11. No assets have been classified as intangible assets under development.

39. Expenditure on Corporate Social Responsibility Activities

The Company has formed a Corporate Social Responsibility (CSR) Committee as required under Section 135 of the Companies Act, 2013. The Company was required to spend ₹1.32 Crores as per Section 135(5). However, the Company has spent ₹1.18 Crores on the activities mentioned in Schedule VII to the Companies Act, 2013. The Company had spent ₹0.15 Crores excess in the previous financial year (FY 2024-25) and hence eligible for set off in the current financial year.

Particulars	As at March 31, 2026	As at March 31, 2025
I. Amount required to be spent by the company during the year	1.32	1.11
II. Amount spent by the company during the year on:		
(a) Construction/acquisition of any assets	1.15	–
(b) For purposes other than (a) above	0.02	1.05
Add: Excess spent from previous year utilised in the current year	0.15	0.22
III. (Excess)/Shortfall at the end of the year	–	(0.15)

(₹ in Crores, unless otherwise stated)

Nature of amount spent during FY 2025-26 (₹ in Crores)

	Sector	CSR project/activity	Amount spent through implementing
Rural Development Projects*	Rural Infrastructure Development	Construction and development of a public traveller shelter at Sona Gulab, Jasol Nakoda Road, near Parasdham, Jasol, Rajasthan	1.15
Promoting Education and Self-Defence Training for School Students	Education	Promoting Education (including vocational and skill development training) & Distribution of School Uniforms to Students	0.01
Promoting Education and Healthcare	Education & Healthcare	Education and Medical Relief Programme	0.01

* Based on the utilisation certificate received, the implementing agency has spent and amount of ₹0.38 crores as on March 31, 2026. The balance amount shall be spent as per the terms of the agreement entered into by the Company with the implementing agency.

40. Gratuity and Other Post-Employment Benefit Plans

Disclosures pursuant to Ind AS - 19 "Employee Benefits" are given below :

a. Contribution to Defined Contribution Plan, recognized as expense for the year is as under:

The Company's contribution to the Employees Provident Fund is deposited with the Regional Provident Fund Commissioner for qualifying employees. Under the scheme, the Company is required to contribute a specified percentage of payroll cost to the retirement benefit plan to fund the benefits.

The Company recognized ₹0.01 Crores (March 31, 2025 : ₹0.01 Crores) towards Provident Fund, Employee State Insurance, National Pension Scheme and others contribution in the statement of profit and loss. The contribution payable to the plan by the Company is at the rate specified in rules to the scheme.

b. Defined benefit plan – Gratuity plan

The Company contributes to a defined benefit plan ("the Gratuity Plan"). The gratuity plan provides a lump sum payment to vested employees at retirement, withdrawal, resignation and death of an employee. The gratuity liability is calculated on the basis of fifteen days salary (i.e. last drawn basic salary) for each completed year of service subject to completion of four years and two hundred and forty days in service.

Based on actuarial valuations conducted as at year end, a provision is recognized in full for the benefit obligation over and above the funds held in the Gratuity Plan.

The Company has taken a Group Gratuity Scheme which is administered by Life Insurance Corporation ("LIC") of India.

Principal actuarial assumptions:

Principle actuarial assumption used to determine the present value of the benefit obligation are as follows:

Assumption	Year ended Mar 31, 2026	Year ended Mar 31, 2025
Discount Rate	6.90% p.a.	6.55% p.a.
Salary Growth Rate	10.00% p.a.	10.00% p.a.
Withdrawal rate:		
Age 25 & below	20% p.a.	20% p.a.
Age 25-35	20% p.a.	20% p.a.
Age 35-45	15% p.a.	15% p.a.
Age 45-55	15% p.a.	15% p.a.
Age 55 & above	15% p.a.	15% p.a.

(₹ in Crores, unless otherwise stated)

Demographic Assumptions:

Age Band	Year ended March 31, 2026	Year ended March 31, 2025
25 & Below	20.00% p.a.	20.00% p.a.
25 to 35	20.00% p.a.	20.00% p.a.
35 to 45	15.00% p.a.	15.00% p.a.
45 to 55	15.00% p.a.	15.00% p.a.
55 & above	15.00% p.a.	15.00% p.a.

Mortality Rates: : Indian Assured Lives Mortality (2012-14) Table

Age (in years)	Year ended March 31, 2026	Year ended March 31, 2025
20	0.09%	0.09%
30	0.10%	0.10%
40	0.17%	0.17%
50	0.44%	0.44%
60	1.12%	1.12%

a) Amounts recognised in the statement of profit and loss in respect of these defined benefits plans are as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Service Cost		
Current service cost	0.18	0.16
Past service cost*	0.67	–
Loss/(Gain) on curtailments and settlement	–	–
Net interest cost	(0.04)	(0.04)
Total included in Employee Benefit Expenses	**0.80**	**0.12**

* On 21 November, 2025, the Government of India notified provisions of the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, ('Labour Codes') which consolidate twenty-nine existing labour laws into a unified framework governing employee benefits during employment and post-employment. The Labour Codes, amongst other things, introduced changes including a uniform definition of wages and enhanced benefits relating to leave. The Company had assessed the financial implications of these changes which had resulted in increase in gratuity liability arising out of past service cost by Rs. 0.67 Crore. Considering the impact arising out of an enactment of the new legislation is an event of non-recurring nature, the Company has presented this incremental amount under "Employee benefits expense" in the Statement of Profit and Loss for the year ended 31 March, 2026. The Company continues to monitor the developments pertaining to Labour Codes and will evaluate impact if any on the measurement of liability pertaining to employee benefits.

b) Remeasurement (gain)/ loss recognised in other comprehensive income/(loss) :

Particulars	As at March 31, 2026	As at March 31, 2025
Components of actuarial gain/losses on obligations:		
Due to change in financial assumptions	(0.04)	0.15
Due to change in demographic assumption	–	0.15
Due to experience adjustments	(0.37)	(0.49)
Return on plan assets excluding amounts in interest income	(0.04)	(0.03)
Total recognised in OCI	**(0.45)**	**(0.23)**

(₹ in Crores, unless otherwise stated)

c) Net defined benefit asset/ (liability) recognized in the balance sheet:

Particulars	As at March 31, 2026	As at March 31, 2025
Present value of unfunded obligations		
Present value of funded obligations	2.36	1.83
Fair value of plan assets	(2.57)	(2.39)
Net Defined Benefit Assets	**(0.21)**	**(0.56)**

d) Movement in the fair value of the defined benefit obligation:

Particulars	As at March 31, 2026	As at March 31, 2025
Opening Defined Benefit Obligation	1.83	1.79
Current service cost	0.18	0.16
Interest cost	0.10	0.10
Components of actuarial gain/losses on obligations:		
Due to changes in financial assumptions	(0.04)	0.15
Due to changes in demographic assumption	–	0.15
Due to experience adjustments	(0.37)	(0.49)
Past service cost	0.67	–
Benefit paid from fund	(0.01)	(0.02)
Benefits paid by company	–	(0.01)
Closing Defined Benefit Obligation	**2.36**	**1.83**

e) Movement in the fair value of plan assets are as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Opening value of plan assets	2.39	2.24
Interest Income	0.14	0.14
Return on plan assets excluding amounts above	0.04	0.03
Contributions by Employer	0.01	–
Benefits paid	(0.01)	(0.02)
Closing value of plan assets	**2.57**	**2.39**

The plan assets of the Company are managed through trusts namely The Trustees, Sanstar Limited' Pension and Group schemes department. The trusts have taken Group Gratuity Scheme which is administered by Life Insurance Corporation ("LIC") of India . The plan assets of the Company are managed through the trusts.

Broad categories of plan assets as a percentage of total assets:

Particulars	As at March 31, 2026	As at March 31, 2025
Policy of insurance	100%	100%
Total	**100%**	**100%**

f) Sensitivity analysis

Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate and expected salary increase. The sensitivity analysis below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting year, while holding all other assumptions constant

Sensitivity	As at March 31, 2026		As at March 31, 2025	
	₹ Cr	% change	₹ Cr	% change
Discount rate:				
Increase by 0.5%	(2.31)	(2.16%)	(1.80)	(1.77%)
Decrease by 0.5%	2.41	2.28%	1.86	1.86%
Salary growth				
Increase by 0.5%	2.40	1.66%	1.85	1.12%
Decrease by 0.5%	(2.32)	(1.61%)	(1.81)	(1.09%)

(₹ in Crores, unless otherwise stated)

40. Initial Public Offer ("IPO")

During the year ended March 31, 2025, the Company has completed its Initial Public Offer ("IPO") of 5,37,00,000 equity shares of face value of ₹2/- each comprising of (i) fresh issue of 4,18,00,000 equity shares at an issue price of ₹95/- per equity share; (ii) an offer for sale of 1,19,00,000 equity shares at an issue price of ₹95/- per equity share. The equity shares of the Company were listed on BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE") on July 26, 2024.

Particulars	(as per Offer Document)
Gross Proceeds from the issue*	397.10
(Less) Issue related expenses (proportionate to Company's share)**	35.56
Net Proceeds	361.54

* The gross proceeds from the issue of shares during the year amounted to ₹397.10 Crores, which includes share capital of ₹8.36 Crores and securities premium of ₹388.74 Crores.

** Issue related expenses (net of GST) amounting to ₹ 35.56 Crores have been adjusted against securities premium as per Section 52 of the Companies Act, 2013

Details of the utilisation of IPO net proceeds is summarised below:

Particulars	Objects of the issue (as per offer document)	Utilised upto Mar 31, 2026	Unutilised as on Mar 31, 2026
Part financing of proposed project	181.56	181.56	–
Borrowing Repayment	100.00	100.00	–
General Corporate purposes	79.98	79.98	–
Total utilisation of funds	**361.54**	**361.54**	**–**

41. Struck-off Companies

The Company does not have any transactions and outstanding balances during the current year with companies struck off under Section 248 of the Companies Act, 2013 or Section 560 of the Companies Act, 1956.

42. Related Party Disclosures

I. Name of the related parties as identified by the management with whom transactions were taken place:

(A) Key Management Personnel

Sr. No.	Name	Relationship
i.	Gouthamchand Sohanlal Chowdhary	Chairman and Managing Director
ii.	Sambhav Gautam Chowdhary	Joint Managing Director
iii.	Shreyans Gautam Chowdhary	Joint Managing Director
iv.	Harishkumar Shishupaldas Maheshwary	Chief Financial Officer
V	Fagun Harsh Shah	Company Secretary
vi.	Aniket Sunil Talati	Independent Director
vii.	Atul Agarwal	Independent Director
viii.	Sejal Ronak Agrawal	Independent Director

(B) Relatives of Directors

Sr. No.	Name	Relationship
i.	Rani Gouthamchand Chowdhary	Wife of Gouthamchand Chowdhary
ii.	Richa Sambhav Chowdhary	Wife of Sambhav Chowdhary
iii.	Samiksha Shreyans Chowdhary	Wife of Shreyans Chowdhary

(₹ in Crores, unless otherwise stated)

(C) Concerns in which Directors & Relatives are Interested

Sr. No.	Name	Relationship
i.	Sambhav Starch Products Private Limited	Enterprises over which Key Managerial Personnel / Relatives are able to exercise significant influence
Ii	Sanstar Gems & Jewels Private Limited	Enterprises over which Key Managerial Personnel / Relatives are able to exercise significant influence
iii.	Ranidevi Gouthamchand Chowdhary Charitable Trust	Enterprises over which Key Managerial Personnel / Relatives are able to exercise significant influence
iv.	Expression Commercial LLP	Wholly owned subsidiary (up to August 21, 2024)

Transactions carried out with related parties referred to in (I) above, in ordinary course of Business:

Nature / Party	FY 2025-26	FY 2024-25
Interest Income From:		
— Sambhav Starch Products Pvt Ltd	–	0.01
	–	**0.01**
Salary:		
— Samiksha Shreyans Chowdhary	–	0.60
— Richa Sambhav Chowdhary	–	0.60
— Rani Gouthamchand Chowdhary	–	0.60
— Gouthamchand Sohanlal Chowdhary	1.80	1.20
— Sambhav Gautam Chowdhary	1.80	1.20
— Shreyans Gautam Chowdhary	1.80	1.20
— Harishkumar Shishupaldas Maheshwary	0.42	0.31
— Fagun Harsh Shah	0.11	0.08
	5.93	**5.79**
Sitting Fees:		
— Aniket Sunil Talati	0.03	0.01
— Atul Agarwal	0.03	0.01
— Sejal Ronak Agrawal	0.03	0.01
	0.09	**0.03**
Interest paid to:		
— Sanstar Gems & Jewels Pvt Ltd	–	0.01
— Sambhav Starch Products Pvt Ltd	0.01	0.18
	0.01	**0.19**
CSR Expense:		
— Ranidevi Gouthamchand Chowdhary Charitable Trust	1.15	0.87
	1.15	**0.87**
Rent expense:		
— Sambhav Starch Products Pvt Ltd	1.20	1.20
	1.20	**1.20**
Receipt of Loans:		
— Sambhav Starch Products Pvt Ltd	1.31	11.12
	1.31	**11.12**
Repayment of Loans:		
— Sambhav Starch Products Pvt Ltd	2.32	14.51
— Sanstar Gems & Jewels Pvt Ltd	–	0.17
	2.32	**14.68**

Outstanding balance of Loan taken / given:

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
Sambhav Starch Products Pvt Ltd	–	1.01
Security Deposit Given		
Sambhav Starch Products Pvt Ltd	1.00	1.00

43. Ratio Analysis

(₹ in Crores, unless otherwise stated)

Ratio	Numerator	Denominator	For the year ended March 31, 2026	For the year ended March 31, 2025	Variance % (31 March 2025 and 31 March 2026	Reason for variance
Current Ratio	Current Assets	Current Liabilities	5.50	8.99	-38.89%	The Current ratio has decreased primarily due to a reduction in cash and bank balances. The cash and bank balances generated from the fresh issue of shares in the previous year have been utilized for the purposes for which the funds were raised, resulting in a lower level of current assets and consequently a reduction in the current ratio
Debt Equity Ratio	Total Debt (Borrowing)	Shareholder' s Equity	0.03	0.04	-30.17%	The Debt Equity Ratio decreased due to a reduction in borrowings during the year.
Debt Service Coverage Ratio	Profit After Tax+Depreciation+Interest+non cash Expense	Interest + Principal Repayment + Lease Payment	12.57	2.57	389.97%	The Debt Service Coverage Ratio increased primarily due to lower of interest and principal repayments.
Return on Equity %	Profit After Tax	Average Shareholder' s Equity (op+clo/2)	5.09%	9.60%	-46.93%	Return on Equity decreased mainly due to lower profit after tax during the year as compared to the previous year, resulting in reduced returns to shareholders.
Inventory Turnover Ratio	Cost of Goods Sold (Material Consumed+Trading Purchase+Change of Inventory)	Average Inventory (op+clo/2)	11.19	8.35	34.05%	Inventory Turnover Ratio improved due to a reduction in average inventory levels during the year. The decrease in inventory was proportionately higher than the reduction in the cost of goods sold, resulting in improved inventory turnover.
Trader Receivable Turnover Ratio	Net Sales	Average Trade Receivable (op+clo/2)	7.93	8.68	-8.65%	
Trade Payable Turnover Ratio	Purchase	Average Trade Payable (op+clo/2)	21.98	11.36	93.54%	The increase in the trade payables turnover Ratio due to reduction in purchases during the year and a lower average trade payable balance. The decrease in average trade payables was proportionately higher, resulting in an increase in the Trade Pavables Turnover Ratio.
Net Capital Turnover Ratio	Net Sales	Average Working Capital (working Capital meaning curreent asset-current Liabilities)	2.28	3.90	-41.62%	The decrease in net capital turnover ratio due to due to a reduction in revenue during the year and an increase in average working capital.
Net Profit %	Net Profit	Net Sales	4.39%	4.57%	-4.01%	
Return on Capital Employed	Earning before interest and taxes	Capital Employed =Total Assets-Current Liabilities	5.57%	9.22%	-39.62%	The decrease in Return on Capital Employed decreased due to lower earnings before interest and tax (EBIT) generated from the capital employed during the year.
Return On investment	Income Generated from Investment = (fd Interest /Dividend/Share/ mutual fund/bond profit)	Average Investments= (Opening+Closing/2)	3.82%	12.25%	-68.86%	Return on Investment decreased mainly due to lower income earned from investments and higher average investment balances during the year compared to the previous year.

(₹ in Crores, unless otherwise stated)

44. Assets Mortgaged/Hypothecated as Security

The carrying amount of assets mortgage as security for current and non-current borrowings are:

	Assets description	As at March 31, 2026	As at March 31, 2025
	First and / or Second charge		
I	**Current Financial Assets**		
	Investments	27.23	–
	Trade receivables	94.82	102.99
	Cash and Bank equivalents	23.61	120.73
	Other bank balances	109.88	93.54
	Other financial assets	6.62	6.65
II	**Current Assets**		
	Inventories	42.12	55.93
	Current Tax Assets	0.39	4.13
	Total current assets Hypothecated/Mortgage as security	**304.67**	**383.97**
III	**Property, Plant and Equipment**		
	First and / or Second charge		
	Land	31.91	31.91
	Building	75.59	40.90
	Plant and Equipment	282.39	110.84
	Electrical Installation	31.62	4.57
	Vehicles	2.00	2.23
	Computers	0.16	0.18
	Office Equipment	0.46	0.55
	Furniture & Fixture	0.30	0.33
IV	**Capital work-in-progress (IV.)**	11.01	87.57
V	**Non-Current Financial Assets**		
	Investments	0.28	0.01
	Other financial assets	3.98	3.66
	Total non-current assets hypothecated/mortgaged as security	**439.70**	**282.75**
	Total Assets Hypothecated/Mortgaged as security	**744.37**	**666.72**

45. Borrowings Secured Against Current Assets

Disclosure of current assets secured and filed with the banker against borrowings availed (₹ in Crores)

FY 2025-26

Quarter ended	Name of the Banks	Particulars of security	As per books	Reported to bank	Difference
June	Various banks*	Working capital**	168.87	189.85	(20.98)
September	Various banks*	Working capital**	107.90	121.33	(13.43)
December	Various banks*	Working capital**	155.45	172.36	(16.91)
March	Various banks*	Working capital**	107.66	111.61	(3.95)

FY 2024-25

Quarter ended	Name of the Banks	Particulars of security	As per books	Reported to bank	Difference
June	Various banks*	Working capital**	216.75	217.10	(0.35)
September	Various banks*	Working capital**	128.70	132.03	(3.33)
December	Various banks*	Working capital**	206.70	211.12	(4.42)
March	Various banks*	Working capital**	140.68	162.10	(21.42)

* Karur Vysya Bank and Federal Bank
** Trade receivables+Inventories-Trade Payables

Note:
The differences are on account of reclassifications, period year restatement of foreign receivables / payables, stock-in-trade and payables related to expenses not considered while reporting to the bank at each period end.

46. Recent Pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. In May 2025, MCA notified amendments to Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable w.e.f. April 1, 2025. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

In August 2025, MCA notified the following amendments to:

1. Ind AS 1, Presentation of Financial Statements, applicable w.e.f. April 1, 2025 – The amendment relates to classification of liabilities as current or noncurrent and non-current liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date and instead requires that the said right should exist on the reporting date and have substance. The amendment also introduces guidance on classification of liabilities with covenants. The Company has no impact of these amendments in its classification criteria of current and non-current liabilities.

2. Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments: Disclosures, applicable w.e.f. April 1, 2025 – The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

3. Ind AS 12 – International Tax Reform: Pillar Two Model Rules: The amendment introduces a mandatory temporary exception from recognising and disclosing deferred tax assets and liabilities related to Pillar Two income taxes. This exception is applicable immediately and retrospectively, with additional disclosure requirements effective from April 1, 2025 (but not for interim periods ending on or before March 31, 2026). The Company has applied the temporary exception and concluded that the amendment does not have a material impact on its financial statements.

47. Standards and Amendments Issued but Not Yet Effective

Further amendments to Ind AS 1– Non-current Liabilities with Covenants specify that if a covenant breach existing at the reporting date is rectified after the reporting date, such rectification shall be treated as a non-adjusting event under Ind AS 10. These amendments are effective for annual reporting periods beginning on or after April 1,2026. The Company will evaluate the implications of these amendments upon their applicability. Based on the preliminary assessment, no material impact is expected on the recognition or measurement of liabilities.

48. Audit Trail

As per Section 128 of the Companies Act, 2013 read with proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 with reference to use of accounting software by the Company for maintaining its books of account, has a feature of recording audit trail of each and every transaction, creating an edit log of each change made in the books of account along with the date when such change were made and ensuring that the audit trail cannot be disabled.

The Company uses accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the accounting software.

(₹ in Crores, unless otherwise stated)

49. Net Debt Reconciliation

Particulars	As at March 31, 2026	As at March 31, 2025
Cash and cash equivalents	23.61	120.73
Borrowings	(19.90)	(27.07)
Interest payable	(0.02)	–
Net (debt) / cash and cash equivalents	**3.69**	**93.66**

Movement in net debt

Particulars	Cash & equivalents	Borrowings	Interest payable	Total
Net debt as on 1 April 2024	**3.16**	**(127.63)**	**–**	**(124.47)**
Cash flows	117.57	–	–	117.57
Repayment of borrowings	–	100.56	–	100.56
Finance cost recognised	–	–	(7.53)	(7.53)
Finance cost paid	–	–	7.53	7.53
Net (debt)/cash & cash equivalents as on 31 March 2025	**120.73**	**(27.07)**	**–**	**93.66**
Cash flows	(97.12)	–	–	(97.12)
Repayment of borrowings	–	7.17	–	7.17
Finance cost recognised	–	–	(1.37)	(1.37)
Finance cost paid	–	–	1.35	1.35
Net (debt)/cash and cash equivalents as on 31 March 2026	**23.61**	**(19.90)**	**(0.02)**	**3.69**

50. Rounding Off

The financial statements are presented in ₹ in Crores, except when otherwise indicated, and "0" denotes an amount less than ₹ fifty thousand.

51. Regrouping

Figures for the previous period/year have been regrouped/reclassified, wherever necessary, to make them comparable.

As per our report of even date attached

For **S C Bapna & Associates**
Chartered Accountants
Firm Regn. No. 115649W

Akash Agarwal
Partner
M.No. 161154

Place : Mumbai
Date : May 23, 2026

For and on behalf of the Board of Directors
Sanstar Limited

Gouthamchand Sohanlal Chowdhary
(Chairman and Managing Director)
(DIN-00196397)

Sambhav Gautam Chowdhary
(Joint Managing Director)
(DIN-01370802)

Harishkumar Shishupaldas Maheshwary
(Chief Financial Officer)

Fagun Harsh Shah
(Company Secretary)

Place : Ahmedabad
Date : May 23, 2026

NOTES

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